



CITY OF BOSTON • MASSACHUSETTS

MARTIN J. WALSH
MAYOR

June 19, 2017

TO THE CITY COUNCIL

Dear Councilors:

I retransmit herewith my Fiscal Year 2018 Recommended Budget for the City of Boston. Following 27 City Council hearings on the budget, we identified additional savings, incorporated your feedback, and updated revenue information to resubmit a budget which balances sustainability, increased investment and fiscal responsibility. The Recommended Operating Budget totals \$3.15 billion and represents an increase of \$148.5 million or 5% over FY17.

With your feedback and after reviewing service demand data, this resubmitted budget includes a number of changes to improve basic city services for our residents:

Through CityScore, Boston saw an increase in demand for graffiti removal beyond what current staffing levels could remove on time. Based on that data, the City is adding two additional graffiti busters to ensure our neighborhoods remain clean.

Following a rise in needle pick up requests through 311, Boston will double the capacity of the Mobile Sharps Team to pick up more improperly discarded hypodermic needles. Over 20,000 needles were picked up by the team in 2016.

The Boston Police Department will add four new mental health clinicians to the Boston Emergency Services Team (BEST) to co-respond with officers to people in the community who exhibit signs of mental illness. With these additional clinicians, the program will be able to cover all districts in the City and expand the program's success of diverting people from arrest to mental health resources.

Boston will add building inspectors to increase capacity to meet the growing demand for commercial and residential inspections. This will result in a reduction of inspection waiting time for residents and developers alike.

In addition to a \$1 million increase to the Vision Zero capital program, the City will add transportation engineering capacity, provide enhanced Vision Zero outreach, repair about 60 existing bike racks, and add an estimated 180 new bike racks to curb serious crashes and increase the number of people commuting by bike.

To provide alternatives to violence, the City will pilot a Youth Development Grant Program, which will complement the City's Summer Jobs program, the Shannon Grant Program and the Safe and Successful Youth Initiative.

The City will also add two additional yard waste pickups next summer to better meet constituents' needs.

These additional investments are made possible with health care cost containment savings and reduced debt service costs as a result of the City's triple A bond rating and low cost of borrowing. The resubmission also accounts for additional fixed and collective bargaining costs, which will be covered with new Short Term Rental revenue and Property Tax growth. These additions in the resubmission complement investments in the FY18 budget aimed at creating a thriving, healthy and innovative City.

The FY18 budget invests \$14 million more in extended learning time to allow more than 15,000 additional students in 39 schools to receive 120 more hours of learning time, or the equivalent of 20 added school days a year.

It makes numerous research-driven education investments and reforms, including expanding Excellence for All, adding pre-kindergarten (K1) seats, and providing supports to 3,000 students that have been identified as experiencing homelessness, in an effort to eliminate achievement gaps.

Building on early success from Boston's Way Home, our plan to end chronic and veteran homelessness, the budget adds support services for veterans not eligible for VA programs.

My Administration will continue ensuring that city streets are clean, with a full-time hokey in every Public Works District, and safe, with revitalized lane markings and crosswalks.

We will use data to change the way we deploy Emergency Medical Technicians (EMTs) to Boston Common and the Recovery Road area to improve patient outcomes and ambulance utilization;

This Budget builds on the success of the PAATHS (Providing Access to Addictions Treatment, Hope and Support) program and enables it to expand services to evenings and weekends.

We will continue efforts to diversify Boston's Police force by adding 20 police cadets.

This budget allows for a pilot program to provide industrial level cleaning for firehouses to reduce cancer risks for firefighters.

Consistent with previous investments in making Boston's open spaces among the nation's most equitable and accessible, this budget invests in a rotation of small renovations to neighborhood ball fields to keep them safe and playable.

The budget allows for library services to be restored to Chinatown after 54 years, providing easy access to a community gathering space, a place for teens and children to study and learn, and a location to access critical 21st century services, including internet and computers.

It also continues support for local artists through grant making and residencies.

I put forth these recommendations for an FY18 budget that continues my Administration's strong fiscal management record, maintains high levels of support for educating our students and keeping our city safe, expands upon strategic savings initiatives to avoid more than \$60 million in costs, and positions our City to manage through instability at the national level. Due to my Administration's proactive approach to containing

costs, the FY18 Recommended Budget can afford to meet Boston's growing fixed costs obligations and make targeted, data-driven investments aimed at creating a thriving, healthy and innovative City.

I respectfully request your favorable action on the FY18 Operating Budget and the Five Year Capital Plan for FY18 to FY22.

Sincerely,

A handwritten signature in black ink, appearing to read 'M. J. Walsh', with a long horizontal line extending to the right.

Martin J. Walsh
Mayor of Boston

CITY OF BOSTON IN CITY COUNCIL

Appropriation and Tax Order for the fiscal year Commencing July 1, 2017 and ending June 30, 2018

ORDERED:

I. That to meet the current expenses of the City of Boston, in the fiscal year commencing July 1, 2017 and ending June 30, 2018, the respective sums of money specified in the schedules hereinafter set out, be, and the same hereby are, appropriated for expenditure under the direction of the respective boards and officers severally specified, for the several specific purposes hereinafter designated and, except for transfers lawfully made, for such purposes only said appropriations, to the extent they are for the maintenance and operation of parking meters, and the regulation of parking and other activities incident thereto (which is hereby determined to be \$22,500,000), being made out of the income from parking meters and, to the extent they are for other purposes, being made out of the proceeds from the sale of tax title possessions and receipts from tax title redemptions in addition to the total real and personal property taxes of prior years collected from July 1, 2016 up to and including March 31, 2017, as certified by the City Auditor under Section 23 of Chapter 59 of the General Laws, and out of available funds on hand, (which is hereby determined to be \$40,000,000) as certified by the Director of Accounts under said Section 23, and the balance of said appropriations to be raised by taxation pursuant to Section 23 of Chapter 59 of the General Laws:

DEPARTMENTS	Personnel Services	Contractual Services	Supplies & Materials	Current Charges & Obligations	Equipment	Special Appropriation	Structures & Improvements	Land Non-Structural Improvement	Total
Mayor's Office									
111 Mayor's Office	3,687,661	340,978	53,233	43,088	25,000	-	-	-	4,159,940
121,128 Election Department	2,987,481	713,850	405,862	126,250	12,473	-	-	-	4,245,916
151 Law Department	4,428,212	1,976,558	15,908	92,865	-	-	-	-	6,513,543
417 Women's Advancement	222,994	1,425	900	200	-	-	-	-	225,519
Operations									
150 Intergovernmental Relations	803,954	168,523	6,200	186,944	-	-	-	-	1,165,621
180 Property Management	7,373,897	9,184,253	421,763	78,266	114,552	-	-	-	17,172,721
181 Public Facilities Department	5,156,730	251,785	40,725	17,000	7,238	-	-	-	5,473,478
Civic Engagement									
387 Elderly Commission	2,728,061	182,545	191,222	61,700	56,705	-	-	-	3,220,233
412 Neighborhood Services	3,019,386	250,048	11,800	4,779	1,600	-	-	-	3,287,613
Arts & Culture									
414 Office of Arts & Culture	805,170	499,635	25,022	1,015	3,088	-	-	-	1,333,930
110 Library Department	24,656,575	7,945,776	2,810,008	323,643	259,485	-	-	35,000	36,030,489
Economic Development									
182 Office of Economic Development	1,903,134	524,743	21,115	20,400	4,000	-	-	-	2,473,392
114 Consumer Affairs & Licensing	1,068,185	18,480	18,550	11,513	-	-	-	-	1,116,728
416 Office of Tourism	771,738	240,803	22,372	62,450	10,515	218,285	-	-	1,326,163
Environment, Energy & Open Space									
303 Environment Department	1,988,560	501,329	25,225	2,615	-	-	-	-	2,517,729
260 Inspectional Services Dept	16,438,798	1,511,546	272,970	841,940	83,903	-	-	-	19,147,157
300,400 Parks & Recreation Department	13,031,793	4,738,980	933,890	571,278	601,186	70,000	-	1,453,005	21,400,132
Administration & Finance									
144 Administration & Finance	729,710	330,200	3,500	1,900	-	-	-	-	1,065,310
136 Assessing Department	6,641,346	446,360	53,220	120,400	-	-	-	-	7,261,326
131 Auditing Department	2,625,483	25,575	8,940	26,565	-	-	-	-	2,686,563
141 Budget Management	2,320,888	956,095	5,600	117,775	2,400	-	-	-	3,404,758
333 Execution of Courts	-	-	-	-	-	5,000,000	-	-	5,000,000
148 Health Insurance	-	-	-	216,180,122	-	-	-	-	216,180,122
142 Human Resources	3,500,334	203,300	71,566	629,654	-	-	-	-	4,404,854
138 Medicare Payments	11,000,000	-	-	-	-	-	-	-	11,000,000
147 Labor Relations	839,954	561,759	4,350	32,943	-	-	-	-	1,439,006
374 Pensions & Annuities - City	4,100,000	-	-	-	-	-	-	-	4,100,000
749 Pensions & Annuities - County	100,000	-	-	-	-	-	-	-	100,000
143 Purchasing Division	1,633,651	44,005	8,200	4,265	85,246	-	-	-	1,775,367
163 Registry Division	956,394	40,545	16,750	825	3,950	-	-	-	1,018,464
137,138 Treasury Department	3,296,479	218,461	782,638	16,600	20,000	-	-	-	4,334,178
199 Unemployment Compensation	350,000	-	-	-	-	-	-	-	350,000
341 Workers' Compensation Fund	2,200,000	-	-	-	-	-	-	-	2,200,000
Health & Human Services									
385 Boston Centers for Youth & Families	20,889,675	4,146,934	235,175	155,300	102,700	-	-	-	25,529,784
403 Fair Housing & Equity	262,027	7,700	8,000	1,000	-	-	-	-	278,727
404 Commission for Persons with Disabilities	404,518	14,000	8,100	-	-	-	-	-	426,618
113 Office of Immigrant Advancement	406,737	27,600	4,700	900	-	-	-	-	439,937
620 Public Health Commission	-	101,932	69,650	3,615,563	-	-	-	-	79,341,731
741 Boston VETS	921,308	15,080	23,500	1,600	4,500	652,500	-	-	4,708,453
448 Youth Engagement & Employment	5,634,049	-	-	-	-	-	-	-	6,331,229
Housing & Neighborhood Development									
188 Neighborhood Development	3,066,798	1,333,936	39,044	127,081	8,755	8,550,000	-	-	13,125,614

DEPARTMENTS	Personnel Services	Contractual Services	Supplies & Materials	Current Charges & Obligations	Equipment	Special Appropriation	Structures & Improvements	Land Non-Structural Improvement	Total
Information & Technology									
149 Department of Innovation & Technology	13,131,208	5,187,560	69,000	9,179,000	1,325,198	-	-	-	28,891,966
Public Safety									
231 Emergency Management	129,767	170,943	5,000	331,500	-	-	-	-	637,210
221 Fire Department	209,467,367	8,323,190	4,763,403	4,249,974	5,475,137	-	-	20,000	232,299,071
211 Police Department	337,939,296	14,778,492	7,596,561	5,324,670	8,175,086	-	-	-	373,814,105
Streets									
321 Central Fleet Management	2,085,778	288,732	149,332	12,850	268,542	-	-	-	2,805,234
310 Office of Streets	1,941,594	10,538	9,172	1,610	12,176	-	-	-	1,975,090
311 Public Works Department	23,146,156	55,765,919	1,768,774	559,545	2,821,870	-	400,000	-	84,462,264
331 Snow Removal	-	22,178,292	52,000	-	333,672	-	-	-	22,563,964
251,253 Transportation Department	23,437,748	8,890,115	1,557,584	319,112	778,982	-	-	-	34,981,541
Non-Mayoral Departments									
112 City Council	5,073,513	170,940	42,224	23,100	31,000	-	-	-	5,340,777
161 City Clerk	1,111,322	70,623	15,200	17,680	-	-	-	-	1,214,825
153 Finance Commission	263,575	4,750	575	250	2,125	-	-	-	271,275
Other									
158 Risk Retention Reserve	-	-	-	-	-	3,000,000	-	-	3,000,000
159 Housing Trust Fund	-	-	-	-	-	440,900	-	-	440,900
999 Reserves for Collective Bargaining	47,000,000	-	-	-	-	-	-	-	47,000,000
TOTAL	827,687,004	153,366,835	22,648,523	243,497,700	20,629,084	97,273,416	400,000	1,508,005	1,367,010,567

**CITY OF BOSTON
IN CITY COUNCIL**

FURTHER ORDERED:

II. That to meet so much of the expenses of maintaining, improving and embellishing in the fiscal period commencing July 1, 2017 and ending June 30, 2018, cemeteries owned by the City of Boston, or in its charge, as is not met by the income of deposits for perpetual care on hand December 31, 2016, the respective sum of money specified in the subjoined schedule be, and the same hereby is, appropriated out of the fund set up under Chapter 13 of the Acts of 1961 the same to be expended under the direction of the Commissioner of Parks and Recreation:

400100

Cemetery Division
Parks and Recreation Department
\$950,000

I HEREBY CERTIFY THAT
THE FOREGOING, IF PASSED IN
THE ABOVE FORM, WILL BE IN
ACCORDANCE WITH LAW.

BY *Eugene L. O'Flaherty*
for EUGENE L. O'FLAHERTY
CORPORATION COUNSEL