```
00:00:00:00
            00:09:43:00
                        MORNING, EVERYONE, SORRY MY
00:09:43:00
            00:09:44:00
                        INTERNET CONNECTION AT CITY
00:09:44:00
            00:09:46:00
                        HALL HAS NOT BEEN WORKING.
00:09:46:00
            00:09:58:00
                        IT WAS A JOY UM LET'S SEE WE'VE
                        GOT THE PDA CREW SO I SEE
00:09:58:00
            00:11:04:00
00:11:04:00
            00:11:08:00
                        MICHELLE AND DEVON AND BARRY
00:11:08:00
            00:11:12:00
                        AND I GUESS IS A LOT
00:11:12:00
            00:11:13:00
                        OF MICHELLE IS ON THE SAME
00:11:13:00
            00:11:13:00
                        TODAY.
                        MICHELLE MCCARTHY AS WELL.
00:11:13:00
            00:11:14:00
00:11:14:00
            00:11:16:00
                        UM, I DON'T YET SEE LAUREN
00:11:16:00
            00:11:17:00
                        SHIRTLESS.
00:11:17:00
            00:11:22:00
                        JOHN REALLY WHEN THERE'S SOME
00:11:22:00
            00:11:23:00
                        TECHNICAL DIFFICULTIES ALSO
00:11:23:00
            00:11:24:00
                        WITH THE CITY HALL WI FI
00:11:24:00
            00:11:26:00
                        THEY'RE ALL IN CITY HALL ALSO
00:11:26:00
            00:11:26:00
                        THEY'RE REBOOTING AND THEY WILL
00:11:26:00
            00:11:29:00
                        BE BACK IN A MOMENT.
00:11:29:00
            00:11:30:00
                        WE'LL BE HERE THEM.
00:11:30:00
            00:11:30:00
                        GOT IT.
00:11:30:00
            00:11:31:00
                        WE'RE ALL HAVING RELATED
00:11:31:00
            00:11:32:00
                        CHALLENGES.
                        EXCELLENT.
00:11:32:00
            00:11:39:00
                        THERE'S LAUREN TRAIN WHEN HAD A
00:11:39:00
            00:11:58:00
00:11:58:00
            00:11:59:00
                        PREVIOUS COMMITMENT SO SHE IS
                        NOT ON BUT I'LL BE HERE FOR THE
00:11:59:00
            00:12:02:00
                        DEVELOPMENTS IF THERE'S ANY
00:12:02:00
            00:12:03:00
00:12:03:00
            00:12:03:00
                       QUESTIONS.
00:12:03:00
            00:12:04:00
                        GREAT.
00:12:04:00
            00:12:15:00
                        LOVELY TO SEE YOU, KATIE.
00:12:15:00
            00:12:16:00
                        KATIE, CAN YOU GIVE ME YOUR
00:12:16:00
            00:12:19:00
                        TITLE FOR YES.
00:12:19:00
            00:12:23:00
                       I'M THE DEPUTY DIRECTOR FOR
00:12:23:00
            00:12:23:00
                        WORKFORCE AND POLICY
00:12:23:00
            00:12:56:00
                        DEVELOPMENT.
00:12:56:00
            00:12:57:00
                        ALL RIGHT.
00:12:57:00
            00:13:00:00
                        AND ON THE BEDSIDE WE'RE JUST
00:13:00:00
            00:13:11:00
                        WAITING ON JOHN ANYONE?
00:13:11:00
            00:13:11:00
                        I THINK THAT'S RIGHT.
00:13:11:00
            00:13:15:00
                       COUNCILOR.
00:13:15:00
            00:13:16:00
                        BUT UM, MICHELLE WAS GIVING OUR
00:13:16:00
            00:13:17:00
                       OPENING STATEMENT SO WE CAN
00:13:17:00
            00:13:19:00
                       PROBABLY START OK, UM, I'M
```

```
00:13:19:00
           00:13:22:00
                       GOING TO WAIT ONE SECOND.
00:13:22:00
           00:13:22:00
                       OK, GREAT.
00:13:22:00
           00:13:50:00
                       SORRY SORRY, EVERYONE.
00:13:50:00
           00:13:51:00
                       IT'S JUST MUCH BETTER FOR ME TO
00:13:51:00
           00:13:53:00
                       DO IT.
00:13:53:00
           00:13:53:00
                       UM.
00:13:53:00
           00:14:07:00
                       ALL RIGHT, I THINK WE ARE UM
00:14:07:00
           00:14:08:00
                       CARING.
00:14:08:00
           00:14:12:00
                       ARE WE READY TO GO?
00:14:12:00
           00:14:13:00
                       YOU REMEMBER YOUR GREAT
00:14:13:00
           00:14:15:00
                       EXCELLENCE CALLING THIS HEARING
00:14:15:00
           00:14:16:00
                       AT THE BOSTON CITY COUNCIL WAYS
                       AND MEANS COMMITTEE TO ORDER
00:14:16:00
           00:14:19:00
00:14:19:00
           00:14:19:00
                       THE RECORD.
00:14:19:00
           00:14:20:00
                       MY NAME IS NANCY FROM THE
00:14:20:00
           00:14:21:00
                       DISTRICT COUNCILOR AND ALSO THE
00:14:21:00
           00:14:24:00
                       COUNCIL'S WAYS AND MEANS CHAIR.
00:14:24:00
           00:14:24:00
                       THIS HEARING IS BEING RECORDED.
           00:14:27:00
00:14:24:00
                       BEING SCREENED SLASH CITY
00:14:27:00
           00:14:28:00
                       COUNCIL DASH TV AND ALSO
00:14:28:00
           00:14:31:00
                       BROADCAST ON XFINITY RCN
00:14:31:00
           00:14:32:00
                       CHANNEL EIGHTY TWO AND CHANNEL
00:14:32:00
           00:14:35:00
                       NINE.
                       UM THIS IS ACTUALLY THE LAST
00:14:35:00
           00:14:36:00
00:14:36:00
           00:14:39:00
                       OF A SERIES OF THIRTY FIVE
00:14:39:00
           00:14:39:00
                       DEPARTMENTALLY WORKING SESSIONS
00:14:39:00
           00:14:43:00
                       AND HEARINGS THAT THE COUNCIL
00:14:43:00
           00:14:44:00
                       HAS HELD AS PART OF OUR INITIAL
00:14:44:00
           00:14:46:00
                       BUDGET REVIEW PROCESS ON
00:14:46:00
           00:14:47:00
                       PROPOSED 20 TO BUDGET AND
00:14:47:00
           00:14:50:00
                       TODAY'S FOCUS WILL BE THE
00:14:50:00
           00:14:51:00
                       BOSTON PLANNING AND DEVELOPMENT
00:14:51:00
           00:14:54:00
                       AGENCY UM WHICH IS NOT
00:14:54:00
           00:14:58:00
                       TECHNICALLY INCLUDED IN THE
00:14:58:00
           00:14:59:00
                       CITY'S OPERATING BUDGET.
00:14:59:00
           00:15:01:00
                       IT HAS ITS OWN BUDGET UM AND
00:15:01:00
           00:15:02:00
                       SOMEWHAT SEPARATE UH BUDGETARY
00:15:02:00
           00:15:05:00
                       AUTHORITY AND EVERYTHING SET
00:15:05:00
           00:15:05:00
                       FOR STATE STATUTE.
00:15:05:00
           00:15:09:00
                       BUT THE CPD CAPITAL BUDGET DOES
00:15:09:00
           00:15:10:00
                       HERE IN OUR BUDGET BOOKS AND
00:15:10:00
           00:15:11:00
                       OBVIOUSLY ITS WORK IS VERY
00:15:11:00
           00:15:14:00
                      IMPORTANT THE COUNCIL AND THE
```

```
00:15:14:00
            00:15:17:00
                        CITY AND WE'RE GRATEFUL SEVERAL
00:15:17:00
           00:15:18:00
                       YEARS BACK WORKED OUT AN
00:15:18:00
           00:15:19:00
                       ARRANGEMENT WITH THE AGENCY TO
00:15:19:00
           00:15:21:00
                       HAVE THEM APPEAR AS AS PART
00:15:21:00
           00:15:22:00
                       OF OUR BUDGET SCRUTINY PROCESS
00:15:22:00
           00:15:24:00
                       EVEN THOUGH THEIR BUDGET
00:15:24:00
           00:15:25:00
                       CALENDAR IS SLIGHTLY DIFFERENT.
00:15:25:00
           00:15:26:00
                       AND SO WE DO ALWAYS DO THIS
00:15:26:00
           00:15:29:00
                       YEAR TOWARDS THE END BECAUSE
00:15:29:00
           00:15:29:00
                       THEY DO BUDGET FORMATION A
00:15:29:00
           00:15:30:00
                       LITTLE BIT LATER THAN THE REST
00:15:30:00
           00:15:32:00
                       OF THE CITY.
                        UM, BEFORE WE TURN TO THEM, I
00:15:32:00
           00:15:34:00
00:15:34:00
           00:15:36:00
                       JUST WANT TO SAY IF YOU'RE A
00:15:36:00
           00:15:37:00
                       MEMBER OF THE PUBLIC WATCHING,
00:15:37:00
           00:15:38:00
                       UM, WE STILL WOULD LOVE TO HAVE
00:15:38:00
           00:15:40:00
                       YOUR PUBLIC TESTIMONY COME JOIN
00:15:40:00
           00:15:41:00
                       US IN THE NEWSROOM TODAY BY
00:15:41:00
           00:15:43:00
                       GOING TO DUCOBU SLASH BUDGET
                        DASCH TESTIFY.
00:15:43:00
           00:15:44:00
00:15:44:00
           00:15:47:00
                       UM, YOU CAN ALSO SEND WRITTEN
00:15:47:00
           00:15:51:00
                       TESTIMONY W.M. AT BOSTON THAT
00:15:51:00
           00:15:52:00
                       STANDS FOR WAYS AND MEANS THAT
                       UM YOU CAN SEND US YOUR WRITTEN
00:15:52:00
           00:15:55:00
00:15:55:00
           00:15:55:00
                       TESTIMONY.
00:15:55:00
           00:15:57:00
                       YOU KNOW, THIS IS THE LAST
00:15:57:00
           00:15:58:00
                       OF THE DEPARTMENT.
00:15:58:00
           00:16:00:00
                       THERE'S STILL A WAYS TO GO IN
00:16:00:00
           00:16:00:00
                       THE COUNCIL OVERSIGHT AND
00:16:00:00
           00:16:00:00
                       BUDGET.
00:16:00:00
           00:16:03:00
                       UM, SO WE TAKE A FIRST SET
00:16:03:00
            00:16:06:00
                        OF VOTES ON THE BUDGET NEXT
00:16:06:00
           00:16:07:00
                       WEDNESDAY, JUNE NINE AND THEN
00:16:07:00
           00:16:11:00
                        CONSIDER A SORT UPDATED VERSION
                       OF THE BUDGET OVER THE COURSE
00:16:11:00
           00:16:12:00
00:16:12:00
           00:16:12:00
                       OF A YEAR.
00:16:12:00
           00:16:15:00
                       SO DEFINITELY LOTS
                        OF OPPORTUNITY STILL TO MAKE
00:16:15:00
           00:16:16:00
00:16:16:00
           00:16:16:00
                       YOUR VOICE HEARD AND WE'RE
00:16:16:00
           00:16:19:00
                       GRATEFUL TO EVERYONE WHO HAS
00:16:19:00
           00:16:20:00
                       ALREADY INCLUDING THE NUMBER
00:16:20:00
           00:16:21:00
                       OF MEMBERS OF THE PUBLIC WHO
00:16:21:00
           00:16:22:00
                       JOINED LAST NIGHT AT OUR PUBLIC
```

```
00:16:22:00
           00:16:26:00
                       TESTIMONY HERE.
                       TODAY'S HEARING IS ON DOCKET
00:16:26:00
           00:16:26:00
00:16:26:00
           00:16:27:00
                       ZERO FIVE TWO FOUR ZERO FIVE TO
00:16:27:00
           00:16:29:00
                       SIX QUARTERS FOR THE FBI.
00:16:29:00
           00:16:30:00
                       TWENTY TWO OPERATING BUDGET
00:16:30:00
           00:16:30:00
                       INCLUDING ANNUAL APPROPRIATIONS
00:16:30:00
           00:16:33:00
                       FOR DEPARTMENTAL OPERATIONS
           00:16:34:00
00:16:33:00
                       SCHOOL DEPARTMENT AND FOUR
00:16:34:00
           00:16:37:00
                       OTHER BENEFITS ZERO FIVE SEVEN
00:16:37:00
           00:16:38:00
                       ZERO FIVE TO EIGHT ORDERS FOR
00:16:38:00
           00:16:40:00
                       CAPITAL TRANSFER APPROPRIATIONS
00:16:40:00
           00:16:41:00
                       AND ZERO FIVE TWO NINE ZERO
                       FIVE THREE ONE ORDERS FOR THE
00:16:41:00
           00:16:42:00
00:16:42:00
           00:16:45:00
                       CAPITAL BUDGET INCLUDING LOAN
00:16:45:00
           00:16:46:00
                       ORDERS IN THESE AGREEMENTS.
00:16:46:00
           00:16:49:00
                       UM. THAT'S THE FORMAL SET
00:16:49:00
           00:16:50:00
                       OF DOCKETS THAT MAKE UP THE
00:16:50:00
           00:16:52:00
                       CITY'S PROPOSED TWENTY TWO
00:16:52:00
           00:16:52:00
                       BUDGET.
00:16:52:00
           00:16:53:00
                       MUCH OF WHAT WE'RE DISCUSSING
00:16:53:00
           00:16:56:00
                       TODAY WITH IT'S NOT ACTUALLY
00:16:56:00
           00:16:57:00
                       INCLUDED IN THOSE DOCKETS BUT
00:16:57:00
           00:17:00:00
                       AS I MENTIONED IT'S A BUDGET
00:17:00:00
           00:17:01:00
                       BALANCE SHEET.
00:17:01:00
           00:17:04:00
                       UM BUT UH WE'RE GRATEFUL TO BE
00:17:04:00
           00:17:05:00
                       JOINED BY MANY MEMBERS OF THEIR
00:17:05:00
           00:17:08:00
                       STAFF INCLUDING MICHELLE
00:17:08:00
           00:17:09:00
                       GOLDBERG, THE BUDGET DIRECTOR,
00:17:09:00
           00:17:12:00
                       THE REAL ESTATE AND GREALY
00:17:12:00
           00:17:15:00
                       DIRECTOR OF DEVELOPMENT REVIEW
00:17:15:00
           00:17:16:00
00:17:16:00
           00:17:17:00
                       MARK SHURTLEFF DIRECTOR
00:17:17:00
           00:17:17:00
                       OF PLANNING.
00:17:17:00
           00:17:18:00
                       GARY REAVES, DIRECTOR OF THE
                       OFFICE OF DIVERSITY EQUITY
00:17:18:00
           00:17:19:00
00:17:19:00
           00:17:20:00
                       INCLUSION.
00:17:20:00
           00:17:23:00
                       UM MICHELLE MCCARTHY HOUSING
00:17:23:00
           00:17:24:00
                       POLICY MANAGER AND ALSO
00:17:24:00
           00:17:24:00
                       REPRESENTING THE OFFICE
00:17:24:00
           00:17:24:00
                       OF WORKFORCE DEVELOPMENT.
00:17:24:00
           00:17:27:00
                       WE'VE GOT THE DEPUTY DIRECTOR
                       FOR WORKFORCE DEVELOPMENT UM
00:17:27:00
           00:17:31:00
00:17:31:00
           00:17:32:00
                       BEFORE I TURN IT OVER TO THE
```

```
00:17:32:00
            00:17:32:00
                        DEPARTMENT, MY COLLEAGUES
00:17:32:00
            00:17:36:00
                        JOINING US HERE TODAY SO FAR
00:17:36:00
            00:17:36:00
                        THANK YOU COUNCILOR ASPLEN
00:17:36:00
            00:17:38:00
                        DISTRICT TO COUNCILOR ANDREA
00:17:38:00
            00:17:39:00
                        CAMPBELL, DISTRICT FOUR AND
00:17:39:00
            00:17:45:00
                        COUNCILOR JULIAN AT LARGE UM, I
00:17:45:00
            00:17:46:00
                        THINK AND AGAIN I THINK I SEE
00:17:46:00
            00:17:50:00
                        THIS ALREADY BUT FOLKS DO WANT
00:17:50:00
            00:17:52:00
                        TO SIGN UP TO TESTIFY ABOUT AND
00:17:52:00
            00:17:53:00
                        I KNOW WE'VE GOT PEOPLE LINED
00:17:53:00
            00:17:58:00
                        UP SO WITHOUT FURTHER ADO, I'LL
00:17:58:00
            00:17:58:00
                        PASS IT OVER TO MICHELLE
00:17:58:00
            00:18:01:00
                        GOLDBERG THE I SHOULD SAY THE
00:18:01:00
            00:18:04:00
                        BIDETS MICHELLE GOLDBERG, THIS
00:18:04:00
            00:18:05:00
                        SEEMS LIKE A GOOD MOMENT TO SAY
00:18:05:00
            00:18:08:00
                        THAT WE HAVE IT EXCEPTIONALLY
00:18:08:00
            00:18:09:00
                        TALENTED MICHELLE GOLDBERG AT
00:18:09:00
            00:18:11:00
                        THE BOSTON CITY COUNCIL WHO IS
00:18:11:00
            00:18:12:00
                        THE CHIEF BUDGET POINT PERSON
00:18:12:00
            00:18:15:00
                        FOR THE CITY COUNCIL IS
00:18:15:00
            00:18:16:00
                        THEREFORE BEHIND THE SCENES IF
00:18:16:00
            00:18:20:00
                        IT LOOKS LIKE WE ACTUALLY LOOK
                        AT THE BUDGET BOOK AND DUG INTO
00:18:20:00
            00:18:21:00
                        IT AND THINKING THE TRAINS ARE
00:18:21:00
            00:18:24:00
00:18:24:00
            00:18:25:00
                        RUNNING ON TIME, IT'S THAT IT'S
00:18:25:00
            00:18:25:00
                        BECAUSE OF MICHELLE'S
00:18:25:00
            00:18:26:00
                        LEADERSHIP AND THE EXCELLENT
00:18:26:00
            00:18:32:00
                        SHE'S GOT ENCOURAGING AS A SORT
00:18:32:00
            00:18:32:00
                        OF TANGENTIAL SHOUT OUT BUT NOT
00:18:32:00
            00:18:35:00
                        TANGENTIAL TO THE PROCESS THAT
00:18:35:00
            00:18:36:00
                        WE'VE JUST BEEN THROUGH FOR THE
00:18:36:00
            00:18:36:00
                        LAST COUPLE OF MONTHS.
00:18:36:00
            00:18:39:00
                        SO CREDIT OUR MICHELLE GOLDBERG
00:18:39:00
            00:18:42:00
                        AND NOW TO MICHELLE GOLDBERG,
                        DIRECTOR OF BUDGET THE GOOD
00:18:42:00
            00:18:43:00
00:18:43:00
            00:18:47:00
                        AFTERNOON.
00:18:47:00
            00:18:48:00
                        THANK YOU, MADAM CHAIR.
                        AND INDEED MICHELLE GOLDBERG IS
00:18:48:00
            00:18:50:00
00:18:50:00
            00:18:51:00
                        QUITE WONDERFUL.
00:18:51:00
            00:18:52:00
                        I'M MICHELLE GOLDBERG WITH THE
00:18:52:00
            00:18:55:00
                        BOSTON PLANNING AND DEVELOPMENT
00:18:55:00
            00:18:55:00
                        AGENCY.
00:18:55:00
            00:18:59:00
                        THANK YOU FOR HAVING US TODAY
```

```
00:18:59:00
            00:19:00:00
                        AND GIVING US THE OPPORTUNITY
                       TO WORK WITH YOU.
00:19:00:00
           00:19:03:00
                        JOINING ME FOR OPENING REMARKS
00:19:03:00
           00:19:03:00
00:19:03:00
           00:19:07:00
                        IS VERY REEVES', OUR DIRECTOR
                        OF DIVERSITY EQUITY AND
00:19:07:00
           00:19:07:00
00:19:07:00
           00:19:10:00
                        INCLUSION AND MICHELLE MCCARTHY
00:19:10:00
           00:19:11:00
                        , OUR HOUSING POLICY MANAGER
00:19:11:00
           00:19:14:00
                       ALSO AVAILABLE FOR DISCUSSION
00:19:14:00
           00:19:16:00
                       LATER AS YOU MENTIONED IS UH
00:19:16:00
           00:19:18:00
                        CAPITALIZES OUR DEPUTY DIRECTOR
00:19:18:00
           00:19:19:00
                       AT THE OFFICE OF WORKFORCE
00:19:19:00
           00:19:23:00
                        DEVELOPMENT, SHAUN SHURTLEFF,
00:19:23:00
           00:19:24:00
                        OUR DIRECTOR OF PLANNING DEVIN
00:19:24:00
           00:19:26:00
                       CHOIR, DIRECTOR OF REAL ESTATE
00:19:26:00
           00:19:26:00
                        OF JONQUIL REALLY DIRECTOR
00:19:26:00
           00:19:27:00
                        OF DEVELOPMENT REVIEW.
00:19:27:00
           00:19:30:00
                       I DO HAVE A FEW SLIDES MAY
00:19:30:00
           00:19:30:00
                       SHARE MY SCREEN.
00:19:30:00
           00:19:34:00
                       UM, ABSOLUTELY.
                        AND I'LL ALSO ASK IF YOU COULD
00:19:34:00
           00:19:35:00
00:19:35:00
           00:20:15:00
                        MAKE ME A CO-HOST HERE FIRST I
00:20:15:00
           00:20:23:00
                       IT HERE COMES UP ANYONE IN SO I
00:20:23:00
           00:20:26:00
                       WILL TAKE YOU THROUGH A BRIEF
                       OUTLINE OF OUR FINANCIAL
00:20:26:00
           00:20:27:00
00:20:27:00
           00:20:28:00
                       FRAMEWORK BEFORE WE HIGHLIGHT
00:20:28:00
           00:20:30:00
                        OUR WORK ON DIVERSITY, EQUITY,
           00:20:34:00
00:20:30:00
                        INCLUSION AND AN UPDATE ON UH
00:20:34:00
           00:20:34:00
                       AFFIRMATIVELY FURTHER FAIR
00:20:34:00
           00:20:37:00
                        HOUSING EFFORTS.
00:20:37:00
           00:20:38:00
                       THE MAYOR'S OFFICE OF WORKFORCE
                       DEVELOPMENT IS AN INNOVATIVE
00:20:38:00
           00:20:41:00
00:20:41:00
           00:20:42:00
                        PUBLIC AGENCY WITHIN THE EPA
00:20:42:00
           00:20:45:00
                       THAT PROMOTES ECONOMIC
00:20:45:00
           00:20:46:00
                        SELF-SUFFICIENCY TO ENSURE THE
00:20:46:00
           00:21:06:00
                        FULL PARTICIPATION OF ALL
00:21:06:00
           00:21:07:00
                        BOSTOM RESIDENTS IN THE CITY'S
00:21:07:00
           00:21:07:00
                       ECONOMIC FUTURE.
00:21:07:00
           00:21:08:00
                        SO THEY JOIN US AS WELL.
00:21:08:00
           00:21:10:00
                       I AS A SELF-SUSTAINED AGENCY,
00:21:10:00
           00:21:11:00
                        THE BOSTON PLANNING AND
00:21:11:00
           00:21:12:00
                        DEVELOPMENT AGENCY IS MADE UP
00:21:12:00
           00:21:13:00
                       OF FIVE BUSINESS UNITS THAT
00:21:13:00
           00:21:13:00
                       INTERACT THROUGH WHAT IS
```

```
00:21:13:00
           00:21:16:00
                       REFERRED TO AS RELATED PARTY
00:21:16:00
           00:21:16:00
                       TRANSACTIONS.
                       THE UNITS ARE COMPRISED
00:21:16:00
           00:21:17:00
00:21:17:00
           00:21:20:00
                       OF THREE MAJOR BUSINESS THE
00:21:20:00
           00:21:21:00
                       BOSTON REDEVELOPMENT AUTHORITY,
00:21:21:00
           00:21:24:00
                       THE ECONOMIC DEVELOPMENT
00:21:24:00
           00:21:25:00
                       INDUSTRIAL CORPORATION WHICH
00:21:25:00
           00:21:25:00
                       INCLUDES THE MAYOR'S OFFICE
00:21:25:00
           00:21:28:00
                       OF WORKFORCE DEVELOPMENT.
00:21:28:00
           00:21:30:00
                       UM, AND UH WE ALSO HAVE THE UH
00:21:30:00
           00:21:33:00
                       BOSTON INDUSTRIAL DEVELOPMENT
00:21:33:00
           00:21:33:00
                       FINANCIAL AUTHORITY AND THERE
                       ARE TWO MICROFIBER ONE S. THREE
00:21:33:00
           00:21:37:00
00:21:37:00
           00:21:37:00
                       THE BOSTON LOCAL DEVELOPMENT
00:21:37:00
           00:21:40:00
                       CORPORATION AND FRIENDS
00:21:40:00
           00:21:41:00
                       OF FRIENDS OF OPPORTUNITY
00:21:41:00
           00:21:45:00
                       BOSTON UH RIGHT NOW I'M SHOWING
00:21:45:00
           00:21:46:00
                       YOU OUR SOURCES AND THE USES
00:21:46:00
           00:21:49:00
                       BPD REVENUE IS DERIVED FROM TWO
                       MAIN CATEGORIES OUR RENTAL
00:21:49:00
           00:21:50:00
00:21:50:00
           00:21:53:00
                       LEASES PARKING AND OUR GRANTS
00:21:53:00
           00:21:54:00
                       AND DONATIONS CATEGORY WITH THE
00:21:54:00
           00:21:57:00
                       REMAINING COMING FROM THE SALE
                       OF REAL ESTATE AND EQUITY
00:21:57:00
           00:21:58:00
00:21:58:00
           00:22:00:00
                       PARTICIPATION FOR EXPENDITURES.
00:22:00:00
           00:22:05:00
                       UH, PERSONNEL AND BENEFITS
00:22:05:00
           00:22:05:00
                       REPRESENT THE LARGEST CATEGORY
00:22:05:00
           00:22:08:00
                       OF EXPENSES FOR THE BPD BASED
00:22:08:00
           00:22:13:00
                       UH ALSO OUR CONTRACTUAL
00:22:13:00
           00:22:13:00
                       SERVICES INCLUDING THE
00:22:13:00
           00:22:16:00
                       EXPENDITURES ASSOCIATED WITH
00:22:16:00
           00:22:16:00
                       OUR W.D. COMMUNITY BASED
00:22:16:00
           00:22:21:00
                       ORGANIZATION GRANTS.
00:22:21:00
           00:22:24:00
                       SO UM THE ACTIVITY THAT WE
                       SHARE IS REFLECTED THERE AS
00:22:24:00
           00:22:25:00
00:22:25:00
           00:22:27:00
                       WELL.
00:22:27:00
           00:22:28:00
                       WE HAVE OUR ADMINISTRATIVE
00:22:28:00
           00:22:31:00
                       EXPENSES THAT INCLUDE THE BASIC
00:22:31:00
           00:22:32:00
                       THINGS LIKE TECHNOLOGY AND
00:22:32:00
           00:22:35:00
                       EQUIPMENT, OFFICE SUPPLIES AND
00:22:35:00
           00:22:35:00
                       ALSO ON OUR CONTRACTUAL
           00:22:36:00
00:22:35:00
                       SERVICES IS WHERE YOU'LL SEE
00:22:36:00
           00:22:39:00
                      OUR PLANNING ACTIVITY, OUR
```

```
00:22:39:00
           00:22:43:00
                       PROPERTY MANAGEMENT CATEGORY IS
00:22:43:00
           00:22:43:00
                       EXPERIENCING FLUCTUATION
00:22:43:00
           00:22:44:00
                       THROUGH THE PAST FEW YEARS.
00:22:44:00
           00:22:47:00
                       THIS IS BECAUSE THERE HAVE BEEN
00:22:47:00
           00:22:48:00
                       CHANGES IN THE GOVERNMENT
00:22:48:00
           00:22:50:00
                       ACCOUNTING STANDARDS BOARD OUR
00:22:50:00
           00:22:51:00
                       GADSBY RULES WHICH HAVE
00:22:51:00
           00:22:54:00
                       INFLUENCED OUR INTERPRETATION
00:22:54:00
           00:22:55:00
                       OF OUR CONSTRUCTION PROJECTS.
00:22:55:00
           00:22:57:00
                       AND SO WHEN WE TALK ABOUT OUR
00:22:57:00
           00:22:59:00
                       ASSETS AND HOW WE INTEND TO
00:22:59:00
           00:23:03:00
                       ADDRESS OUR INFRASTRUCTURE
                       NEEDS, WE WILL SOMETIMES BE
00:23:03:00
           00:23:04:00
00:23:04:00
           00:23:07:00
                       PAYING FOR THOSE IMPROVEMENTS
00:23:07:00
           00:23:08:00
                       THROUGH THE OPERATING BUDGET.
00:23:08:00
           00:23:10:00
                       THE FIRST BOZ WAS THE BUILDING
00:23:10:00
           00:23:11:00
                       ONE OR EIGHT DEMOLITION AND
00:23:11:00
           00:23:15:00
                       REMEDIATION AND THE CHARLESTOWN
00:23:15:00
           00:24:33:00
                       NAVY YARD SINKHOLE OVER THE
                       NEXT TEN YEARS ALL OF OUR
00:24:33:00
           00:24:39:00
00:24:39:00
           00:24:50:00
                       REVENUE CONTRIBUTED UH, ONE
                       OF OUR WORKFORCE UH UM ACTUALLY
00:24:50:00
           00:25:03:00
00:25:03:00
           00:25:10:00
                       UH AS WE CAN TO MAKE IT UH ALL
                       OF THE UH UH UH GRATINGLY WORK
00:25:10:00
           00:25:28:00
00:25:28:00
           00:25:36:00
                       UH EACH OF OUR UH PUT TOGETHER
00:25:36:00
           00:25:47:00
                       AND UH HERE WE ARE UH I DON'T
00:25:47:00
           00:25:50:00
                       HEAR OFTEN AND AND SO UH
00:25:50:00
           00:25:50:00
                       WORKING THROUGH COMMUNITY
00:25:50:00
           00:25:53:00
                       OUTREACH TRYING TO GET BETTER
00:25:53:00
           00:25:57:00
                       BETTER INSTITUTIONALIZING WORK
                       LITTLE WORK THAT WE CAN ENGAGE
00:25:57:00
           00:26:07:00
00:26:07:00
           00:26:08:00
                       UH AS WELL.
00:26:08:00
           00:26:15:00
                       UH SO WITH THAT I DO UH THE UH
00:26:15:00
           00:26:30:00
                       FAIRLY WITH OUR DIRECTOR JOE OR
00:26:30:00
           00:26:33:00
                       WORKING WITH EACH OF THE GUYS
00:26:33:00
           00:26:37:00
                       IN THE FAMILY CULTURE MY ROLE
00:26:37:00
           00:26:51:00
                       IN IN THE COMMUNITY LED BY
00:26:51:00
           00:26:55:00
                       NEIGHBORS AND IN THE PLACE
00:26:55:00
           00:27:05:00
                       OF EACH AND EVERY THE
00:27:05:00
           00:27:09:00
                       LEADERSHIP TEAM AND THE IS TO
00:27:09:00
           00:27:15:00
                       ALLOW THE AGENCY TO TRACK
00:27:15:00
           00:27:29:00
                       FUNDING BY TWENTY ONE OR BECAME
00:27:29:00
           00:27:35:00
                       INTERNALLY WELL TOGETHER WITH
```

```
00:27:35:00
            00:27:39:00
                        THE SUPPORT STAFF FOR THE
00:27:39:00
            00:27:41:00
                        PURPOSE OF ENSURING THAT ALL OR
00:27:41:00
            00:27:49:00
                        ERSKINE'S TRY TO MAINTAIN TO
00:27:49:00
            00:27:53:00
                        ACHIEVE AND MAINTAIN ALL LEVELS
00:27:53:00
            00:28:01:00
                        ARE ABLE TO VISIT AND MAKE SURE
00:28:01:00
            00:28:11:00
                        THAT WE PROVIDE THE ALSO ALWAYS
00:28:11:00
            00:28:21:00
                        BEING CAN BE WHEN YOU EXPECT IN
00:28:21:00
            00:28:29:00
                        THESE AS I JUST TELL YOU HOW
00:28:29:00
            00:28:36:00
                        HAVE I NEVER OR ANY MORE LOST
00:28:36:00
            00:28:41:00
                        MOBILITY LIMITATIONS ON FAMILY
00:28:41:00
            00:28:44:00
                        RESPONSIBILITIES?
            00:28:48:00
00:28:44:00
                        SOMEBODY TOLD ME I WAS
                        COMMUNICATION SEVERAL YEARS
00:28:48:00
            00:28:52:00
00:28:52:00
            00:28:56:00
                        OF AND ALSO IN THE MORE ALL THE
00:28:56:00
            00:28:59:00
                        BOXES YOU'LL JUST SEE QUALITY
00:28:59:00
            00:29:07:00
                        TIME TO JUST BE LANGUAGE
00:29:07:00
            00:29:10:00
                        EXPLAINING EARLIER THIS YEAR
00:29:10:00
            00:29:15:00
                        MORE AND MORE I TRIED TO CREATE
00:29:15:00
            00:29:18:00
                        AN OPPORTUNITY TO GET TO THE
                        NEIGHBORHOODS WHERE THE PROJECT
00:29:18:00
            00:29:19:00
00:29:19:00
            00:29:26:00
                        IS LOCATED INTERPRETATION IS
00:29:26:00
            00:29:26:00
                        EVEN CONTAINED.
00:29:26:00
            00:29:29:00
                        PROMOTE WITH WHERE I LIVE IN
                        SERVICES IS THE WAY IN WHICH
00:29:29:00
            00:29:33:00
00:29:33:00
            00:29:36:00
                        AND A CIVIC OBLIGATIONS WITHIN
00:29:36:00
            00:29:40:00
                        EACH FACILITY THAT EACH BEFORE
            00:29:45:00
00:29:40:00
                        I CAN TRUST THE PROCESS IN
00:29:45:00
            00:29:45:00
                        DEALING WITH THIS ISSUE.
00:29:45:00
            00:29:51:00
                        WHY ENCOURAGE ME TO GET PAST
00:29:51:00
            00:29:52:00
                        THE MEETING?
00:29:52:00
            00:29:54:00
                        WHAT WAS IMPORTANT PARTICULARLY
00:29:54:00
            00:29:58:00
                        A LITTLE MORE?
00:29:58:00
            00:29:59:00
                        THANK YOU AGAIN FOR ALLOWING ME
00:29:59:00
            00:30:03:00
                        TO SHARE THE I'M TURNING UP NOW
00:30:03:00
            00:30:05:00
                        THE HOUSE IS NOT A MINIATURE
00:30:05:00
            00:30:06:00
                        THANK YOU.
00:30:06:00
            00:30:10:00
                        HELLO TO THE DIRECTOR.
00:30:10:00
            00:30:13:00
                        MY NAME IS JOHN MATTER.
00:30:13:00
            00:30:15:00
                        I'M HERE TODAY.
00:30:15:00
            00:30:20:00
                        YOU INFORMATION YOUR 90 MINUTES
00:30:20:00
            00:30:23:00
                        IN EARLY MORNING WHILE I'M IN
00:30:23:00
            00:30:27:00
                        THE MEDICAL EXAMINATION THEY
00:30:27:00
            00:30:31:00
                       ARE GOING TO BE VERY ADVANCED
```

00:30:31:00	00:30:36:00	THE AMENDMENT THAT REQUIRED US
00:30:36:00	00:30:38:00	TO TAKE THAT OUT TO MITIGATE AS
00:30:38:00	00:30:45:00	A WELL MAYBE SURROUNDING
00:30:45:00	00:30:49:00	DEVELOPMENTS MEANINGFUL TODAY
00:30:49:00	00:30:54:00	IS MARCH 15, 20 21 DAY PROJECT
00:30:54:00	00:30:58:00	PROJECT REVIEW OR ARE YOU YOU
00:30:58:00	00:31:00:00	ARE NOT REQUIRED TO PERFORM
00:31:00:00	00:31:05:00	WITH THEIR IMPREGNATION FOR
00:31:05:00	00:31:27:00	THAT PERFORMANCE REVIEW IN THE
00:31:27:00	00:31:30:00	FIRST TWELVE I DECIDED WE'RE
00:31:30:00	00:31:32:00	ALL IN COMPETITION COMMUNITY
00:31:32:00	00:31:34:00	WITHIN THE COMMUNITY WITHIN A
00:31:34:00	00:31:36:00	QUARTER MILE OF THE AREA WILL
00:31:36:00	00:31:36:00	PROBABLY CONTINUE TO BE
00:31:36:00	00:31:42:00	COMMITTED AT EVERY IN INSTATING
00:31:42:00	00:31:44:00	THEN THE MARKET TEAM FOR THE
00:31:44:00	00:31:47:00	MARKETING EFFECTIVE DATA FOR
00:31:47:00	00:31:51:00	PROJECT.
00:31:51:00	00:31:52:00	FINALLY UNDERSTAND THAT IF THIS
00:31:52:00	00:31:55:00	PROJECT APPLICATION FORMS AND I
00:31:55:00	00:32:00:00	JUST LOOK AT ALL THAT IT IS
00:32:00:00	00:32:02:00	BECAUSE OF THE PROJECT
00:32:02:00	00:32:06:00	DEDICATED TO WARN EVERYBODY
00:32:06:00	00:32:10:00	TODAY THAT I SUPPORT OVER THE
00:32:10:00	00:32:13:00	EXTENSION AND DEVELOPMENT
00:32:13:00	00:32:18:00	PROJECT WHAT ARE THE FIRST TO
00:32:18:00	00:32:19:00	ENSURE THAT WE CAN
00:32:19:00	00:32:21:00	SUBSTANTIALLY BENEFIT FROM THE
00:32:21:00	00:32:22:00	BENEFIT OF FIREARMS?
00:32:22:00	00:32:25:00	WE'RE ACTUALLY GOING TO
00:32:25:00	00:32:26:00	INTEGRATE IT EVERYDAY PRACTICE
00:32:26:00	00:32:29:00	PUT IT IN A MINUTE AND EACH
00:32:29:00	00:32:36:00	OF THESE PROJECTS ARE THINKING
00:32:36:00	00:32:38:00	ABOUT EARLY VIRAVAIDYA FISH AND
00:32:38:00	00:32:43:00	THE DATA REQUIRED BY THE FDA
00:32:43:00	00:32:47:00	THAT THE VAST COMMUNITY
00:32:47:00	00:32:51:00	ESTABLISHED AT EIGHT ENTITIES
00:32:51:00	00:32:52:00	HAS BEEN REVIEWING THE
00:32:52:00	00:32:53:00	COMPONENT OF THE PROJECT AND
00:32:53:00	00:32:56:00	MAKING RECOMMENDATIONS OR AS
00:32:56:00	00:33:01:00	I'VE BEEN EATING ABOUT A WHILE
00:33:01:00	00:33:08:00	I BECAUSE YOU LEADING THE
00:33:08:00	00:33:17:00	COMMITTEE ON THE WHICH I THINK

```
00:33:17:00
            00:33:22:00
                        IS A LITTLE BIT I DID WANT TO
                        WE'RE GOING LEADERSHIP ALL
00:33:22:00
            00:33:29:00
00:33:29:00
            00:33:30:00
                        INCLUDING THE COMMUNITY
00:33:30:00
            00:33:33:00
                        COMMITTEE ON FINANCIAL WHICH IS
00:33:33:00
            00:33:41:00
                        PRESENTED WITH SOME TODAY AND I
00:33:41:00
            00:33:41:00
                        THANK YOU FOR GIVING US THE
00:33:41:00
            00:33:43:00
                        OPPORTUNITY AND LOOK FORWARD
00:33:43:00
            00:33:47:00
                        FRONT OF US.
00:33:47:00
            00:33:48:00
                        GREAT.
00:33:48:00
            00:33:51:00
                        THANK YOU.
00:33:51:00
            00:33:55:00
                        VERY STRAIGHT INTO THE SO AS
00:33:55:00
            00:34:08:00
                        USUAL I THE I WOULD DO IT BY SO
                        THAT I CAN TALK ABOUT THANK
00:34:08:00
            00:34:21:00
00:34:21:00
            00:34:22:00
                        ALLOW YOU TO BE ABLE TO
00:34:22:00
            00:34:24:00
                        DESCRIBE IT.
                        THANK YOU FOR YOUR LEADERSHIP
00:34:24:00
            00:34:27:00
00:34:27:00
            00:34:39:00
                        OF THREE POINTS ON THE FRONT.
00:34:39:00
            00:34:40:00
                       WE DON'T KNOW THAT AT LEAST WE
00:34:40:00
            00:34:43:00
                        DON'T HAVE THE WE DON'T HAVE
                        ANY ANIMALS WE DON'T HAVE A
00:34:43:00
            00:34:44:00
00:34:44:00
            00:34:46:00
                        PROBLEM WITH WE DON'T HAVE A
00:34:46:00
            00:34:50:00
                        VIABLE I'M VERY SORRY I'M JUST
00:34:50:00
            00:34:54:00
                        GETTING OPENED ALL THE TIME FOR
                        EVERYBODY TO BE ABLE TO GO UP
00:34:54:00
            00:34:59:00
00:34:59:00
            00:35:00:00
                        THERE.
00:35:00:00
            00:35:04:00
                        WE CAN BUILD THE BUILDING AS
                        WELL BUT WE'RE NOT PLANNING
00:35:04:00
            00:35:06:00
00:35:06:00
            00:35:07:00
                        SOMETHING THAT'S SUPPOSED TO BE
00:35:07:00
            00:35:11:00
                        A LITTLE 8:00 A.M. TODAY.
00:35:11:00
            00:35:15:00
                        WE'RE NOT GOING TO IGNORE ANY
                        OF THE ANY CELEBRATION.
00:35:15:00
            00:35:19:00
00:35:19:00
            00:35:22:00
                        THIS IS LIFE AND DEATH FOR MY
00:35:22:00
            00:35:29:00
                        CONSTITUENTS HAVE FIGHT FOR YOU
            00:35:32:00
00:35:29:00
                        KNOW, JUST CONTINUING TO PLAY
                        IN WINNING WHEN WE THE THINGS
00:35:32:00
            00:35:33:00
00:35:33:00
            00:35:37:00
                        THAT ARE TO AROUND THE WORLD WE
00:35:37:00
            00:35:41:00
                        RISK THE I'D BE INTERESTED IN
00:35:41:00
            00:35:44:00
                        THIS TRUMP I DON'T KNOW IF
00:35:44:00
            00:35:48:00
                        SOMEONE THANK YOU COUNCILOR.
00:35:48:00
            00:35:51:00
                        I'M HAPPY TO BE A REAL ESTATE
00:35:51:00
            00:35:55:00
                        AGENCY SO BASICALLY WE'RE USING
00:35:55:00
            00:35:59:00
                        OUR OWN PROPERTY TO ADVANCE
00:35:59:00
            00:36:02:00
                       THESE SERVICES AND WE'RE
```

```
00:36:02:00
            00:36:04:00
                        ACTIVELY SUPPORTING YOUR
00:36:04:00
            00:36:09:00
                        DISTRICT PURSUING AN
00:36:09:00
            00:36:12:00
                        OPPORTUNITY TO INVESTIGATE AND
00:36:12:00
            00:36:17:00
                        REFER TO THE AND THAT SPEAK TO
00:36:17:00
            00:36:21:00
                        YOU NOW I DID SOMETHING VERY
00:36:21:00
            00:36:22:00
                        HAPPY JUST WORK THE SAME TIME
00:36:22:00
            00:36:24:00
                        WE'RE THE TEMPORARY BRAND
00:36:24:00
            00:36:31:00
                        LIBRARY FOR TINY TOWN IN TO
00:36:31:00
            00:36:32:00
                        FIND A PERMANENT HOME FOR A
00:36:32:00
            00:36:35:00
                        LIBRARY AND ALSO TO BE ABLE TO
00:36:35:00
            00:36:39:00
                        GO AND I THINK I SHOULD ALSO
00:36:39:00
            00:36:40:00
                        SAY THEY WERE COMMUNITY
00:36:40:00
            00:36:40:00
                        MEETINGS IN OTHER DISTRICTS AS
00:36:40:00
            00:36:41:00
                        WELL WHERE WE'RE CURRENTLY
00:36:41:00
            00:36:46:00
                        WORKING WITH THE IMPROVE THEIR
00:36:46:00
            00:36:49:00
                        STATION CHARLESTOWN.
00:36:49:00
            00:36:50:00
                        IT'S CURRENTLY ON TEMPORARY
00:36:50:00
            00:36:53:00
                        SPACE WORKING WITH A PRIVATE
00:36:53:00
            00:36:57:00
                        PUBLIC PARTNERSHIP AND I A
                        STATION IN NEW YORK THROUGH
00:36:57:00
            00:37:04:00
00:37:04:00
            00:37:06:00
                        JUST SO I HEAR YOU OUT THERE
00:37:06:00
            00:37:09:00
                        THAT IS THAT IS CERTAINLY PART
00:37:09:00
            00:37:12:00
                        OF THE WAY WE ARE COMMITTED AND
                        THEN WE'RE LOOKING FORWARD TO
00:37:12:00
            00:37:13:00
00:37:13:00
            00:37:15:00
                        WORKING WITH YOU VERY EARLY IN
00:37:15:00
            00:37:16:00
                        LEADING UP TO THAT.
00:37:16:00
            00:37:17:00
                        YEAH.
00:37:17:00
            00:37:20:00
                        THANK YOU.
00:37:20:00
            00:37:21:00
                        HAVE EVEN GIVEN THEM BACK AND
00:37:21:00
            00:37:24:00
                        JUST THAT THE BUCK STOPS WITH
00:37:24:00
            00:37:28:00
                        ME AT ANY TIME.
00:37:28:00
            00:37:35:00
                        THAT'S WHAT I'M GOING LIKE KNOW
00:37:35:00
            00:37:36:00
                        BECAUSE I'M FEEL TO DO A LITTLE
00:37:36:00
            00:37:39:00
                        RESEARCH ON THE AREA AND I'M
00:37:39:00
            00:37:40:00
                        ASKING ABOUT OPPORTUNITY SO I
00:37:40:00
            00:37:46:00
                        NEED TO GET ON AND I WILL BE A
00:37:46:00
            00:37:46:00
                        RESOURCE.
00:37:46:00
            00:37:51:00
                        CHINATOWN I THINK WE DON'T WANT
00:37:51:00
            00:37:55:00
                        TO OF AROUND THE I AND I DON'T
00:37:55:00
            00:37:56:00
                        KNOW WITH WOMEN TO KEEP
00:37:56:00
            00:38:01:00
                        FAMILIES FRUSTRATED ABOUT IT.
00:38:01:00
            00:38:08:00
                        I KNOW THAT IT'S STRANGE THAT
00:38:08:00
            00:38:14:00
                        GONE ON THE BUT YOU KNOW MAYBE
```

```
00:38:14:00
            00:38:18:00
                        ONE OF THE OLD CONSTRUCTION
00:38:18:00
            00:38:22:00
                        JOBS IN CHINATOWN FOR THE FIRST
00:38:22:00
            00:38:23:00
                        I GUESS IT IS WHAT WOULD IT
00:38:23:00
            00:38:27:00
                        HAVE BEEN IN CHINATOWN?
00:38:27:00
            00:38:28:00
                        HOW ARE WE GOING TO MAKE HOUSES
00:38:28:00
            00:38:29:00
                        ABOUT FAMILIES?
00:38:29:00
            00:38:33:00
                        I DON'T KNOW ANYTHING AT ALL.
00:38:33:00
            00:38:37:00
                        HOW WOULD THE ASIAN COMMUNITY
00:38:37:00
            00:38:44:00
                        IN CHINATOWN THIS IS REALLY
                        WHAT DO YOU CONSIDER GOOD A
00:38:44:00
            00:38:48:00
00:38:48:00
            00:38:52:00
                        REALLY GOOD COMMUNITY
                        COUNCILOR?
00:38:52:00
            00:38:52:00
                        I DON'T THINK THERE'S ANY
00:38:52:00
            00:38:53:00
00:38:53:00
            00:38:59:00
                        DETAILS TO BE YOURS, MR I'VE
00:38:59:00
            00:39:03:00
                        DONE IN MY LIFE PLANNING THAT
00:39:03:00
            00:39:04:00
                        YOU GOT TO DO ALL THE
00:39:04:00
            00:39:07:00
                        PROSECUTOR THAT THERE ARE THERE
00:39:07:00
            00:39:10:00
                        ARE REALLY OLD GOALS EARLY IN
00:39:10:00
            00:39:14:00
                        AH WE ARE TAKING A LOOK TOWARDS
00:39:14:00
            00:39:18:00
                        THE FUTURE PRIORITIZATION
00:39:18:00
            00:39:21:00
                        OF AFFORDABLE HOUSING FOR THE
00:39:21:00
            00:39:26:00
                        INCOME TAX A LITTLE BIT OR
00:39:26:00
            00:39:27:00
                        MILITARY REGIME THAT SAID
                        EARLIER IT'S IMPORTANT TO
00:39:27:00
            00:39:30:00
00:39:30:00
            00:39:33:00
                        REALIZE INTO THE BODY
00:39:33:00
            00:39:40:00
                        OF COLLABORATION WITH THE
00:39:40:00
            00:39:41:00
                        DEPARTMENT.
00:39:41:00
            00:39:41:00
                        SO THAT'S CRITICAL.
00:39:41:00
            00:39:45:00
                        THAT'S I MEAN THIS IS A BIG
00:39:45:00
            00:39:48:00
                        PROJECT.
00:39:48:00
            00:39:56:00
                        IT'S A CITY LIKE WAITED FOR
00:39:56:00
            00:39:56:00
                        FIFTY YEARS.
00:39:56:00
            00:40:03:00
                        MAYBE WE NEEDED FOR US TO GET
00:40:03:00
            00:40:03:00
                        CHINA.
00:40:03:00
            00:40:04:00
                        THIS IS A COMMUNITY THAT HAS
                        PROBLEMS.
00:40:04:00
            00:40:07:00
00:40:07:00
            00:40:13:00
                        FIRST OF ALL, I ALONG THE THE
00:40:13:00
            00:40:21:00
                        WHAT IS GOING ON ON THE FRONT
00:40:21:00
            00:40:22:00
                        LINE OF THE CAPITAL PROJECTS
00:40:22:00
            00:40:28:00
                       WOULD STAND OUT OVER THE LONG
00:40:28:00
            00:40:33:00
                        DELAY WITH A PLAN I HARRISON
00:40:33:00
            00:40:33:00
                        ALL THE TIME.
00:40:33:00
            00:40:36:00
                       WHAT CAN WE DO THAT
```

```
00:40:36:00
            00:40:40:00
                        COORDINATING WITH THE CITY TO
00:40:40:00
            00:40:40:00
                        DEVELOPMENT?
                        WE'RE ALSO LOOKING AT THE
00:40:40:00
            00:40:44:00
00:40:44:00
            00:40:50:00
                        DESIGN AND I THINK THINK IT'S
                        THAT'S A GREAT QUESTION.
00:40:50:00
            00:40:55:00
00:40:55:00
            00:40:56:00
                        I THINK WE HAVE A PRETTY GOOD
00:40:56:00
            00:40:59:00
                        TRACK RECORD WITH OUR
00:40:59:00
            00:41:01:00
                        ACCREDITATION SCHOOLS MAKING
00:41:01:00
            00:41:05:00
                        GOOD EXAMPLES OF DOWN THERE IS
00:41:05:00
            00:41:09:00
                        A PLANNING FOR MUCH MORE WORK
00:41:09:00
            00:41:13:00
                        BETWEEN OUR OLD AND FRANKLY
00:41:13:00
            00:41:17:00
                        ALSO PROTECTION THE COMMITMENT
                        ONE AWAY FOR A LONG TIME SO WE
00:41:17:00
            00:41:19:00
00:41:19:00
            00:41:23:00
                       CERTAINLY HAVE A WITH AND SURE
00:41:23:00
            00:41:26:00
                       AT GETTING INTO CONCERT WITH
00:41:26:00
            00:41:49:00
                        OUR WITH OUR BUT I THINK WE WE
00:41:49:00
            00:41:51:00
                        ARE GETTING PRINCIPALS ON THE
00:41:51:00
            00:41:51:00
                       FULL MOBILITY.
                        SO IT WAS NOT JUST AH I KNOW
00:41:51:00
            00:41:53:00
                        THIS IS SOMETHING YOU CARED
00:41:53:00
            00:41:54:00
00:41:54:00
            00:41:54:00
                        ABOUT.
00:41:54:00
            00:41:56:00
                        YOU IT'S ABOUT THE SILVER
00:41:56:00
            00:41:57:00
                        LINING THE PAST AND I WOULD
                        WHAT WE'RE ALSO CALLED THE
00:41:57:00
            00:41:57:00
00:41:57:00
            00:41:59:00
                        BIGGEST AGENCY AND AVAILABLE TO
00:41:59:00
            00:42:01:00
                        ANYONE YOU STILL WANT TO DO
00:42:01:00
            00:42:03:00
                        THAT ONE FINAL QUICK AND TODAY
00:42:03:00
            00:42:09:00
                        I REALLY WITH THE PRESIDENT ON
00:42:09:00
            00:42:13:00
                        ONE OF HIS CABINET COUNSELOR WE
00:42:13:00
            00:42:18:00
                        ARE ACTUALLY DEALING WITH BOTH
00:42:18:00
            00:42:18:00
                        OF US.
                        I MEAN I LIKE IT AND SO I'M
00:42:18:00
            00:42:22:00
00:42:22:00
            00:42:26:00
                        SURE WE'LL GET IT AT EVERYONE I
00:42:26:00
            00:42:31:00
                        KNOW WE'LL BE THE SENIOR STAFF.
00:42:31:00
            00:42:47:00
                        YOU KNOW, BECAUSE I WILL THERE
00:42:47:00
            00:42:50:00
                        IS ONLY ONE WELL, I LEAVE WHICH
00:42:50:00
            00:42:54:00
                        IS BASICALLY THE DISHES THAT
                        ARE THERE UNTIL THE YEAR THEY
00:42:54:00
            00:43:01:00
00:43:01:00
            00:43:06:00
                        ARE DESTROYING THAT I NOT HAVE
00:43:06:00
            00:43:09:00
                        ANY I JUST WANT ME TO GO WITH
00:43:09:00
            00:43:12:00
                        THE PEOPLE THAT I HAVE THAT'S A
00:43:12:00
            00:43:12:00
                        SMALL ONE.
00:43:12:00
            00:43:14:00
                       SO MAYBE MAYBE WE SHOULD GO
```

```
00:43:14:00
            00:43:22:00
                        WITH TO YOUR POINT.
00:43:22:00
            00:43:24:00
                        BUT I THINK I KNOW WHERE IT IS
00:43:24:00
            00:43:30:00
                        THAT I ROLLING OUT A LA LA LA
00:43:30:00
            00:43:31:00
                        LA LA LA LA LA LA.
                        I WANT TO LEAVE IT TO THE EASY
00:43:31:00
            00:43:33:00
00:43:33:00
            00:43:37:00
                        THING TO SAY BUT ALL ROBUST AND
00:43:37:00
            00:43:40:00
                        EVERYBODY NEEDS TO DO ACROSS
00:43:40:00
            00:43:45:00
                        THE BOARD REALLY DO WE HAVE ANY
00:43:45:00
            00:43:46:00
                        COMMUNITY OR EVERYTHING THEY
00:43:46:00
            00:43:49:00
                        NEED DO IT IS THAT IT TAKES A
00:43:49:00
            00:43:52:00
                        LITTLE WHILE LONGER OUT ON THE
00:43:52:00
            00:43:55:00
                        STAGE SO IT'S SOMETHING TO KEEP
                        GETTING IN SOME AREAS TODAY ON
00:43:55:00
            00:43:59:00
00:43:59:00
            00:44:00:00
                        IS IT PROGRESS IN THE LAST YEAR
00:44:00:00
            00:44:01:00
                        OR THE LAST YEAR?
00:44:01:00
            00:44:03:00
                        IT IS JUST LIKE I SAID AND I
00:44:03:00
            00:44:06:00
                        GET REALLY EXCITED ABOUT THE
00:44:06:00
            00:44:10:00
                        THINGS HE'S BEEN DOING AND
00:44:10:00
            00:44:14:00
                        COMING UP OVER THE YEAR THAT I
                        GOT INTO ALIGNMENT WITH YOU.
00:44:14:00
            00:44:21:00
00:44:21:00
            00:44:22:00
                        NO, NO, NO, NO, NO.
00:44:22:00
            00:44:33:00
                        I LIKE THIS ONE THAT WE'RE
00:44:33:00
            00:44:36:00
                        WRITING PRETTY LONG ON THE LINE
00:44:36:00
            00:44:37:00
                        I THINK MAYBE BECAUSE OF THE
00:44:37:00
            00:44:40:00
                        INTERNET AND A LITTLE LIKE THAT
00:44:40:00
            00:44:40:00
                        SO WE'RE WORKING ON ALL
00:44:40:00
            00:44:43:00
00:44:43:00
            00:44:47:00
                        INDIVIDUALLY SO THAT'S REALLY
00:44:47:00
            00:44:52:00
                        REWARDING IT SO WE CAN JUST
00:44:52:00
            00:44:53:00
                        READ IT AND THEN THEN I GOT I
00:44:53:00
            00:47:08:00
                        DON'T KNOW IT'S PLUGGED IN.
00:47:08:00
            00:47:15:00
                        IT'S ONE STEP I THINK I JUST
00:47:15:00
            00:51:36:00
                        TURNED ON THE WORLD OH OH.
00:51:36:00
            00:52:09:00
                        BUT THEY HEAR OH OH OH NOW UH
00:52:09:00
            00:52:13:00
                        YEAH OH YEAH WELL UH THAT IS
00:52:13:00
            00:52:14:00
                        ALL WELL ALL THIS ON ONE YEAH
00:52:14:00
            00:52:23:00
                        RIGHT NOW THE AND ONE ONE I
00:52:23:00
            00:52:27:00
                        HEAR YOU'RE TALKING.
00:52:27:00
            00:52:49:00
                        YEAH SORT OF SOUNDS GOOD.
00:52:49:00
            00:53:01:00
                        WE GOT IS IN THE PAPER NO
                        PROBLEM.
00:53:01:00
            00:53:04:00
                        UH I UH UH UH YEAH.
00:53:04:00
            00:53:29:00
00:53:29:00
            00:53:37:00
                        OH OH THERE WILL BE SO WE DON'T
```

```
00:53:37:00
            00:53:38:00
                        THINK I MEAN I REBOOTED IT I
00:53:38:00
            00:53:40:00
                        MEAN I'LL JUST PULL OUT THE
00:53:40:00
            00:53:57:00
                        CHANNEL BACK IN UH SMEARED OH
00:53:57:00
            00:54:05:00
                        AND YOU DON'T THINK IF UM YOU
00:54:05:00
            00:54:12:00
                        DO THAT YOU BURN OFF A LOT.
00:54:12:00
            00:54:12:00
                        RIGHT.
00:54:12:00
            00:54:14:00
                        SO IT'S LIKE IF I TRIED LOGGING
00:54:14:00
            00:54:20:00
                        MYSELF BUT WORTH A TRY UH I
00:54:20:00
            00:54:21:00
                        WANT YOU TO HEAR IT PLEASE
00:54:21:00
            00:55:01:00
                        DON'T SAY UH UH OH NOW BECAUSE
00:55:01:00
            00:55:08:00
                        I AM BECAUSE I DON'T PUT IT
00:55:08:00
            00:55:09:00
                        DOWN AND BACK UP NOW IT'S
                        ASKING ME FOR OTHER USER IT'S
00:55:09:00
            00:55:12:00
00:55:12:00
            00:56:03:00
                        NOT HERE IT'S AND YOU DON'T SEE
00:56:03:00
            00:56:07:00
                        IT NOW DO YOU JUST GO HOME.
                        OH YEAH.
00:56:07:00
            00:56:22:00
                        RIGHT NOW THIS IS NOTHING BUT
00:56:22:00
            00:56:30:00
00:56:30:00
            00:56:34:00
                        I'M GOING TO RESTORE SAYS NO
00:56:34:00
            00:56:38:00
                        INTERNET IT'S YOU CAN'T LOAD IT
                        HAS IT HAS A POST PAGE FOR ZOOM
00:56:38:00
            00:56:42:00
00:56:42:00
            00:56:53:00
                        BUT IT CAN'T LOAD IT.
00:56:53:00
            00:56:54:00
                        THIS IS NO INTERNET IT CAN'T
                        LOAD ANYTHING SO THAT'S OUR
00:56:54:00
            00:56:54:00
                        PROBLEM HERE IT IS CONNECTED.
00:56:54:00
            00:57:04:00
                        NO THIS IS CONNECT TO THE
00:57:04:00
            00:57:05:00
00:57:05:00
            00:57:05:00
                        INTERNET.
                        YOU'RE OFFLINE SO I THINK THIS
00:57:05:00
            00:57:06:00
00:57:06:00
            00:57:31:00
                        IS WE KNOW THE PROPER I JUST
00:57:31:00
            00:57:35:00
                        TOLD IT TO CONNECT THIS CITY
00:57:35:00
            00:57:53:00
                        HALL S.O.P OR WELL IT'S UH
00:57:53:00
            00:57:58:00
                        WHERE WOULD YOU CAN SEE IT AT
00:57:58:00
            00:58:08:00
                        LEAST HERE.
00:58:08:00
            00:58:13:00
                        YEAH I'M TRYING TO SEE IF I CAN
00:58:13:00
            00:58:14:00
                        FIND THE INTERNET BECAUSE IT
00:58:14:00
            00:58:14:00
                        SEEMS LIKE IT'S NOT REALLY YOU
00:58:14:00
            00:58:17:00
                        KNOW ANYONE FROM PDA LISTENING
00:58:17:00
            00:58:20:00
                        IN AS A FRIEND IN PUBLIC
00:58:20:00
            00:58:21:00
                        FACILITIES WANTS TO ASK THEM TO
00:58:21:00
            00:58:23:00
                        STOP DECONSTRUCTING CITY ALL
00:58:23:00
            00:58:24:00
                        FOR TWO HOURS.
00:58:24:00
            00:58:25:00
                        THAT MIGHT BE THE REAL SOLUTION
00:58:25:00
            00:58:31:00
                        HERE WHERE YOUR AT YEAH.
00:58:31:00
            00:58:35:00
                        NO, I KNOW THE CITY'S POTENTIAL
```

```
00:58:35:00
            00:58:57:00
                        UH I LIKE UM I HAVE IT TRYING
00:58:57:00
            00:58:58:00
                        TO CONNECT AGAIN TO SEE
00:58:58:00
            00:59:12:00
                        EMPLOYEE IT SAYS IT'S CONNECTED
00:59:12:00
            00:59:21:00
                        SAID POP UP FOR OK SO WAIT NOW
00:59:21:00
            00:59:25:00
                        IS IT YOU NEED ME TO DO
00:59:25:00
            00:59:31:00
                        ANYTHING THAT TODAY UH DAZING.
00:59:31:00
            00:59:31:00
                        ALL RIGHT.
00:59:31:00
            01:00:37:00
                        UH CARRY ME.
01:00:37:00
            01:00:38:00
                        I SURE HOPE SO MADAM CHAIR BUT
01:00:38:00
            01:00:43:00
                        LET'S LET'S GIVE IT A GO
01:00:43:00
            01:00:47:00
                        NON-FIXED.
            01:00:48:00
01:00:47:00
                        I'M JUST GOING TO TEST GET
                        SOMEBODY FROM THE PDA WHO IS IN
01:00:48:00
            01:00:51:00
01:00:51:00
            01:00:54:00
                        THE BUILDING SAY SOMETHING ELSE
01:00:54:00
            01:00:54:00
01:00:54:00
            01:00:55:00
                        I CAN HEAR YOU.
01:00:55:00
            01:00:58:00
                        YEAH NO JUST I'M JUST TRYING TO
01:00:58:00
            01:00:59:00
                        FIGURE OUT HOW THE.
01:00:59:00
            01:01:38:00
                        OH GREAT IT IS EXCELLENT LIVE
01:01:38:00
            01:01:43:00
                        STREAMING AND ALSO ON TV AND
01:01:43:00
            01:01:44:00
                        BASICALLY A CONFLUENCE
                        OF THINGS HAVE MADE CHALLENGING
01:01:44:00
            01:01:46:00
01:01:46:00
            01:01:47:00
                        THIS MORNING SO I'M SORRY
01:01:47:00
            01:01:48:00
                        THAT'S MORE THAN ANYONE NEEDS
                        TO KNOW BUT WE DIDN'T FEEL LIKE
01:01:48:00
            01:01:51:00
01:01:51:00
            01:01:52:00
                        WE SHOULD JUST CONTINUE THE
01:01:52:00
            01:01:55:00
                        HEARING WITH THE LIVE STREAM
01:01:55:00
            01:01:55:00
                        BEING SUPER GARBLED.
01:01:55:00
            01:01:58:00
                        SO I THINK IT IS IS UP AND
01:01:58:00
            01:01:59:00
                        RUNNING STRONGER NOW.
01:01:59:00
            01:02:03:00
                        SO AFTER A BIT OF A DELAY WE
01:02:03:00
            01:02:08:00
                        ARE NOW GOING TO COUNCILOR
01:02:08:00
            01:02:30:00
                        CAMPBELL OH SORRY.
01:02:30:00
            01:02:31:00
                        I'M CALLING THIS HEARING BACK
01:02:31:00
            01:02:31:00
                        TO ORDER.
01:02:31:00
            01:02:32:00
                        I SHOULD NORMALLY SAY.
01:02:32:00
            01:02:32:00
                        COUNCILOR CAMPBELL, ARE YOU
01:02:32:00
            01:02:33:00
                        THERE?
01:02:33:00
            01:02:34:00
                        I'M TEXT WE'VE COME BACK AND
01:02:34:00
            01:02:34:00
                        I'M HERE.
01:02:34:00
            01:02:34:00
                        EXCELLENT.
01:02:34:00
            01:02:35:00
                        ALL RIGHT.
01:02:35:00
            01:02:35:00
                       WE'RE BACK.
```

```
01:02:35:00
           01:02:36:00
                       THANK YOU.
01:02:36:00
           01:02:37:00
                       I'M BETTER THAN EVER.
01:02:37:00
           01:02:37:00
                       GOD BLESS YOU AND CARRY GOD
01:02:37:00
           01:02:38:00
                       BLESS YOU ALL.
01:02:38:00
           01:02:38:00
                       THIS IS AWESOME.
01:02:38:00
           01:02:39:00
                       THANK YOU SO MUCH.
01:02:39:00
           01:02:40:00
                       THANK YOU OF COURSE TO THE BEEB
01:02:40:00
           01:02:41:00
                       FOR YOUR WORK PARTICULARLY
01:02:41:00
           01:02:42:00
                       DURING COVID NOT AN EASY TIME
01:02:42:00
           01:02:42:00
                       SO THANK YOU ALL.
01:02:42:00
           01:02:43:00
                       I'LL JUMP RIGHT INTO QUESTIONS
01:02:43:00
           01:02:44:00
                       OBVIOUSLY I'M SURE OTHER
                       COUNCILORS WILL GET TO THIS
01:02:44:00
           01:02:44:00
01:02:44:00
           01:02:44:00
                       TOO.
01:02:44:00
           01:02:47:00
                       THERE IS AND I'M FOLKS OF THE
01:02:47:00
           01:02:48:00
                       BDA HAVE ALSO HEARD THIS
01:02:48:00
           01:02:51:00
                       CONSIDERABLE DISTRESS COMMUNITY
01:02:51:00
           01:02:54:00
                       WITH WITH THE BPA WE GET A LOT
01:02:54:00
           01:02:55:00
                       OF EMAILS AND CALLS WITH
                       RESPECT TO LACK
01:02:55:00
           01:02:56:00
01:02:56:00
           01:02:57:00
                       OF TRANSPARENCY, LACK
01:02:57:00
           01:02:59:00
                       OF INFORMATION AND INFORMATION
                       INEQUITIES ETC. SO REALLY HAPPY
01:02:59:00
           01:03:03:00
                       WITH FRANKLY BARRY'S NEW ROLE
01:03:03:00
           01:03:04:00
01:03:04:00
           01:03:06:00
                       IN THE WORK IN THAT OFFICE AND
01:03:06:00
           01:03:07:00
                       SOME GREAT THINGS BUT ARE
01:03:07:00
           01:03:10:00
                       MOVING THE DEPARTMENT FORWARD.
01:03:10:00
           01:03:11:00
                       BUT ONE OF THE THINGS I DID
01:03:11:00
           01:03:14:00
                       WANT TO FLAG IS LAURIE RODWIN
01:03:14:00
           01:03:15:00
                       SENT AN EMAIL AND IT SHOULD BE
                       AS PART OF THE RECORD FOR THIS
01:03:15:00
           01:03:18:00
01:03:18:00
           01:03:22:00
                       COUNCIL HEARING COUNTERMARCH IT
01:03:22:00
           01:03:23:00
                       HAD INCREDIBLE DETAILED CASE
01:03:23:00
           01:03:23:00
                       STUDIES.
01:03:23:00
           01:03:26:00
                       THIS IS A CONSTITUENT OR
01:03:26:00
           01:03:27:00
                       RESIDENT AROUND HOW TO IMPROVE
01:03:27:00
           01:03:27:00
                       THE BPA.
                       I THINK IT'S AN INCREDIBLE
01:03:27:00
           01:03:30:00
01:03:30:00
           01:03:31:00
                       EMAIL.
01:03:31:00
           01:03:32:00
                       I AM FLAGGING IT SO THAT EVERY
01:03:32:00
           01:03:34:00
                       PERSON ON THE ZOOME CAN TAKE A
01:03:34:00
           01:03:35:00
                       LOOK AND REALLY PROCESS HER
                       SPECIFIC IDEAS AND SOMETIMES
01:03:35:00
           01:03:37:00
```

```
PEOPLE WILL COME WITH SPECIFIC
01:03:37:00
           01:03:38:00
                       SPECIFIC IDEAS ON HOW TO
01:03:38:00
           01:03:39:00
01:03:39:00
           01:03:41:00
                       IMPROVE THE AGENCY.
01:03:41:00
           01:03:42:00
                       SO I WANT TO FLAG THAT BECAUSE
                       IT WOULD TAKE A WHOLE ZONE TO
01:03:42:00
           01:03:43:00
01:03:43:00
           01:03:45:00
                       GO THROUGH IT JUST TO REALLY
01:03:45:00
           01:03:46:00
                       TALK THROUGH THE GOOD GOOD
01:03:46:00
           01:03:49:00
                       IDEAS IN IT.
                       MY QUESTIONS SOME RESIDENTS
01:03:49:00
           01:03:50:00
01:03:50:00
           01:03:53:00
                       HAVE ASKED HAS THE BPA
01:03:53:00
           01:03:54:00
                       CONSIDERED USING TOOLS SUCH AS
01:03:54:00
           01:03:55:00
                       NEXT DOOR UNIVERSAL HUBB TO
                       SHARE INFORMATION WITH
01:03:55:00
           01:03:57:00
01:03:57:00
           01:03:57:00
                       RESIDENTS?
01:03:57:00
           01:03:58:00
                       HAS THE DEPARTMENT CONSIDERED
01:03:58:00
           01:04:01:00
                       LISTING ALL PROJECT RELATED
01:04:01:00
           01:04:02:00
                       MEETINGS ON THE BPAS WEBSITE
01:04:02:00
           01:04:04:00
                       AND POSTING MEETING MINUTES?
01:04:04:00
           01:04:05:00
                       THAT'S ONE QUESTION.
                       THE SECOND IS HOW DO WE AS AN
01:04:05:00
           01:04:09:00
01:04:09:00
           01:04:10:00
                       AGENCY OR HOW DOES THE AGENCY I
01:04:10:00
           01:04:12:00
                       SHOULD SAY MANAGE THE LIST
01:04:12:00
           01:04:13:00
                       OF CIVIC ASSOCIATION TO MAKE
                       SURE YOU GUYS HAVE THE MOST UP
01:04:13:00
           01:04:17:00
01:04:17:00
           01:04:17:00
                       TO DATE INFORMATION?
01:04:17:00
           01:04:18:00
                       WHO HANDLES THAT?
01:04:18:00
           01:04:20:00
                       WHAT DOES THAT LOOK LIKE?
01:04:20:00
           01:04:24:00
                       MY LAST QUESTION I GUESS TWO
01:04:24:00
           01:04:25:00
                       MORE AND THEN I'LL STOP HAS THE
01:04:25:00
           01:04:29:00
                       AGENCY GUIDELINES AROUND THE
                       LENGTH OF TIME A DEVELOPER
01:04:29:00
           01:04:29:00
01:04:29:00
           01:04:32:00
                       SPEAKS AT MEETINGS SO THAT
01:04:32:00
           01:04:32:00
                       RESIDENTS IN A BUTTARS CAN
01:04:32:00
           01:04:36:00
                       SPEAK AND ENSURE ALL THEIR
01:04:36:00
           01:04:36:00
                       VOICES ARE HEARD.
01:04:36:00
           01:04:37:00
                       WE'RE OBVIOUSLY DOING VIRTUAL
01:04:37:00
           01:04:37:00
                       MEETINGS.
                       I THINK IT'S SOMETHING WE
01:04:37:00
           01:04:39:00
01:04:39:00
           01:04:40:00
                       SHOULD CONTINUE HYBRID BUT
01:04:40:00
           01:04:41:00
                       THAT'S A LOT OF CONCERNS WE'VE
01:04:41:00
           01:04:43:00
                       GOTTEN FROM RESIDENTS NOT BEING
01:04:43:00
           01:04:44:00
                       HEARD AT SOME OF THE MEETINGS.
01:04:44:00
           01:04:47:00
                       AND THEN THE LAST QUESTION IS
```

```
01:04:47:00
           01:04:48:00
                       BARRY AND YOUR NEW LEADERSHIP
01:04:48:00
           01:04:49:00
                       ROLE, WHAT HAVE BEEN SOME
01:04:49:00
           01:04:49:00
                       OF THE GREATEST LESSONS?
01:04:49:00
           01:04:52:00
                       WHERE DO YOU THINK THE
01:04:52:00
           01:04:52:00
                       DEPARTMENT NEEDS TO GO?
01:04:52:00
           01:04:53:00
                       IF YOU COULD JUST TALK A LITTLE
01:04:53:00
           01:04:55:00
                       BIT MORE ABOUT YOUR OFFICE
01:04:55:00
           01:04:55:00
                       WORK, THAT WOULD BE GREAT.
01:04:55:00
           01:04:58:00
                       THANK YOU.
01:04:58:00
           01:04:59:00
                       SO COUNCILOR, THANK YOU SO MUCH
01:04:59:00
           01:05:00:00
                       FOR THE OPPORTUNITY TO SHARE
01:05:00:00
           01:05:03:00
                       AND I'LL START WITH MY OFFICE'S
01:05:03:00
           01:05:04:00
                       ROLE IN WHAT WE'VE BEEN ABLE TO
01:05:04:00
           01:05:05:00
                       ACCOMPLISH.
01:05:05:00
           01:05:07:00
                       ONE THINGS I THINK THAT WE
                       WOULD HAVE BEEN ABLE TO ASSESS
01:05:07:00
           01:05:07:00
01:05:07:00
           01:05:10:00
                       OVER THE PAST MONTHS I'VE BEEN
01:05:10:00
           01:05:11:00
                       THERE IS THE FACT THAT WE'RE
01:05:11:00
           01:05:12:00
                       DOING IT A LOT OF AMAZING WORK
01:05:12:00
           01:05:14:00
                       IN THE SPACE.
01:05:14:00
           01:05:15:00
                       I THINK WE THE TEAM LEADERSHIP
01:05:15:00
           01:05:17:00
                       THAT WE HAVE UNDERSTANDS THE
01:05:17:00
           01:05:18:00
                       CHALLENGES THAT WE HAVE AND HOW
                       TO ACCURATELY REFLECT THE THE
01:05:18:00
           01:05:22:00
01:05:22:00
           01:05:23:00
                       ABILITY TO ENGAGE THE COMMUNITY
01:05:23:00
           01:05:25:00
                       AND TO ENSURE THAT WE ACTUALLY
01:05:25:00
           01:05:26:00
                       CREATE AN ETHICAL PROCESS.
01:05:26:00
           01:05:27:00
                       AND SO I BELIEVE THAT'S ONE
01:05:27:00
           01:05:28:00
                       OF THE GREAT WORKS.
01:05:28:00
           01:05:29:00
                       BUT ONE OF THE LESSONS LEARNED
01:05:29:00
           01:05:31:00
                       IS THAT THE ABILITY TO CREATE A
01:05:31:00
           01:05:31:00
                       BETTER DIALOG BETWEEN US AND
01:05:31:00
           01:05:34:00
                       THE COMMUNITY IS SOMETHING THAT
01:05:34:00
           01:05:35:00
                       WE NEED TO DO BETTER AND
01:05:35:00
           01:05:36:00
                       CONTINUE TO STRENGTHEN IN THAT
01:05:36:00
           01:05:38:00
                       ROLE, THAT RESPONSIBILITY.
01:05:38:00
           01:05:39:00
                       THIS IS WHY WE WORK IN WORKING
01:05:39:00
           01:05:40:00
                       WITH OUR COMMUNICATION MANAGERS
01:05:40:00
           01:05:42:00
                       TO PROVE THAT THAT SPACE AND
01:05:42:00
           01:05:45:00
                       ENSURE THAT WE'RE DOING ONE
01:05:45:00
           01:05:46:00
                       OF THE THINGS THAT YOU
01:05:46:00
           01:05:46:00
                       HIGHLIGHTED IS OUR
01:05:46:00
           01:05:47:00
                       RELATIONSHIPS WITH OUR
```

```
01:05:47:00
            01:05:49:00
                        COMMUNITY AND COUNSEL TO THE
01:05:49:00
           01:05:50:00
                       COMMUNITY GROUPS AND AGENCIES
01:05:50:00
           01:05:53:00
                        SO RIGHT NOW MY OFFICE IS
01:05:53:00
           01:05:54:00
                       ACTUALLY WORKING ON IDENTIFYING
01:05:54:00
           01:05:57:00
                       THOSE ROSTERS AND THAT A
                       COMPLETE ROSTER OF THOSE LISTS
01:05:57:00
           01:05:58:00
01:05:58:00
           01:05:58:00
                        SO THAT WE CAN IDENTIFY WHO
01:05:58:00
           01:06:01:00
                       THEY ARE, WHAT THEY ARE AND TO
01:06:01:00
           01:06:01:00
                       STRENGTHEN THE RELATIONSHIPS
01:06:01:00
           01:06:01:00
                       WITH THEM.
01:06:01:00
           01:06:04:00
                       I PERSONALLY STARTED MEETING
01:06:04:00
           01:06:05:00
                       WITH A LOT OF THE NEIGHBORHOOD
01:06:05:00
           01:06:05:00
                        GROUPS AND ASSOCIATIONS TO
01:06:05:00
           01:06:08:00
                       INTRODUCE MYSELF AND TO ENSURE
01:06:08:00
           01:06:09:00
                       THAT WE HAVE A HEALTHY
01:06:09:00
           01:06:09:00
                        RELATIONSHIP BETWEEN THE AGENCY
01:06:09:00
           01:06:11:00
                       AND OURSELVES.
01:06:11:00
           01:06:12:00
                       SO I THINK WE'RE DOING A LOT
01:06:12:00
           01:06:13:00
                       OF GREAT WORK IN THAT SPACE.
                       THERE'S ALWAYS MORE WORK TO DO
01:06:13:00
           01:06:14:00
01:06:14:00
           01:06:16:00
                       DO I THINK THE TEAM THAT WE
01:06:16:00
           01:06:17:00
                       HAVE AROUND US IS UP TO THE
01:06:17:00
           01:06:19:00
                       TASK IN DOING SO.
                       AND COUNCILOR, I CAN FOLLOW UP
01:06:19:00
           01:06:23:00
01:06:23:00
           01:06:24:00
                       ON SOME OF THE OTHER POINTS YOU
01:06:24:00
           01:06:24:00
                       ASKED ABOUT.
01:06:24:00
           01:06:25:00
                        GOOD TO SEE YOU THIS MORNING.
01:06:25:00
           01:06:27:00
                       I'LL TAKE HIM IN ORDER.
                        ONE WAS USING TOOLS LIKE NEXT
01:06:27:00
           01:06:28:00
01:06:28:00
           01:06:31:00
                       DOOR SUPER OPEN TO IT.
01:06:31:00
           01:06:33:00
                       WE CAN CERTAINLY TALK TO THEIR
01:06:33:00
           01:06:34:00
                        COMMUNICATIONS FOLKS.
01:06:34:00
           01:06:35:00
                       I THINK WE JUST ACTIVATED I
01:06:35:00
           01:06:38:00
                        KNOW WE'VE GOT WE USE TWITTER,
01:06:38:00
           01:06:39:00
                        INSTAGRAM AND FACEBOOK FOR A
01:06:39:00
           01:06:42:00
                       LOT OF STUFF BUT HOW COULD IT
01:06:42:00
           01:06:46:00
                       KIND OF ENGAGE IN OTHER
01:06:46:00
           01:06:47:00
                        PLATFORMS, OTHER SOFTWARE
01:06:47:00
           01:06:47:00
                        PLATFORMS THAT WE KNOW PEOPLE
01:06:47:00
           01:06:50:00
                       ARE USING IN NEIGHBORHOODS AND
                        SO IF YOU'VE ANY GOOD
01:06:50:00
           01:06:51:00
01:06:51:00
           01:06:52:00
                        SUGGESTIONS, FEEL FREE TO PASS
01:06:52:00
           01:06:54:00
                       THEM ALONG ALSO LOOKING FOR TO
```

```
01:06:54:00
           01:06:54:00
                       SEE THAT EMAIL AGAIN.
                       I THINK WE'VE WE ARE CONSTANTLY
01:06:54:00
           01:06:57:00
01:06:57:00
           01:06:58:00
                       TINKERING WITH WAYS TO BETTER
01:06:58:00
           01:06:59:00
                       ENGAGE AND MAKE SURE EVERYBODY
01:06:59:00
           01:07:02:00
                       KNOWS WHAT'S GOING ON AND SO
01:07:02:00
           01:07:05:00
                       ANY FEEDBACK IS GOOD FEEDBACK.
01:07:05:00
           01:07:06:00
                       THE NEXT ONE WAS MEETINGS ON
01:07:06:00
           01:07:06:00
                       WEBSITES.
01:07:06:00
           01:07:07:00
                       SO EVERY COMMUNITY MEETING WE
01:07:07:00
           01:07:10:00
                       HAVE IS ON OUR WEBSITE AND WE
01:07:10:00
           01:07:11:00
                       ALSO USE SOME OF THOSE
01:07:11:00
           01:07:13:00
                       PLATFORMS TO PUT IT OUT THERE
                       IN TERMS OF WE ARE ALSO POSTING
01:07:13:00
           01:07:17:00
01:07:17:00
           01:07:18:00
                       EVERY MEETING IS NOW RECORDED
01:07:18:00
           01:07:20:00
                       AND POSTED TO THE WEBSITE AS
01:07:20:00
           01:07:21:00
                       WELL AND THE CHAT FUNCTION AND
01:07:21:00
           01:07:25:00
                       THE RESULTS OF THE CHAT OR THE
01:07:25:00
           01:07:25:00
                       Q&A FUNCTION INCLUDED RESUME IS
01:07:25:00
           01:07:29:00
                       ALSO POSTED TO THE WEBSITE.
                       BUT AGAIN ANY QUESTIONS OR
01:07:29:00
           01:07:29:00
                       THOUGHTS AND THAT'S HAPPENED TO
01:07:29:00
           01:07:30:00
01:07:30:00
           01:07:33:00
                       TO THAT AS WELL IN THE LAST
01:07:33:00
           01:07:33:00
                       PIECE ON TIMELINE'S THIS IS
01:07:33:00
           01:07:34:00
                       SOMETHING THAT WE TRY REALLY,
01:07:34:00
           01:07:37:00
                       REALLY HARD TO DO TO LIMIT
01:07:37:00
           01:07:37:00
                       DEVELOPER DEVELOPERS TRYING TO
01:07:37:00
           01:07:40:00
                       RUN THE CLOCK AT A COMMUNITY
01:07:40:00
           01:07:40:00
                       MEETING.
01:07:40:00
           01:07:44:00
                       WE HAVE THE SAME FRUSTRATION WE
01:07:44:00
           01:07:45:00
                       WANT TO GET TO THE COMMUNITY
01:07:45:00
           01:07:45:00
                       DIALOG.
01:07:45:00
           01:07:46:00
                       WE'RE ALWAYS TRYING TO BALANCE
01:07:46:00
           01:07:48:00
                       THE RIGHT AMOUNT OF SHARING
01:07:48:00
           01:07:48:00
                       INFORMATION ON COMPLEX THINGS
01:07:48:00
           01:07:51:00
                       VERSUS GET INTO COMMUNITY OUR
01:07:51:00
           01:07:53:00
                       GOALS TO TRY TO LIMIT IT TO
01:07:53:00
           01:07:53:00
                       THIRTY MINUTES.
                       I RECOGNIZED SOMETIMES WE DO A
01:07:53:00
           01:07:56:00
01:07:56:00
           01:07:57:00
                       BETTER JOB THAN THAN OTHERS AND
01:07:57:00
           01:07:57:00
                       WE WILL CONTINUE TO REDOUBLE
01:07:57:00
           01:08:00:00
                       OUR EFFORTS TO TRY TO PUT
                       DEVELOPERS ON A CLOCK WHEN
01:08:00:00
           01:08:04:00
01:08:04:00
           01:08:04:00
                       THEY'RE TALKING.
```

```
01:08:04:00
            01:08:05:00
                        I THINK WE'VE MADE SOME GOOD
01:08:05:00
            01:08:06:00
                        PROGRESS IN THAT IN THE AGE
01:08:06:00
            01:08:08:00
                        OF ZOOM BUT AS WE ALL KNOW I'M
01:08:08:00
            01:08:11:00
                        GUILTY THAT MYSELF SOMETIMES
01:08:11:00
            01:08:12:00
                        PEOPLE CAN RUN A LITTLE BIT
01:08:12:00
            01:08:13:00
                        LONGER.
01:08:13:00
            01:08:13:00
                        THEY'RE EXCITED ABOUT SHARING
01:08:13:00
            01:08:16:00
                        THEIR STUFF SO SOMETHING WE
01:08:16:00
            01:08:16:00
                        WILL ABSOLUTELY CONTINUE TO
01:08:16:00
            01:08:17:00
                        LOOK AT AND TRY TO LIMIT.
01:08:17:00
            01:08:19:00
                        I APPRECIATE THAT I CAN
01:08:19:00
            01:08:19:00
                        DEFINITELY GET OBVIOUSLY A
01:08:19:00
            01:08:20:00
                        BUTTON AND OTHERS TO FEEL LIKE
01:08:20:00
            01:08:22:00
                        THEY'RE HEARD AS A WAY TO
01:08:22:00
            01:08:23:00
                        REBUILD TRUST AND PARTICULARLY
01:08:23:00
            01:08:27:00
                        WITH COMMUNITY WHO OFTEN FEELS
01:08:27:00
            01:08:27:00
                        UNHEARD.
01:08:27:00
            01:08:28:00
                        AND THEN THE LAST WAS JUST
01:08:28:00
            01:08:29:00
                        AROUND THE CIVIC ASSOCIATIONS
                        WHO MANAGES THOSE LIVES TO MAKE
01:08:29:00
            01:08:31:00
01:08:31:00
            01:08:35:00
                        SURE THEY'RE UPDATED ETC. I
01:08:35:00
            01:08:36:00
                        MIGHT HAVE MISSED THAT PART AND
01:08:36:00
            01:08:36:00
                        ALSO THAT'S MY OFFICE.
                       I AM ACTUALLY THE OFFICE AND
01:08:36:00
            01:08:39:00
01:08:39:00
            01:08:39:00
                        STUFF LIKE THAT.
01:08:39:00
            01:08:40:00
                        SO WE'RE ACTUALLY WORKING ON IT
                        EFFECTIVELY AS WE SPEAK RIGHT
01:08:40:00
            01:08:41:00
01:08:41:00
            01:08:42:00
                        NOW.
01:08:42:00
            01:08:43:00
                        OK, SO FEEL FREE TO CONNECT AT
01:08:43:00
            01:08:44:00
                        LEAST WITH THE CIVICS IN
01:08:44:00
            01:08:46:00
                        DISTRICT FOUR WE MAINTAIN LISTS
01:08:46:00
            01:08:46:00
                        AS WELL.
01:08:46:00
            01:08:48:00
                        SO HAPPY TO BE HELPFUL TO YOU
01:08:48:00
            01:08:48:00
                        AND YOUR TEAM THERE.
01:08:48:00
            01:08:50:00
                        BARRY AND I'M SURE THE GABBLES
01:08:50:00
            01:08:51:00
                        GOING UP ANY MINUTE SO I CAN
01:08:51:00
            01:08:53:00
                        WAIT FOR THE NEXT ROUND THAT I
01:08:53:00
            01:08:54:00
                        RUN OUT OF TIME COUNTERMARCH
01:08:54:00
            01:08:57:00
                        YOU ACTUALLY HAVE LIKE A LITTLE
01:08:57:00
            01:08:58:00
                        UNDER A MINUTE LEFT BUT WE'RE
01:08:58:00
            01:09:01:00
                        HAPPY TO PASS IT ON.
01:09:01:00
            01:09:02:00
                        I'LL PASS IT ON.
01:09:02:00
            01:09:02:00
                        THANK YOU.
```

```
01:09:02:00
           01:09:03:00
                       THANK YOU.
01:09:03:00
           01:09:05:00
                       THANKS SO MUCH COUNCILOR.
01:09:05:00
           01:09:06:00
                       THAT'S ALL RIGHT.
01:09:06:00
           01:09:06:00
                       COUNCILOR CAMPBELL COUNCILOR
                       HERE IS NEXT AND THEN COUNCILOR
01:09:06:00
           01:09:09:00
01:09:09:00
           01:09:10:00
                       FLAHERTY COUNCILOR HERE YOU
01:09:10:00
           01:09:10:00
                       HAVE THE FLOOR.
01:09:10:00
           01:09:10:00
                       YES.
01:09:10:00
           01:09:13:00
                       GOOD MORNING ALL.
01:09:13:00
           01:09:14:00
                       I'M HAPPY TO BE HERE AND I
01:09:14:00
           01:09:17:00
                       DEFINITELY HAVE SOME QUESTIONS
01:09:17:00
           01:09:18:00
                       WE'VE BEEN HEARING FROM A LOT
01:09:18:00
           01:09:21:00
                       OF OUR CONSTITUENTS ABOUT
01:09:21:00
           01:09:22:00
                       ARTICLE EIGHTY PROCESS
01:09:22:00
           01:09:25:00
                       PARTICULARLY WITH IMPACTED
01:09:25:00
           01:09:25:00
                       BUSINESS GROUPS.
01:09:25:00
           01:09:26:00
                       PEOPLE FEEL VERY STRONGLY ABOUT
                       MAKING CHANGES TO THE IGY AY AY
01:09:26:00
           01:09:28:00
01:09:28:00
           01:09:29:00
                       AY AY AY YI YI PROCESS
01:09:29:00
           01:09:33:00
                       INCLUDING REQUIRE THE IMPACT
01:09:33:00
           01:09:34:00
                       ADVISORY GROUPS TO REFLECT
01:09:34:00
           01:09:36:00
                       NEIGHBORHOODS BETTER BY
01:09:36:00
           01:09:37:00
                       BRINGING IN MORE PEOPLE INTO
                       THE PROCESS WHO HAVE NEVER BEEN
01:09:37:00
           01:09:40:00
01:09:40:00
           01:09:40:00
                       INVOLVED.
01:09:40:00
           01:09:42:00
                       HAS THE EPA DONE ANY SORT
01:09:42:00
           01:09:45:00
                       OF AUDIT OF THE IAG PROCESS TO
01:09:45:00
           01:09:46:00
                       SEE HOW IMPROVEMENTS CAN BE
01:09:46:00
           01:09:48:00
                       MADE?
                       WE'RE ALSO CURIOUS IS HOW CAN
01:09:48:00
           01:09:49:00
01:09:49:00
           01:09:52:00
                       WE CHANGE THE PROCESS
01:09:52:00
           01:09:53:00
                       THROUGHOUT WHICH ABETTORS ARE
01:09:53:00
           01:09:53:00
                       NOTIFIED?
01:09:53:00
           01:09:57:00
                       I'M PARTICULARLY CURIOUS AS TO
01:09:57:00
           01:09:58:00
                       WHETHER OR NOT WE HAVE ANY DATA
01:09:58:00
           01:10:00:00
                       THAT THAT WE COLLECT IN TERMS
01:10:00:00
           01:10:03:00
                       LIKE EITHER ATTENDANCE SHEET.
01:10:03:00
           01:10:04:00
                       IS THERE A THRESHOLD FOR A
01:10:04:00
           01:10:05:00
                       NUMBER OF PARTICIPANTS THAT ARE
01:10:05:00
           01:10:07:00
                       PARTICIPATING IN THESE
01:10:07:00
           01:10:08:00
                       MEETINGS?
                       A QUOTA OF SORTS TO ENSURE THAT
01:10:08:00
           01:10:12:00
01:10:12:00
           01:10:15:00
                       X AMOUNT OF BUTTARS AND NOT
```

```
01:10:15:00
            01:10:16:00
                        JUST HOMEOWNERS BUT ALSO THE
01:10:16:00
            01:10:19:00
                        RENTERS THAT LIVE IN THE
01:10:19:00
            01:10:20:00
                        IMMEDIATE AREA HAVE A VOICE AND
01:10:20:00
            01:10:23:00
                        A SAY SO I'D LIKE TO SEE SOME
01:10:23:00
            01:10:24:00
                        SORT OF LIKE METRICS IN TERMS
01:10:24:00
            01:10:26:00
                        OF HOW WE'RE REALLY QUANTIFYING
                        WHAT ROLE COMMUNITY VOICE LOOKS
01:10:26:00
            01:10:27:00
01:10:27:00
            01:10:28:00
                        LIKE.
01:10:28:00
            01:10:31:00
                        I'D LOVE TO KNOW HOW WE'RE
01:10:31:00
            01:10:31:00
                        DEFINING STAKEHOLDERS DEPENDING
01:10:31:00
            01:10:35:00
                        ON WHO YOU ASK.
01:10:35:00
            01:10:38:00
                        STAKEHOLDERS ARE SOMETIMES JUST
                        BE THE LOCAL BUSINESSES THAT
01:10:38:00
            01:10:39:00
01:10:39:00
            01:10:42:00
                        LIVE IN THE AREA THAT ARE DOING
01:10:42:00
            01:10:43:00
                        BUSINESS IN THE AREA.
01:10:43:00
            01:10:44:00
                        SOMETIMES AS LANDLORDS DON'T
01:10:44:00
            01:10:46:00
                        LIVE IN BOSTON THEY HAVE REAL
01:10:46:00
            01:10:47:00
                        NO NO REAL STAKE IN THE CITY
01:10:47:00
            01:10:50:00
                        PLANNING DEVELOPMENT PROCESS.
01:10:50:00
            01:10:52:00
                        SO I'M JUST CURIOUS ABOUT HOW
01:10:52:00
            01:10:53:00
                        CAN WE REDEFINE WHAT A
01:10:53:00
            01:10:54:00
                        STAKEHOLDER IS AND HOLD
01:10:54:00
            01:10:55:00
                        OURSELVES ACCOUNTABLE TO THAT
                        AND THEN I'M CURIOUS WHAT ARE
01:10:55:00
            01:10:58:00
01:10:58:00
            01:11:01:00
                        ACTIONABLE GOALS THAT THE EPA
01:11:01:00
            01:11:02:00
                        TEAM HAS AROUND MEASURING
01:11:02:00
            01:11:05:00
                        SUCCESS FOR YOUR EFFORTS?
01:11:05:00
            01:11:09:00
                        THAT'S FOR NOW AND THEN I MAY
01:11:09:00
            01:11:10:00
                        HAVE SOME QUESTIONS IF I HAVE
01:11:10:00
            01:11:11:00
                        ANY MORE TIME LEFT.
01:11:11:00
            01:11:13:00
                        COUNCILOR ALICEVILLE A COUPLE
                        OF OUR FIRST OF ALL, THANK YOU
01:11:13:00
            01:11:14:00
01:11:14:00
            01:11:16:00
                        FOR YOUR QUESTIONS THIS MORNING
01:11:16:00
            01:11:17:00
01:11:17:00
            01:11:18:00
                        I'LL ANSWER A COUPLE OF THINGS
01:11:18:00
            01:11:19:00
                        THAT I THINK WE'LL KICK IT TO
01:11:19:00
            01:11:19:00
                        BARRIE.
01:11:19:00
            01:11:21:00
                        ARE THE DNA STUFF JUST QUICKLY?
01:11:21:00
            01:11:24:00
                        I KNOW WE HAD A HEARING A FEW
01:11:24:00
            01:11:25:00
                        WEEKS WITH YOU A FEW WEEKS AGO
01:11:25:00
            01:11:29:00
                        WITH YOU ON IGIS AND WE'RE
01:11:29:00
            01:11:30:00
                        STILL SORTING THROUGH THAT.
01:11:30:00
            01:11:32:00
                        BUT ONE THING WE WANT WE DO
```

```
01:11:32:00
           01:11:33:00
                       AGREE WITH AND WE'D LOVE TO
                       WORK WITH ALL COUNCILORS
01:11:33:00
           01:11:34:00
01:11:34:00
           01:11:36:00
                       ACTUALLY ALL ELECTED, JOHN, IS
01:11:36:00
           01:11:37:00
                       THAT WE BELIEVE STAKEHOLDERS
01:11:37:00
           01:11:40:00
                       HAS A VERY WIDE DEFINITION.
01:11:40:00
           01:11:41:00
                       RIGHT.
01:11:41:00
           01:11:42:00
                       AND SO WE DO NOT HAVE ANY
01:11:42:00
           01:11:44:00
                       PREFERENCE IN TERMS OF RENTER
01:11:44:00
           01:11:44:00
                       VERSUS OWNER.
01:11:44:00
           01:11:48:00
                       I THINK WE WANT TO MAKE SURE
01:11:48:00
           01:11:49:00
                       THAT IF YOU ARE A NEIGHBORHOOD
01:11:49:00
           01:11:50:00
                       STAKEHOLDER IN A BROADLY
01:11:50:00
           01:11:52:00
                       DEFINED WAY, IF YOU HAVE A
01:11:52:00
           01:11:52:00
                       STAKE IN YOUR NEIGHBORHOOD, IF
01:11:52:00
           01:11:53:00
                       YOU CARE ABOUT THIS
01:11:53:00
           01:11:55:00
                       NEIGHBORHOOD WE WANT YOU
01:11:55:00
           01:11:56:00
                       INVOLVED IN THE PROCESS BOTH ON
01:11:56:00
           01:11:59:00
                       AG AND JUST AS A GENERAL
01:11:59:00
           01:11:59:00
                       PARTICIPANT.
                       SO WHEN WE WORK WITH EACH
01:11:59:00
           01:12:03:00
01:12:03:00
           01:12:04:00
                       OFFICE OF IT'S ON NOMINATIONS
01:12:04:00
           01:12:07:00
                       FOR IGS WE ARE MORE THAN HAPPY
01:12:07:00
           01:12:08:00
                       TO GET NOMINATIONS FROM A WIDE
                       RANGE OF BACKGROUNDS A WIDE
01:12:08:00
           01:12:10:00
01:12:10:00
           01:12:11:00
                       RANGE OF WALKS OF LIFE.
01:12:11:00
           01:12:14:00
                       AND SO WHEN WE TALK WITH YOUR
01:12:14:00
           01:12:15:00
                       OFFICE OR ANY OTHER OFFICE
01:12:15:00
           01:12:16:00
                       ABOUT THAT WE WANT AND WE WANT
01:12:16:00
           01:12:17:00
                       TO MAKE SURE THAT WE'RE DOING
01:12:17:00
           01:12:18:00
                       OUR BEST TO REFLECT THE
01:12:18:00
           01:12:19:00
                       NEIGHBORHOOD IN TERMS OF A
                       BUTTON NOTICES, I THINK THERE'S
01:12:19:00
           01:12:23:00
01:12:23:00
           01:12:23:00
                       A COUPLE OF DIFFERENT THINGS
01:12:23:00
           01:12:23:00
                       RIGHT.
01:12:23:00
           01:12:26:00
                       THERE'S THE BUTTON NOTICE
01:12:26:00
           01:12:27:00
                       PROCESS THAT HAPPENS WITH QUBA
           01:12:30:00
01:12:27:00
                       CASES THAT KIND OF FALL BELOW
01:12:30:00
           01:12:30:00
                       ARTICLE EIGHTY.
01:12:30:00
           01:12:31:00
                       BUT WE'RE HAPPY TO TALK WITH
01:12:31:00
           01:12:51:00
                       YOU ABOUT ANYTHING WE SHOULD BE
01:12:51:00
           01:12:51:00
                       DOING AND I THINK THIS RELATES
01:12:51:00
           01:12:52:00
                       A LITTLE BIT TO COUNCILOR
01:12:52:00
           01:13:11:00
                       CAMPBELL'S QUESTION BEFORE WHAT
```

```
01:13:11:00
           01:13:11:00
                       ARE THE VARIOUS TOOLS WE'RE
01:13:11:00
           01:13:12:00
                       DOING TO GET INFORMATION OUT?
01:13:12:00
           01:13:13:00
                       WE USE A WIDE VARIETY
01:13:13:00
           01:13:13:00
                       OF PLATFORMS RIGHT WAY
01:13:13:00
           01:13:14:00
                       OF APPROACHES BUT YOU'VE GOT
01:13:14:00
           01:13:15:00
                       GOOD IDEAS THAT YOU'VE FOUND
01:13:15:00
           01:13:15:00
                       SUCCESSFUL IN ENGAGING YOUR
01:13:15:00
           01:13:16:00
                       CONSTITUENTS ACROSS THE CITY
01:13:16:00
           01:13:17:00
                       COUNCIL THAT WE'D LOVE TO HEAR
01:13:17:00
           01:13:17:00
                       IT.
01:13:17:00
           01:13:18:00
                       I KNOW BARRY WOULD LOVE TO HEAR
01:13:18:00
           01:13:19:00
                       TOO AS HE CONTINUES TO THINK
01:13:19:00
           01:13:19:00
                       ABOUT HOW THE AGENCY ENGAGES
01:13:19:00
           01:13:20:00
                       BROADLY ACROSS THE CITY.
01:13:20:00
           01:13:21:00
                       SO THEN I'LL ABORIGINAL THE
01:13:21:00
           01:13:22:00
                       REST OF THE STUFF BUT I WANTED
01:13:22:00
           01:13:22:00
                       TO DO THIS.
01:13:22:00
           01:13:23:00
                       I THANK YOU JONATHAN.
01:13:23:00
           01:13:24:00
                       BEFORE YOU SEND IT OVER TO
01:13:24:00
           01:13:24:00
                       BARRY, I'M CURIOUS ABOUT
01:13:24:00
           01:13:25:00
                       METRICS AND DATA AND HOW WE ARE
01:13:25:00
           01:13:26:00
                       KEEPING ACCURATE ACCOUNTS
                       OF WHO ARE THE FOLKS THAT ARE
01:13:26:00
           01:13:26:00
                       SHOWING UP TO THESE MEETINGS
01:13:26:00
           01:13:27:00
                       AND HOW WE ARE DOING OUR DUE
01:13:27:00
           01:13:28:00
01:13:28:00
           01:13:29:00
                       DILIGENCE AND MAKING SURE THAT
                       THERE IS SOME SORT OF THRESHOLD
01:13:29:00
           01:13:29:00
01:13:29:00
           01:13:30:00
                       IN TERMS OF HOW MANY PEOPLE
01:13:30:00
           01:13:31:00
                       SHOW UP DO THEY ACTUALLY LIVE
01:13:31:00
           01:13:32:00
                       IN THE NEIGHBORHOOD LIKE WHERE
01:13:32:00
           01:13:33:00
                       IS THE DATA AROUND THAT AND HOW
01:13:33:00
           01:13:33:00
                       CAN WE STRENGTHEN THAT PROCESS
01:13:33:00
           01:13:34:00
                       SO WE HAVE IN THE PRE COVID
01:13:34:00
           01:13:38:00
                       TIMES WE HAVE WE HAVE SCIENCE
                       USED FOR EVERY SINGLE MEETINGS
01:13:38:00
           01:13:39:00
01:13:39:00
           01:13:39:00
                       FOR TRACKING EVERYBODY WHO
01:13:39:00
           01:13:41:00
                       COMES WORTH NOTING THAT'S
01:13:41:00
           01:13:41:00
                       VOLUNTARY.
01:13:41:00
           01:13:44:00
                       WE DO NOT COMPEL ANYBODY TO
01:13:44:00
           01:13:45:00
                       SIGN INTO A MEETING IF THEY
01:13:45:00
           01:13:46:00
                       DIDN'T CHOOSE TO OR SELF
01:13:46:00
           01:13:49:00
                       IDENTIFIED SINCE CORVIDS
01:13:49:00
           01:13:49:00
                       HAPPENING AND IF WE SINCE
```

```
01:13:49:00
           01:13:53:00
                       AROUND 10 MONTHS AGO WE SHIFTED
TO ALL VIRTUAL MEETINGS.
01:13:54:00
           01:13:57:00
                       EVERYBODY WHO PARTICIPATES IN A
01:13:57:00
           01:14:00:00
                       MEETING IS REGISTERED AND
01:14:00:00
           01:14:01:00
                       INCLUDED.
01:14:01:00
           01:14:02:00
                       SO WE KNOW EVERY SINGLE PERSON
01:14:02:00
           01:14:03:00
                       WHO PARTICIPATED IN A COMMUNITY
01:14:03:00
           01:14:05:00
                       MEETING OVER THE PAST YEAR OR
01:14:05:00
           01:14:06:00
                       EVEN MORE SPECIFICALLY THAN WE
01:14:06:00
           01:14:08:00
                       DID BEFORE.
01:14:08:00
           01:14:10:00
                      I DO NOT WE DO NOT HAVE A QUOTA
                       FOR A NUMBER OF RESIDENTS THAT
01:14:10:00
           01:14:13:00
                       HAVE TO BE IN A COMMUNITY
01:14:13:00
           01:14:14:00
01:14:14:00
           01:14:16:00
                      CONVERSATION.
01:14:16:00
           01:14:17:00
                      I THINK WE'RE JUST WE FOCUSED
01:14:17:00
           01:14:20:00
                       MORE ON MAKING SURE WE HAVE AS
01:14:20:00
           01:14:21:00
                       MUCH PARTICIPATION AS POSSIBLE.
01:14:21:00
           01:14:24:00
                       SO WHEN YOU CAPTURE DATA, ARE
01:14:24:00
           01:14:25:00
                       YOU GETTING LIKE ADDRESSES?
01:14:25:00
           01:14:27:00
                       DO WE KNOW WHETHER OR NOT THESE
01:14:27:00
           01:14:28:00
                       FOLKS ACTUALLY LIVE IN THE
01:14:28:00
           01:14:28:00
                       NEIGHBORHOOD THAT WE'RE TALKING
01:14:28:00
           01:14:31:00
                       ABOUT?
                       I THINK WE'RE ALWAYS TRYING TO
01:14:31:00
           01:14:32:00
01:14:32:00
           01:14:35:00
                       BALANCE COUNCILOR ASKING FOR
01:14:35:00
           01:14:39:00
                       SELF IDENTIFYING.
                       WE USUALLY ASK FOR ZIP CODE BUT
01:14:39:00
           01:14:40:00
01:14:40:00
           01:14:42:00
                       ALSO WANT TO BE SENSITIVE TO
01:14:42:00
           01:14:44:00
                       PROVIDING A BUNCH OF PII OR
01:14:44:00
           01:14:47:00
                       REQUIRING MUCH PII TO
01:14:47:00
           01:14:48:00
                       PARTICIPATE IN A CONVERSATION.
01:14:48:00
           01:14:50:00
                       WE RECOGNIZE THAT PEOPLE AT
01:14:50:00
           01:14:51:00
                      COMMUNITY MEETINGS COME FROM A
01:14:51:00
           01:14:52:00
                       WIDE RANGE OF BACKGROUNDS AND
                       THEIR COMFORT LEVEL WITH
01:14:52:00
           01:14:54:00
01:14:54:00
           01:14:55:00
                       SHARING THAT INFORMATION AS I
01:14:55:00
           01:14:56:00
                       WOULD IMAGINE IS MIXED AND SO
                       WE'RE ALWAYS TRYING TO FIND A
01:14:56:00
           01:14:59:00
01:14:59:00
           01:14:59:00
                       WAY TO GET A GOOD SENSE
01:14:59:00
           01:15:00:00
                       OF WHO'S THERE AND WHY THEY'RE
01:15:00:00
           01:15:02:00
                       THERE AT THE SAME TIME
01:15:02:00
           01:15:02:00
                       RESPECTING ELEMENTS OF PRIVACY
01:15:02:00
           01:15:05:00
                      FOR PEOPLE WHO PARTICIPATE.
```

```
01:15:05:00
           01:15:06:00
                        THAT'S FAIR.
01:15:06:00
           01:15:06:00
                       I DO THINK THOUGH THAT THERE
01:15:06:00
           01:15:09:00
                       WHEN WE TALK ABOUT TRANSPARENCY
01:15:09:00
           01:15:10:00
                       AND ACCOUNTABILITY THAT WE NEED
01:15:10:00
           01:15:13:00
                       TO FIGURE OUT HOW WE CAN ENSURE
01:15:13:00
           01:15:14:00
                       THAT THOSE WHO ARE MOST
01:15:14:00
           01:15:17:00
                        IMPACTED ARE ACTUALLY SHOWING
01:15:17:00
           01:15:18:00
                       UP AND THAT WE'RE HOLDING
01:15:18:00
           01:15:18:00
                       OURSELVES ACCOUNTABLE TO SOME
01:15:18:00
           01:15:21:00
                        SORT OF STANDARD IN IN REGARDS
01:15:21:00
           01:15:22:00
                       TO THAT.
01:15:22:00
           01:15:25:00
                       AND THEN I'M JUST I KNOW BEFORE
                       WE SEND IT OVER TO BARRY JUST
01:15:25:00
           01:15:26:00
01:15:26:00
           01:15:28:00
                       KIND OF STAYING ON THIS IS
01:15:28:00
           01:15:29:00
                       THERE ANY WAY I BELIEVE YOU
01:15:29:00
           01:15:32:00
                       SAID YOU POST THE MINUTE NOTE
01:15:32:00
           01:15:36:00
                       THE MINUTES FROM THE MEETING
01:15:36:00
           01:15:39:00
                       AND I'D LOVE TO KNOW IF THERE
01:15:39:00
           01:15:40:00
                       IS A WAY FOR US TO BE MORE
01:15:40:00
           01:15:43:00
                        PUBLIC ABOUT SOME THIS
01:15:43:00
           01:15:44:00
                       INFORMATION.
01:15:44:00
           01:15:45:00
                        SO AS SOON AS A MEETING HAPPENS
01:15:45:00
           01:15:47:00
                       THAT THERE'S INFORMATION SHARED
                       ACROSS SEVERAL PLATFORMS ON
01:15:47:00
           01:15:48:00
01:15:48:00
           01:15:52:00
                       YOUR WEBSITE AND THERE IS A WAY
01:15:52:00
           01:15:53:00
                        FOR FOLKS TO WEIGH IN EVEN IF
01:15:53:00
           01:15:55:00
                       THEY DIDN'T PARTICIPATE IN THE
01:15:55:00
           01:15:56:00
                       MEETING BECAUSE I DO FEEL LIKE
01:15:56:00
           01:15:59:00
                       THAT A LOT OF FOLKS ARE FEELING
01:15:59:00
           01:16:02:00
                       UNHEARD AND UNSEEN AND WHEN I
01:16:02:00
           01:16:03:00
                       THINK ABOUT PLANNING AND
01:16:03:00
           01:16:03:00
                        DEVELOPMENT IT JUST ALWAYS
01:16:03:00
           01:16:04:00
                       SEEMS TO BE DEVELOPING
01:16:04:00
           01:16:07:00
                        DEVELOPER FOCUS AND PEOPLE TEND
01:16:07:00
           01:16:07:00
                       TO BE AN AFTERTHOUGHT.
01:16:07:00
           01:16:11:00
                        SO I THINK WE NEED TO REVISE
01:16:11:00
           01:16:12:00
                       THE WHOLE ENTIRE WAY WE DO
01:16:12:00
           01:16:14:00
                        BUSINESS IN THE PLANNING AND
                        DEVELOPMENT SPACE.
01:16:14:00
           01:16:14:00
01:16:14:00
           01:16:18:00
                       SO I MEAN I'M ENCOURAGED BY THE
01:16:18:00
           01:16:19:00
                        EFFORTS THAT YOU ALL ARE MAKING
01:16:19:00
           01:16:22:00
                       AND LOOK FORWARD TO FIGURING
01:16:22:00
           01:16:23:00
                       OUT HOW WE CAN MAKE THIS MORE
```

```
01:16:23:00
           01:16:25:00
                       TRANSPARENT.
SO I WOULD JUST SAY BEFORE WE
01:16:26:00
           01:16:29:00
                       SHIFT OVER TO BARRY SOMODEVILLA
01:16:29:00
           01:16:30:00
                       PERSPECTIVE, FRANK, DON'T
01:16:30:00
           01:16:31:00
                       FORGET THAT IT'S THERE IS THERE
01:16:31:00
           01:16:33:00
                       IS AN ELEMENT OF PRIVATE
01:16:33:00
           01:16:37:00
                       PROPERTY OWNERS COMING TO THE
01:16:37:00
           01:16:38:00
                       BPA AND THEN THE PUBLIC TO ASK
01:16:38:00
           01:16:40:00
                       PERMISSION TO DO THINGS WITH
01:16:40:00
           01:16:41:00
                       THEIR LAND.
01:16:41:00
           01:16:41:00
                       RIGHT.
01:16:41:00
           01:16:42:00
                       AND SO THERE WILL BE ELEMENTS
                       THAT DEVELOPERS ARE INVOLVED IN
01:16:42:00
           01:16:45:00
01:16:45:00
           01:16:45:00
                       THOSE CONVERSATIONS.
01:16:45:00
           01:16:46:00
                       WE GO TO GREAT LENGTHS TO MAKE
01:16:46:00
           01:16:49:00
                       SURE THAT EVERY SINGLE THING
01:16:49:00
           01:16:49:00
                       THAT HAPPENS IS ADVERTISED
01:16:49:00
           01:16:50:00
                       AHEAD OF TIME.
01:16:50:00
           01:16:53:00
                       WE'VE IMPLEMENTED IN TERMS
                       OF IMPACT WE'VE IMPLEMENTED IN
01:16:53:00
           01:16:53:00
01:16:53:00
           01:16:56:00
                       THE LAST THREE MONTHS BOTH
01:16:56:00
           01:16:57:00
                       LANGUAGE ACCESS PLAN WHICH IS
01:16:57:00
           01:16:58:00
                       BRAND NEW AND THE FAIR HOUSING
01:16:58:00
           01:17:00:00
                       WORKS.
01:17:00:00
           01:17:01:00
                      I KNOW A NUMBER OF YOU WORKED
01:17:01:00
           01:17:03:00
                       OUT IN THE COUNCIL WITH US IN
01:17:03:00
           01:17:04:00
                       PARTNERSHIP TO MAKE SURE THAT
01:17:04:00
           01:17:05:00
                       WE ARE HAVING INCLUSIVE
01:17:05:00
           01:17:08:00
                       CONVERSATIONS AND WE'RE TALKING
01:17:08:00
           01:17:08:00
                       ABOUT BOTH DIRECT AND DIRECT
01:17:08:00
           01:17:11:00
                       IMPACT IN TERMS OF THE RECORDS
01:17:11:00
           01:17:11:00
                       OF MEETINGS.
01:17:11:00
           01:17:15:00
                       AGAIN, EVERY SINGLE MEETING
01:17:15:00
           01:17:16:00
                       THAT WE HAVE HELD SINCE JULY
01:17:16:00
           01:17:18:00
                       OF LAST YEAR WHEN WE STARTED
01:17:18:00
           01:17:19:00
                       DOING VIRTUAL COMMUNITY
01:17:19:00
           01:17:20:00
                       MEETINGS HAS BEEN POSTED TO THE
01:17:20:00
           01:17:23:00
                       WEBSITE AND THEN ANY CHAT OR
01:17:23:00
           01:17:23:00
                       Q&A AS PART OF THAT MEETING
01:17:23:00
           01:17:26:00
                       THAT'S ASSOCIATED WITH THE WITH
01:17:26:00
           01:17:27:00
                       RECORDING IS ALSO POSTED AS
01:17:27:00
           01:17:27:00
                       WELL.
01:17:27:00
           01:17:28:00
                       THAT'S GENERALLY POSTED WITHIN
```

```
01:17:28:00
           01:17:31:00
                       TWENTY FOUR HOURS AND SO WE'RE
                       WORKING REALLY HARD TO MAKE
01:17:31:00
           01:17:32:00
01:17:32:00
           01:17:34:00
                       THAT I THINK AGAIN MAYBE THE
01:17:34:00
           01:17:35:00
                       COUNCILOR CAMPBELL'S POINT
01:17:35:00
           01:17:35:00
                       EARLIER ABOUT EXPLORING OTHER
01:17:35:00
           01:17:38:00
                       SOFTWARE TOOLS THAT MAKE THE
01:17:38:00
           01:17:39:00
                       SAME OFFER TO YOU AND ALSO
01:17:39:00
           01:17:40:00
                       QUESTIONS ARE WE MISSING A
01:17:40:00
           01:17:42:00
                       CIVIC GROUP?
01:17:42:00
           01:17:43:00
                       ARE WE MISSING JUST A GROUP
01:17:43:00
           01:17:46:00
                       OF CONCERNED CITIZENS?
01:17:46:00
           01:17:47:00
                       TWO PEOPLE WANT TO HEAR FROM US
01:17:47:00
           01:17:48:00
                       DIRECTLY AGAIN WE WANT TO LEAVE
01:17:48:00
           01:17:49:00
                       NO STONE UNTURNED AND WE ARE
01:17:49:00
           01:17:50:00
                       SPONGES FOR FEEDBACK BOTH
01:17:50:00
           01:17:53:00
                       POSITIVE AND NEGATIVE.
01:17:53:00
           01:17:54:00
                       SO WE'RE HAPPY TO HAPPEN TO
01:17:54:00
           01:17:55:00
                       WORK WITH YOU ON ANY OF THOSE
01:17:55:00
           01:17:57:00
                       THINGS THE GAVEL BUT YOU'VE GOT
01:17:57:00
           01:18:01:00
                       LIKE THIRTY SECONDS QUESTION
01:18:01:00
           01:18:01:00
                       BARRY.
01:18:01:00
           01:18:02:00
                       I'LL LET BARRY WEIGH IT BUT
01:18:02:00
           01:18:05:00
                       THEN YEAH.
                       SO JUST REAL QUICK, COULSTON,
01:18:05:00
           01:18:06:00
01:18:06:00
           01:18:07:00
                       TO YOUR POINT, I THINK ONE
01:18:07:00
           01:18:09:00
                       OF THE EXPERTS AT LEAST THAT I
01:18:09:00
           01:18:09:00
                       FOCUS THE TWO FOCUSES THAT
01:18:09:00
           01:18:10:00
                       WE'VE REALLY BEEN FOCUSED ON
01:18:10:00
           01:18:13:00
                       FOR THE LAST COUPLE OF MONTHS
01:18:13:00
           01:18:14:00
                       IS ACTUALLY A COMMUNITY
01:18:14:00
           01:18:14:00
                       ENGAGEMENT.
01:18:14:00
           01:18:17:00
                       AND I GOT TO SAY THAT WE KIND
01:18:17:00
           01:18:18:00
                       OF REGURGITATOR OUR ASSETS SO
01:18:18:00
           01:18:18:00
                       WE'RE ACTUALLY WORKING ON MORE
                       EFFECTIVE WAYS AND PLATFORMS
01:18:18:00
           01:18:20:00
01:18:20:00
           01:18:21:00
                       THAT HOW WE DO CAN MANAGE TO
01:18:21:00
           01:18:24:00
                       ENSURE CLEAR IDENTIFICATION
01:18:24:00
           01:18:25:00
                       OF STAKEHOLDERS AND HOW WE USE
01:18:25:00
           01:18:26:00
                       LANGUAGE ACCESS TO IMPROVE OUR
01:18:26:00
           01:18:28:00
                       RELATIONSHIPS AND CONNECTIVITY
01:18:28:00
           01:18:29:00
                       TOWARD THE COMMUNITY.
01:18:29:00
           01:18:30:00
                       SO WE'RE REALLY PROUD OF THE
01:18:30:00
           01:18:33:00
                      EFFORTS WE'RE MAKING BUT WE
```

```
01:18:33:00
           01:18:33:00
                       SAID WE WOULD LOVE TO HEAR MORE
01:18:33:00
           01:18:34:00
                       FEEDBACK ON HOW WE CAN DO
01:18:34:00
           01:18:39:00
                       BETTER IN SPACE AS WELL.
01:18:39:00
           01:18:40:00
                       THANK YOU SO MUCH.
01:18:40:00
           01:18:41:00
                       THANK YOU ALL.
01:18:41:00
           01:18:43:00
                       THANKS SO MUCH COUNCILOR
01:18:43:00
           01:18:43:00
                       COUNCILOR FLAHERTY OF THE
01:18:43:00
           01:18:43:00
                       FLOOR.
                       THANK YOU MADAM CHAIR.
01:18:43:00
           01:18:46:00
01:18:46:00
           01:18:47:00
                       AND LET ME START OFF BY
01:18:47:00
           01:18:48:00
                       THANKING ALL THE FOLKS THAT ARE
01:18:48:00
           01:18:51:00
                       ON FROM THE BEACH AREA AND THE
                       GREAT WORK THAT THEY'VE DONE
01:18:51:00
           01:18:51:00
01:18:51:00
           01:18:54:00
                       THROUGHOUT THE PANDEMIC WEARING
01:18:54:00
           01:18:55:00
                       MULTIPLE HATS I WAS SPEAKING
01:18:55:00
           01:18:58:00
                       REGULARLY WITH DIRECTOR GOLDEN
01:18:58:00
           01:19:01:00
                       ALONG WITH MIKE CHRISTOPHER AND
01:19:01:00
           01:19:02:00
                       JONATHAN GREALY THROUGHOUT THE
                       PANDEMIC DEALING OBVIOUSLY
01:19:02:00
           01:19:05:00
                       NEIGHBORHOOD DEVELOPMENT ISSUES
01:19:05:00
           01:19:06:00
01:19:06:00
           01:19:07:00
                       ACROSS THE CITY, SOME THAT WERE
01:19:07:00
           01:19:10:00
                       SORT OF SLIGHTLY PUT ON HOLD
01:19:10:00
           01:19:11:00
                       BUT AND THEN TO SEE THEM
                       TRANSITION MULTIPLE HATS
01:19:11:00
           01:19:13:00
01:19:13:00
           01:19:14:00
                       PARTICULARLY ON THE FOOD
01:19:14:00
           01:19:17:00
                       DISTRIBUTION SIDE AS WELL AS
01:19:17:00
           01:19:18:00
                       THE DELIVERY SIDE.
01:19:18:00
           01:19:21:00
                       SO HATS OFF TO THE GREAT WORK
01:19:21:00
           01:19:24:00
                       THAT THEY ALL DID AS A UNIT
01:19:24:00
           01:19:25:00
                       WORKING OBVIOUSLY UNDER THE
01:19:25:00
           01:19:26:00
                       WALSHAW ADMINISTRATION TO MAKE
01:19:26:00
           01:19:29:00
                       SURE THAT WE WERE MAKING
01:19:29:00
           01:19:29:00
                       PROGRESS TO PROTECT THE PUBLIC
           01:19:32:00
01:19:29:00
                       THROUGHOUT THE PANDEMIC BUT
                       MAKE SURE THAT FOOD WAS GETTING
01:19:32:00
           01:19:33:00
01:19:33:00
           01:19:33:00
                       TO PARTICULARLY CULTURALLY
01:19:33:00
           01:19:35:00
                       COMPETENT SO IT WAS GETTING TO
                       THE PLACES THEY NEEDED.
01:19:35:00
           01:19:36:00
01:19:36:00
           01:19:37:00
                       I KNOW PERSONALLY I WAS DEALING
01:19:37:00
           01:19:40:00
                      WITH A LOT OF NON-PROFITS THAT
01:19:40:00
           01:19:41:00
                       WERE SERVICING OUR SENIORS AND
01:19:41:00
           01:19:43:00
                      OUR MOST VULNERABLE RESIDENTS
01:19:43:00
           01:19:44:00
                      AND I WAS CALLING DIRECTOR
```

```
01:19:44:00
           01:19:46:00
                       GOLDEN AND MIKE CHRISTOPHER AND
01:19:46:00
           01:19:47:00
                       JONATHAN REGULARLY TO MAKE SURE
01:19:47:00
           01:19:51:00
                       THAT FOOD WAS GETTING TO WHERE
01:19:51:00
           01:19:51:00
                       IT NEEDED TO GO.
01:19:51:00
           01:19:55:00
                       SO THAT EFFORT WAS PHENOMENAL.
                       SO IT WAS A TREMENDOUS LIFT.
01:19:55:00
           01:19:56:00
01:19:56:00
           01:19:57:00
                       AND SO I WANT TO THANK THE
01:19:57:00
           01:19:58:00
                       FOLKS AT THE BOROUGH FOR THEIR
01:19:58:00
           01:19:59:00
                       EFFORT ON THAT FRONT.
01:19:59:00
           01:20:00:00
                       I CALLED THE BOROUGH BECAUSE WE
01:20:00:00
           01:20:02:00
                       STILL HAVE SOME UNFINISHED
01:20:02:00
           01:20:03:00
                       BUSINESS WE NEED TO ADDRESS THE
01:20:03:00
           01:20:04:00
                       ENABLING ACT OF NINETEEN FIFTY
01:20:04:00
           01:20:07:00
                       SIX SECTION CHAPPELLET SIX
                       SIXTY FIVE.
01:20:07:00
           01:20:07:00
                       SO CALL IT THE BOROUGH INSTEAD
01:20:07:00
           01:20:10:00
01:20:10:00
           01:20:11:00
                       OF GETTING INTO A LONG WINDED
01:20:11:00
           01:20:14:00
                       DOING BUSINESS AS THE EPA.
01:20:14:00
           01:20:15:00
                       SO AT SOME POINT IF YOU WANT TO
01:20:15:00
           01:20:17:00
                       REMAIN THE EPA, IF YOU GUYS
01:20:17:00
           01:20:19:00
                       WANT TO COME TO THE COUNCIL WE
01:20:19:00
           01:20:19:00
                       CAN GET A HOME RULE PETITION
01:20:19:00
           01:20:22:00
                       TURNED AROUND AND KIND OF TIDY
                       UP THAT THAT FRONT THERE ONE
01:20:22:00
           01:20:26:00
01:20:26:00
           01:20:26:00
                       ALSO ADDRESS SOME ISSUES.
01:20:26:00
           01:20:29:00
                       OBVIOUSLY MY COUNCIL COLLEAGUES
01:20:29:00
           01:20:29:00
                       . PARTICULARLY THE NEWER
01:20:29:00
           01:20:30:00
                       MEMBERS DON'T REALIZE HOW BAD
01:20:30:00
           01:20:33:00
                       IT WAS ON THE PREVIOUS
01:20:33:00
           01:20:34:00
                       ADMINISTRATIONS AND PREVIOUS
01:20:34:00
           01:20:37:00
                       BERET'S THIS BURANDA DIRECTIVE
01:20:37:00
           01:20:38:00
                       GOLDEN UNDER THE WALSH
01:20:38:00
           01:20:38:00
                       ADMINISTRATION.
01:20:38:00
           01:20:41:00
                       NOT ONLY HAVE THEY BEEN BUSY
01:20:41:00
           01:20:42:00
                       WITH A TREMENDOUS AMOUNT
01:20:42:00
           01:20:42:00
                       OF DEVELOPMENT TO PLAN AND
01:20:42:00
           01:20:45:00
                       GOING ON BUT ALSO THEIR
01:20:45:00
           01:20:46:00
                       COMMUNICATION WITH THIS BODY
01:20:46:00
           01:20:49:00
                       WITH THE COUNCIL HAS IMPROVED
01:20:49:00
           01:20:49:00
                       TREMENDOUSLY AND AGAIN FOLKS
01:20:49:00
           01:20:53:00
                       THAT ARE NEW TO THE COUNCIL
01:20:53:00
           01:20:53:00
                       WOULDN'T REALIZE THE STARK
01:20:53:00
           01:20:54:00
                       DIFFERENCE THAT IT IS.
```

```
01:20:54:00
           01:20:57:00
                       SO I APPRECIATE THAT EFFORT AND
01:20:57:00
           01:20:58:00
                       WE PERFECT NO CAN WE CONTINUE
01:20:58:00
           01:20:58:00
                       TO DO THAT?
01:20:58:00
           01:21:00:00
                       ABSOLUTELY.
01:21:00:00
           01:21:01:00
                       AND ALSO IT'S UP TO US AS
01:21:01:00
           01:21:02:00
                       COUNCILORS TO MAKE THOSE
01:21:02:00
           01:21:05:00
                       EFFORTS AS WELL TO REACH OUT TO
01:21:05:00
           01:21:05:00
                       BUILD THOSE RELATIONSHIPS.
01:21:05:00
           01:21:06:00
                       AND I THINK FOLKSTON ON THIS
01:21:06:00
           01:21:09:00
                       PANEL WILL KNOW THAT I'M NOT
01:21:09:00
           01:21:09:00
                       BASHFUL OF REACHING OUT ON A
01:21:09:00
           01:21:12:00
                       PARTICULAR PROJECT ON BEHALF
01:21:12:00
           01:21:13:00
                       OF THE NEIGHBORHOOD OR WOULD
01:21:13:00
           01:21:13:00
                       DIRECT THE BOROUGH TO GET TO
01:21:13:00
           01:21:14:00
                       THE SCOOP AS TO WHAT'S GOING ON
01:21:14:00
           01:21:16:00
                       AND THE PROCESSES.
01:21:16:00
           01:21:17:00
                       SO ON THAT FRONT, THE SHOUT OUT
01:21:17:00
           01:21:19:00
                       TO THERESA POLHEMUS WHICH IS A
01:21:19:00
           01:21:20:00
                       GREAT WORK OBVIOUSLY ADVOCATING
01:21:20:00
           01:21:23:00
                       FOR THE BOROUGH ON THE BOARD
01:21:23:00
           01:21:24:00
                       AND KEEPING THE COUNCILORS
01:21:24:00
           01:21:27:00
                       ABREAST OF MAKING SURE THAT WE
01:21:27:00
           01:21:27:00
                       ACCOMMODATED WHAT WE'RE
                       OFFERING TESTIMONY AT PUBLIC
01:21:27:00
           01:21:31:00
01:21:31:00
           01:21:32:00
                       HEARINGS IF WE COULD TOUCH
01:21:32:00
           01:21:33:00
                       BASED ON JUST THE VOLUME OVER
01:21:33:00
           01:21:35:00
                       THE LAST SEVERAL YEARS WHETHER
01:21:35:00
           01:21:36:00
                       IT'S IN DOLLARS OR SQUARE
01:21:36:00
           01:21:38:00
                       FOOTAGE AND ALSO A NUMBER
01:21:38:00
           01:21:39:00
                       OF PLANNING EFFORTS THAT ARE
01:21:39:00
           01:21:40:00
                       GOING ON BECAUSE I THINK THAT
01:21:40:00
           01:21:42:00
                       GETS LOST HERE WHILE THE
01:21:42:00
           01:21:43:00
                       PANDEMIC WAS HAPPENING.
01:21:43:00
           01:21:46:00
                       YOU GUYS CONTINUE TO ADDRESS
01:21:46:00
           01:21:47:00
                       DEVELOPMENTS IN PLANNING.
01:21:47:00
           01:21:48:00
                       SO IF WE GET A SHEER DOLLAR
01:21:48:00
           01:21:50:00
                       AMOUNT AS TO THE AMOUNT
           01:21:51:00
01:21:50:00
                       OF SQUARE FEET AND OR THE
01:21:51:00
           01:21:52:00
                       AMOUNT OF DEVELOPMENT DOLLARS
01:21:52:00
           01:21:54:00
                       THAT ARE COMING IN THE ROLE
01:21:54:00
           01:21:55:00
                       THAT THAT WILL PLAY IN KEEPING
01:21:55:00
           01:21:56:00
                       OUR CITY ON TRACK WHEN OTHER
01:21:56:00
           01:21:59:00
                      CITIES WILL BE STRUGGLING, WE
```

```
01:21:59:00
           01:21:59:00
                       HOPEFULLY BECAUSE OF OUR
NATURAL STRENGTHS, OUR
01:22:02:00
           01:22:03:00
                       COLLEGES, OUR UNIVERSITIES, OUR
01:22:03:00
           01:22:04:00
                       FINANCIAL SERVICES BUT ALSO
01:22:04:00
           01:22:06:00
                       HAVING A DEVELOPMENT THAT
01:22:06:00
           01:22:07:00
                       CONTINUES TO MOVE PROJECT
01:22:07:00
           01:22:09:00
                       FORWARD AND KEEPS PEOPLE
01:22:09:00
           01:22:10:00
                       WORKING AND CONTINUES TO BUILD
01:22:10:00
           01:22:10:00
                       HOUSING.
01:22:10:00
           01:22:11:00
                       IF YOU CAN PUT THAT INTO
01:22:11:00
           01:22:14:00
                       CONTEXT AS BRIEFLY AS POSSIBLE,
01:22:14:00
           01:22:14:00
                       I WOULD APPRECIATE THAT AND
01:22:14:00
           01:22:15:00
                       ALSO KUDOS TO THE TEAM MARINE
01:22:15:00
           01:22:18:00
                       INDUSTRIAL PARK IS REALLY RAY
01:22:18:00
           01:22:19:00
                       FLYNN MARINE INDUSTRIAL PARK IS
01:22:19:00
           01:22:19:00
                       REALLY STARTING TO TAKE SHAPE
01:22:19:00
           01:22:22:00
                       AFTER YEARS OF PLANNING AND
01:22:22:00
           01:22:23:00
                      WORKING WITH THE LOCAL ELECTED
01:22:23:00
           01:22:25:00
                       OFFICIALS AND THE MAJOR
01:22:25:00
           01:22:26:00
                       STAKEHOLDERS DOWN THERE, WE
01:22:26:00
           01:22:27:00
                      WERE ABLE TO LIFT UP SOME
01:22:27:00
           01:22:29:00
                       OF THE USES TO PROVIDE A
01:22:29:00
           01:22:30:00
                       DIVERSITY OF SERVICES AND
01:22:30:00
           01:22:30:00
                       BUSINESSES THERE.
                       BUT THE CORE IN THE CRUX TO
01:22:30:00
           01:22:32:00
01:22:32:00
           01:22:33:00
                       KEEPING IT MARINE AND
01:22:33:00
           01:22:36:00
                       INDUSTRIAL FREIGHT FORWARDING
01:22:36:00
           01:22:37:00
                       COLD STORAGE, SEAFOOD
01:22:37:00
           01:22:40:00
                       PROCESSING TRUCK SERVICING
01:22:40:00
           01:22:41:00
                       OBVIOUSLY THE CONTAINER SHIPS
01:22:41:00
           01:22:42:00
                       THAT ARE COMING IN AS WELL AS
01:22:42:00
           01:22:44:00
                       OUR CREWS PORT.
                      IT'S GREAT TO SEE DOWN THERE
01:22:44:00
           01:22:45:00
           01:22:48:00
01:22:45:00
                       AND SOON SHIP REPAIR BE
01:22:48:00
           01:22:48:00
                       REACTIVATED.
01:22:48:00
           01:22:52:00
                       I THINK THIS IS A CRANE DOWN
01:22:52:00
           01:22:53:00
                       THERE THAT LOOKS LIKE IT
01:22:53:00
           01:22:53:00
                       BELONGS ON THE MCHALE'S NAVY
01:22:53:00
           01:22:56:00
                       BUT I KNOW THAT HELP IS ON THE
01:22:56:00
           01:22:57:00
                       WAY.
01:22:57:00
           01:22:58:00
                       CONGRESSMAN LYNCH HAS DONE A
01:22:58:00
           01:22:59:00
                       HUGE HEAVY LIFT ON THAT TO
01:22:59:00
           01:23:00:00
                      SECURE FEDERAL FUNDS FOR THAT.
```

```
01:23:00:00
           01:23:03:00
                       BUT AND SO MOVING FORWARD TO
                       LET YOU FOLKS KNOW THAT THERE'S
01:23:03:00
           01:23:04:00
01:23:04:00
           01:23:07:00
                       A NEW COMMITTEE ON THE COUNCIL
01:23:07:00
           01:23:07:00
                       TO DEAL WITH THE COVID RELIEF
           01:23:08:00
01:23:07:00
                       FUNDS I WILL BE CHAIRING ON
                       BEHALF OF MY COLLEAGUES WORKING
01:23:08:00
           01:23:11:00
01:23:11:00
           01:23:12:00
                       CLOSELY WITH OUR PRESIDENT AND
01:23:12:00
           01:23:32:00
                       CHAIR BARAK AND OTHER COMMITTEE
01:23:32:00
           01:23:33:00
                       CHAIRS TO MAKE SURE THAT THOSE
01:23:33:00
           01:23:33:00
                       RESOURCES ARE GETTING TO WHERE
01:23:33:00
           01:23:34:00
                       THEY NEEDED THE MOST.
01:23:34:00
           01:23:35:00
                       SO I WOULD IMPLORE THAT WE
                       START TO HAVE THOSE DISCUSSIONS
01:23:35:00
           01:23:36:00
01:23:36:00
           01:23:36:00
                       SOONER RATHER THAN LATER TO
01:23:36:00
           01:23:37:00
                       FIND OUT WHERE WE COULD USE
                       THOSE FUNDS.
01:23:37:00
           01:23:37:00
01:23:37:00
           01:23:38:00
                       SO THAT'S IT IN A NUTSHELL.
01:23:38:00
           01:23:39:00
                       I WANT TO THANK YOU FOR THE
                       WORK YOU'RE DOING BUT IF YOU
01:23:39:00
           01:23:40:00
01:23:40:00
           01:23:41:00
                       CAN KIND OF JUST GIVE A
01:23:41:00
           01:23:42:00
                       SNAPSHOT FOR MY COLLEAGUES AS
01:23:42:00
           01:23:42:00
                       WELL AS THOSE THAT ARE TUNED
                       INTO JUST THE SHEER VOLUME
01:23:42:00
           01:23:43:00
                       OF PERMITS AND PROJECTS THAT
01:23:43:00
           01:23:44:00
                       YOU GUYS ARE DEALING WITH AS
01:23:44:00
           01:23:44:00
01:23:44:00
           01:23:45:00
                       WELL AS THE PLANNING PROCESS, I
01:23:45:00
           01:23:46:00
                       THINK THAT WILL GIVE A HUGE
01:23:46:00
           01:23:47:00
                       PERSPECTIVE BECAUSE I'VE HAD A
01:23:47:00
           01:23:48:00
                       FRONT ROW SEAT FOR A WHILE HERE
01:23:48:00
           01:23:49:00
                       AND I HAVE TO SAY THE DIRECTOR
01:23:49:00
           01:23:50:00
                       GOLDEN THIS HAS BEEN THE MOST
01:23:50:00
           01:23:53:00
                       COMMUNICATIVE WITH THIS BODY
01:23:53:00
           01:23:54:00
                       AND AGAIN PROBABLY NOT THE
01:23:54:00
           01:23:57:00
                       SMALLEST TO NEW MEMBERS BUT I
01:23:57:00
           01:23:58:00
                       CAN'T EVEN BEGIN TO TELL YOU
01:23:58:00
           01:24:01:00
                       WHAT IT USED TO BE LIKE UNDER
01:24:01:00
           01:24:02:00
                       THE WALSH ADMINISTRATION THAT
01:24:02:00
           01:24:02:00
                       CHANGED AND WE OBVIOUSLY
01:24:02:00
           01:24:05:00
                       APPRECIATE THAT EFFORT AND THAT
01:24:05:00
           01:24:06:00
                       PARTNERSHIP.
01:24:06:00
           01:24:09:00
                       CLEARLY WE HAVE MORE WORK TO DO
01:24:09:00
           01:24:10:00
                       TO MAKE SURE THAT WE'RE AS
01:24:10:00
           01:24:10:00
                       ACCESSIBLE AND AS TRANSPARENT
```

```
01:24:10:00
          01:24:14:00
                     AND MAKE SURE THAT THAT PROCESS
BE AT THE IAG PROCESS WHICH BY
THE WAY, COUNCIL IS MAKE
01:24:17:00
          01:24:17:00
                     RECOMMENDATIONS BASED ON
01:24:17:00
          01:24:20:00
                    FEEDBACK FROM THE COMMUNITY AS
01:24:20:00
          01:24:21:00
                    WELL AS COMMUNITY LEADERS TO
01:24:21:00
          01:24:22:00
                     MAKE SURE THAT WE HAVE FOLKS
01:24:22:00
          01:24:25:00
                    THAT WANT TO SERVE AND WANT TO
01:24:25:00
          01:24:25:00
                    ATTEND THOSE MEETINGS AND WANT
01:24:25:00
          01:24:28:00
                    TO ADVOCATE IN AND MAKE SURE
01:24:28:00
          01:24:28:00
                    THEY'RE PROTECTING THEIR
          01:24:28:00
01:24:28:00
                    COMMUNITY AND THEIR
01:24:28:00
          01:24:29:00
                     NEIGHBORHOOD.
01:24:29:00
          01:24:31:00
                    SO IT'S THE ONUS IS I THINK ON
01:24:31:00
          01:24:32:00
                     MEMBERS OF THE COUNCIL TO MAKE
SURE THAT THEY'RE SELECTING
01:24:33:00
          01:24:36:00
                    WISELY ON IAG PROJECTS ARE
01:24:36:00
          01:24:36:00
                    MAKING THOSE RECOMMENDATIONS TO
01:24:36:00
          01:24:39:00
                    THE BOROUGH FOR WHO THEY THINK
01:24:39:00
          01:24:40:00
                    WOULD BE THE APPROPRIATE PERSON
IN THAT NEIGHBORHOOD FROM THAT
COMMUNITY TO SERVE IN THAT
CAPACITY.
SO THAT'S IN A NUTSHELL A
01:24:45:00
          01:24:47:00
                    COUPLE OF QUESTIONS IN MORE
01:24:47:00
          01:24:47:00
                    OF AN OPEN MIND BUT I
01:24:47:00
          01:24:48:00
                    APPRECIATE THE ATTENTION TO
DETAIL THAT YOU GUYS ARE
01:24:51:00
          01:24:52:00
                     PROVIDING FOR OUR PLANNING AND
DEVELOPMENT IN THE CITY
01:24:57:00
          01:24:57:00
                    OF HELSTAR.
01:24:57:00
          01:24:58:00
                    THANK YOU VERY MUCH FOR THOSE
01:24:58:00
          01:25:00:00
                    COMMENTS AND QUESTIONS.
          01:25:02:00
01:25:00:00
                    I THINK THIS IS MY FIRST TIME
01:25:02:00
          01:25:03:00
                    SPEAKING SO I WOULD JUST LET
                    EVERYBODY I'M LAUREN SHURTLEFF
01:25:03:00
          01:25:05:00
01:25:05:00
          01:25:08:00
                    IS DIRECTOR OF PLANNING.
01:25:08:00
          01:25:09:00
                    I'LL START WITH THE PLANNING
01:25:09:00
          01:25:10:00
                    AND THEN I'LL TURN IT OVER TO
01:25:10:00
          01:25:13:00
                    JOHN FOR SOME OF THE NUMBERS.
01:25:13:00
          01:25:14:00
                    BUT I WILL JUST KIND OF EVEN
01:25:14:00
          01:25:15:00
                    BACK UP TO KIND OF ECHO A
LITTLE BIT OF WHAT YOU'RE
```

```
01:25:16:00
           01:25:17:00
                       TALKING ABOUT CONCERN THAT IN
THE LAST EIGHT YEARS WE'VE
01:25:20:00
           01:25:21:00
                       ACTUALLY EXPANDED THE NUMBER
01:25:21:00
           01:25:23:00
                       OF PLANNING STAFF DEDICATED TO
01:25:23:00
           01:25:25:00
                       PLANNING AS WELL FROM JUST OVER
01:25:25:00
           01:25:28:00
                       AROUND 30 TO JUST OVER 50 RIGHT
01:25:28:00
           01:25:28:00
                       NOW.
01:25:28:00
           01:25:31:00
                       AND I CAN ASSURE YOU EACH YEAR
01:25:31:00
           01:25:33:00
                       I AM ASKING FOR MORE STAFF TO
01:25:33:00
           01:25:33:00
                       CONTINUE TO DO THE PLANNING
01:25:33:00
           01:25:36:00
                       WORK THAT WE ALL FIND REALLY
01:25:36:00
           01:25:37:00
                       CRITICAL AND ABLE TO EVENTUALLY
                       ENABLE THE FURTHER BUILD OUT
01:25:37:00
           01:25:39:00
01:25:39:00
           01:25:39:00
                       OF THE CITY.
01:25:39:00
           01:25:43:00
                       CURRENTLY WE HAVE ABOUT A DOZEN
01:25:43:00
           01:25:44:00
                       KIND OF FULL SCALE PLANNING
01:25:44:00
           01:25:47:00
                       INITIATIVES THAT ARE ACTIVELY
01:25:47:00
           01:25:47:00
                       UNDERWAY.
01:25:47:00
           01:25:48:00
                       BUT IF YOU ALSO ADD ALL OF THE
                       OTHER SMALLER INITIATIVES AND
01:25:48:00
           01:25:51:00
01:25:51:00
           01:25:52:00
                       THEN YOU ADD THE DIFFERENT
01:25:52:00
           01:25:55:00
                       PLANNING OTHERS ARE LEADING
01:25:55:00
           01:25:56:00
                       MAYBE SIX BTD LEADING IT OR
                       PUBLIC WORKS BUT THAT OUR STAFF
01:25:56:00
           01:25:58:00
01:25:58:00
           01:25:59:00
                       IS ALSO DEDICATED TO IT GETS TO
01:25:59:00
           01:26:02:00
                       OVER 30.
01:26:02:00
           01:26:03:00
                       I HAVE A REALLY LONG LIST
01:26:03:00
           01:26:06:00
                       OF THINGS TO KIND OF KEEP TRACK
01:26:06:00
           01:26:07:00
                       OF AND CHECK IN WITH STAFF ON A
01:26:07:00
           01:26:07:00
                       REGULAR BASIS.
01:26:07:00
           01:26:10:00
                       OBVIOUSLY COVID HAS BEEN A REAL
01:26:10:00
           01:26:11:00
                       CHALLENGE FOR US BUT I THINK
01:26:11:00
           01:26:13:00
                       IT'S ALSO BEEN A GROWTH
01:26:13:00
           01:26:14:00
                       OPPORTUNITY IN THE SENSE
                       OF ACTUALLY GETTING INPUT ON
01:26:14:00
           01:26:15:00
01:26:15:00
           01:26:18:00
                       ALL OF THOSE PLANS.
01:26:18:00
           01:26:19:00
                       SO WE'VE BEEN REALLY FOCUSED ON
01:26:19:00
           01:26:20:00
                       THAT AND JUST AGAIN KIND
01:26:20:00
           01:26:22:00
                       OF LEANING TO THE MOMENT AND
01:26:22:00
           01:26:26:00
                       SEE MORE PARTICIPATION AS WE
01:26:26:00
           01:26:27:00
                       MOVE THROUGH ALL OF OUR HEADS.
01:26:27:00
           01:26:29:00
                       I LOOK AT MY AREAS THAT'S
01:26:29:00
           01:26:30:00
                      REALLY HELPFUL TO BE BACK IN
```

```
01:26:30:00
           01:26:33:00
                       OFFICE SOMETIMES EVEN JUST TO
LIST SOME OF THEM.
01:26:34:00
           01:26:37:00
                       WE HAVE PLANNINGS BOSTON WE CAN
01:26:37:00
           01:26:37:00
                       PLAY NEWMARKET PLAN DOWNTOWN.
01:26:37:00
           01:26:41:00
                      YOU MENTIONED THE MARINE PARK
                      WELL WE'RE ACTUALLY WORKING
01:26:41:00
           01:26:42:00
01:26:42:00
           01:26:43:00
                      WITH THE STATE TO UPDATE THAT
01:26:43:00
           01:26:45:00
                       MASTER PLAN RIGHT NOW SO THAT
01:26:45:00
           01:26:45:00
                      WE CAN SECURE THE FUTURE THAT
01:26:45:00
           01:26:48:00
                       YOU'RE TALKING ABOUT FOR THE
01:26:48:00
           01:26:48:00
                       PARK.
01:26:48:00
           01:26:49:00
                       WE ALSO HAVE PLANNED
01:26:49:00
           01:26:52:00
                       CHARLESTOWN DAMAGE IN THAT ONE.
01:26:52:00
           01:26:53:00
                      WE HAVE A NUMBER
01:26:53:00
           01:26:56:00
                      OF TRANSPORTATION STUDIES, MANY
01:26:56:00
           01:26:57:00
                      OF WHICH ARE IN THE SOUTH
01:26:57:00
           01:26:59:00
                       BOSTON AREA.
01:26:59:00
           01:27:00:00
                      WE HAVE ONE FOR THE SEAPORT,
01:27:00:00
           01:27:01:00
                       THE STRATEGIC TRANSIT PLAN.
01:27:01:00
           01:27:04:00
                      WE ALSO HAVE PLANS FOR BOSTON
01:27:04:00
           01:27:04:00
                      DADA'S TRANSPORTATION PLAN
01:27:04:00
           01:27:07:00
                       WHICH WE'RE GETTING READY TO
01:27:07:00
           01:27:07:00
                      RELEASE.
                       JUST LAST MONTH WE FINALIZED
01:27:07:00
           01:27:08:00
01:27:08:00
           01:27:11:00
                       THE AWESOME BRIGHTON MOBILITY'S
01:27:11:00
           01:27:12:00
                      I COULD GO ON I LOVE TALKING
01:27:12:00
           01:27:15:00
                       ABOUT THE STUFF BUT I THINK I'M
01:27:15:00
           01:27:16:00
                      HOPEFULLY GIVING EVERYBODY A
01:27:16:00
           01:27:16:00
                       BREATH OF AMOUNT OF PLANNING
01:27:16:00
           01:27:19:00
                       AND I SEE A COUNCILOR
01:27:19:00
           01:27:19:00
                       BARCHESTER GOTTLEIB SO I WILL
01:27:19:00
           01:27:20:00
                       TURN IT OVER TO JOHN BECAUSE I
01:27:20:00
           01:27:25:00
                       KNOW BECAUSE THE DEVELOPMENT
01:27:25:00
           01:27:26:00
                       OF COUNCILOR FLAHERTY, THANKS
01:27:26:00
           01:27:27:00
                       FOR THE KIND WORDS EARLIER I
01:27:27:00
           01:27:29:00
                       WOULD JUST SHARE BRIEFLY JUST
01:27:29:00
           01:27:30:00
                       MINDFUL OF TIME SINCE TWENTY
01:27:30:00
           01:27:33:00
                       FOURTEEN BPA IS APPROVED
01:27:33:00
           01:27:34:00
                       APPROXIMATELY EIGHTY SIX
01:27:34:00
           01:27:35:00
                       MILLION SQUARE FEET OF NEW
01:27:35:00
           01:27:37:00
                       DEVELOPMENT WORTH MORE THAN
01:27:37:00
           01:27:38:00
                       FORTY THREE BILLION DOLLARS.
01:27:38:00
           01:27:42:00
                      THIS INCLUDES APPROXIMATELY
```

```
01:27:42:00
           01:27:42:00
                       FORTY FIVE THOUSAND NEW
RESIDENTIAL UNITS NINE NINETY
01:27:45:00
           01:27:45:00
                       EIGHT HUNDRED OF WHICH ARE
01:27:45:00
           01:27:49:00
                       INCOME RESTRICTED AND THEN MORE
01:27:49:00
           01:27:49:00
                       THAN EIGHTY THOUSAND
01:27:49:00
           01:27:52:00
                       CONSTRUCTION JOBS.
01:27:52:00
           01:27:53:00
                       THAT'S THROUGH THE END
01:27:53:00
           01:27:56:00
                       OF CALENDAR TWENTY TWENTY.
01:27:56:00
           01:27:58:00
                      I ALSO KNOW I KNOW THAT THE NEW
01:27:58:00
           01:28:01:00
                       TAX REVENUE AND ALL OF THAT IS
01:28:01:00
           01:28:01:00
                       SIGNIFICANT.
01:28:01:00
           01:28:02:00
                      I JUST DON'T HAVE THOSE NUMBERS
                       AT MY FINGERTIPS ARE TRYING TO
01:28:02:00
           01:28:05:00
01:28:05:00
           01:28:06:00
                       DIG IT UP SO I'M ABLE TO DIG IT
01:28:06:00
           01:28:07:00
                       UP OR WE'RE COLLECTIVELY ABLE
01:28:07:00
           01:28:09:00
                       TO DIG IT UP OVER THE COURSE
01:28:09:00
           01:28:10:00
                       OF THIS HEARING WILL ONE OF US
01:28:10:00
           01:28:11:00
                       WILL CIRCLE BACK ON THE
01:28:11:00
           01:28:19:00
                       QUESTIONS SHARE WITH THE GROUP
01:28:19:00
           01:28:19:00
01:28:19:00
           01:28:20:00
                       THANK YOU.
01:28:20:00
           01:28:21:00
                       THANK YOU.
01:28:21:00
           01:28:21:00
                       GREAT.
01:28:21:00
           01:28:23:00
                       THANK YOU.
01:28:23:00
           01:28:24:00
                       COUNCILOR FLAHERTY ACCEPTS
01:28:24:00
           01:28:25:00
                       COUNCILOR BRADIN AND THAT'LL
01:28:25:00
           01:28:25:00
                      WILL BE COUNCILOR EDWARDS
01:28:25:00
           01:28:26:00
                      COUNCILOR BRIGHTON.
01:28:26:00
           01:28:31:00
                       THANK YOU MADAM CHAIR AND THANK
01:28:31:00
           01:28:32:00
                      YOU TO ALL THE FOLKS HERE FROM
01:28:32:00
           01:28:32:00
                       THE BDA.
01:28:32:00
           01:28:34:00
                      I SPEND WAY TOO MUCH OF MY LIFE
01:28:34:00
           01:28:38:00
                       WITH YOU GUYS BUT IT IS A THANK
01:28:38:00
           01:28:42:00
                       YOU FOR YOUR GREAT WORK AND I
01:28:42:00
           01:28:45:00
                       KNOW THE BIG ISSUE FOR OUR SIDE
01:28:45:00
           01:28:46:00
                       IN ALLSTON BRIGHTON I THINK IS
01:28:46:00
           01:28:48:00
                       THAT THE SHEER SCALE OF WHAT'S
                       HAPPENING IS THAT THE COMMUNITY
01:28:48:00
           01:28:49:00
01:28:49:00
           01:28:54:00
                      IS GETTING EXHAUSTED.
01:28:54:00
           01:28:54:00
                      IT'S BEEN GOING ON FOR ABOUT
                       EIGHT, EIGHT, TEN YEARS NOW AND
01:28:54:00
           01:28:56:00
01:28:56:00
           01:29:00:00
                       PEOPLE ARE REALLY STRUGGLING TO
GET THEIR HEAD AROUND ALL THE
```

```
01:29:01:00
            01:29:04:00
                        DIFFERENT PIECES MOVING PARTS
                        OF THE OF ALL THE DEVELOPMENT
01:29:04:00
           01:29:07:00
01:29:07:00
           01:29:09:00
                        IS HAPPENING AND IT WOULD BE
01:29:09:00
           01:29:12:00
                        REALLY HELPFUL I THINK BACK TO
01:29:12:00
           01:29:16:00
                        OUR PREVIOUS CONVERSATION ABOUT
                        A DISTRICT WIDE MASTER PLAN TO
01:29:16:00
           01:29:17:00
01:29:17:00
           01:29:19:00
                        REALLY HAVE A DISTRICT WIDE
01:29:19:00
           01:29:23:00
                        PERSPECTIVE BECAUSE YOU CAN'T
01:29:23:00
           01:29:28:00
                        BUILD YOU CAN'T BUILD A COUPLE
01:29:28:00
           01:29:31:00
                        OF MILLION SQUARE FEET
           01:29:32:00
01:29:31:00
                        OF DEVELOPMENT IN NORTH
01:29:32:00
           01:29:32:00
                        CHARLESTON AND NOT HAVE IT
01:29:32:00
           01:29:34:00
                        AFFECT THE REST OF THE
01:29:34:00
           01:29:35:00
                        NEIGHBORHOOD.
01:29:35:00
           01:29:38:00
                        IT HAS A RIPPLE EFFECT THROUGH
01:29:38:00
           01:29:39:00
                        ACROSS THE DISTRICT ESPECIALLY
01:29:39:00
           01:29:39:00
                        BECAUSE OF TRANSIT ISSUES.
01:29:39:00
           01:29:42:00
                        SO I'M REALLY MAKING ANOTHER
                        PITCH AND I WILL KEEP PITCHING
01:29:42:00
           01:29:43:00
                        UNTIL HOPEFULLY GET SOMEWHERE
01:29:43:00
           01:29:45:00
01:29:45:00
           01:29:46:00
                       IS TO REALLY TRY AND HAVE A
01:29:46:00
           01:29:50:00
                        REALLY COMPREHENSIVE AREA WIDE
01:29:50:00
           01:29:54:00
                        PLAN ACKNOWLEDGING THAT WE WILL
                        FOCUS ON SOME CORRIDORS BUT WE
01:29:54:00
           01:29:55:00
01:29:55:00
           01:29:58:00
                        NEED TO WE NEED TO TIE IT ALL
01:29:58:00
           01:30:01:00
                        TOGETHER WITH AN AREA WIDE PLAN
01:30:01:00
           01:30:01:00
01:30:01:00
           01:30:05:00
                       I ALSO WANT TO SAY THANK YOU TO
01:30:05:00
           01:30:09:00
                        BPD FOR TAKING OUR SUGGESTION
01:30:09:00
           01:30:10:00
                        OF HAVING AN EXECUTIVE SUMMARY
                        AT THE FRONT OF A PROJECT AND
01:30:10:00
           01:30:13:00
01:30:13:00
            01:30:17:00
                        HOPEFULLY THAT WILL IMPROVE
01:30:17:00
           01:30:18:00
                        COMMUNICATIONS AND DECREASE THE
01:30:18:00
           01:30:20:00
                        LEVEL OF FRUSTRATION OF OUR
01:30:20:00
           01:30:21:00
                        COMMUNITY MEMBERS WHO WANT TO
01:30:21:00
           01:30:24:00
                        GET MY HEAD AROUND WHAT THE
01:30:24:00
           01:30:25:00
                        PROJECT IS WITHOUT HAVING TO
01:30:25:00
           01:30:26:00
                        READ TWO HUNDRED PAGES
01:30:26:00
           01:30:28:00
                        OF PRETTY DENSE TECHNICAL
01:30:28:00
           01:30:33:00
                        INFORMATION SO THAT I JUST LOOK
01:30:33:00
            01:30:36:00
                        FORWARD TO REALLY EXPLORING
01:30:36:00
            01:30:37:00
                       WAYS THAT WE CAN CONTINUE TO
01:30:37:00
           01:30:43:00
                       HAVE A HYBRID MODEL FOR FOR IAG
```

```
01:30:43:00
           01:30:44:00
                       MEETINGS AND PUBLIC MEETINGS ON
01:30:44:00
           01:30:47:00
                       DEVELOPMENT.
01:30:47:00
           01:30:48:00
                       WE FIND DURING THE PANDEMIC
01:30:48:00
           01:30:51:00
                       THAT MANY, MANY MORE PEOPLE
01:30:51:00
           01:30:52:00
                       HAVE BEEN ABLE TO ACCESS THE
                       MEETINGS BECAUSE OF THE
01:30:52:00
           01:30:55:00
01:30:55:00
           01:30:56:00
                       INTERNET ACCESS AND SO I'M
01:30:56:00
           01:31:00:00
                       THINKING A HYBRID MODEL WOULD
01:31:00:00
           01:31:01:00
                       BE WONDERFUL TO EXPLORE AND I
01:31:01:00
           01:31:01:00
                       DON'T KNOW WHAT THE TECHNICAL
01:31:01:00
           01:31:04:00
                       CHALLENGES ARE BUT THAT'S
01:31:04:00
           01:31:04:00
                       SOMETHING I REALLY WOULD
                       STRONGLY ADVOCATE FOR.
01:31:04:00
           01:31:07:00
01:31:07:00
           01:31:10:00
                       THANK YOU.
           01:31:12:00
01:31:10:00
                       I CAN I COUNCILOR I WOULD JUST
01:31:12:00
           01:31:15:00
                       SAY THANKS THANKS FOR ALL YOUR
01:31:15:00
           01:31:16:00
                       THANKS FOR THE KIND WORDS ON
01:31:16:00
           01:31:18:00
                       THE EXECUTIVE SUMMARY.
                       THAT WAS SOMETHING THAT CAME
01:31:18:00
           01:31:19:00
                       OUT OF A CONVERSATION YOU AND I
01:31:19:00
           01:31:20:00
01:31:20:00
           01:31:23:00
                       HAD IN THIS FORUM LAST YEAR AND
01:31:23:00
           01:31:24:00
                       WE TOOK THAT SUGGESTION TO
01:31:24:00
           01:31:26:00
                       HEART AND HAVE IMPLEMENTED THAT
01:31:26:00
           01:31:29:00
                       IS IN CONCERT WITH OUR LANGUAGE
01:31:29:00
           01:31:30:00
                       ACCESS PLAN.
01:31:30:00
           01:31:31:00
                       SO NOT ONLY DOES EVERY ARTICLE
01:31:31:00
           01:31:34:00
                       EIGHTY LARGE PROJECT NOW HAVE
01:31:34:00
           01:31:35:00
                       AN ACCOMPANYING FOUR OR FIVE
01:31:35:00
           01:31:38:00
                       PAGE FACT SHEET THAT INCLUDES A
           01:31:39:00
01:31:38:00
                       SUMMARY OF THE PROJECT BUT ALSO
01:31:39:00
           01:31:42:00
                       SOME IMAGES AND MAPS ASSOCIATED
01:31:42:00
           01:31:43:00
                       WITH THE PROJECT.
01:31:43:00
           01:31:44:00
                       BUT THAT WILL ALSO BE
01:31:44:00
           01:31:46:00
                       TRANSLATED INTO RELEVANT NON
01:31:46:00
           01:31:46:00
                       ENGLISH LANGUAGES AS WELL.
01:31:46:00
           01:31:50:00
                       SO IT'S NOT JUST A TOOL FOR
01:31:50:00
           01:31:54:00
                       IT'S NOT JUST A TOOL FOR
01:31:54:00
           01:31:54:00
                       SIMPLIFYING WHICH CAN BE
01:31:54:00
           01:31:57:00
                       COMPLEX PROJECTS BUT ALSO A
01:31:57:00
           01:31:58:00
                       TOOL FOR MAKING SURE WE'RE
01:31:58:00
           01:31:58:00
                       BEING AS INCLUSIVE AND POSSIBLE
01:31:58:00
           01:32:01:00
                       IN OUR ENGAGEMENT.
01:32:01:00
           01:32:02:00
                      IN TERMS OF THE HYBRID MEETING
```

```
QUESTION OF IT'S SOMETHING WE
01:32:02:00
           01:32:05:00
01:32:05:00
           01:32:09:00
                       ARE JUST STARTING TO GRAPPLE US
01:32:09:00
           01:32:10:00
                       AND I THINK ONE THING I WOULD
01:32:10:00
           01:32:11:00
                       JUST SAY IS THAT WE ARE
01:32:11:00
           01:32:13:00
                       CERTAINLY GOING TO USE THIS
01:32:13:00
           01:32:14:00
                       SUMMER AND I'LL HAVE TO HAVE
01:32:14:00
           01:32:15:00
                       LAUNCH I'M DOING THIS AFTER ME
01:32:15:00
           01:32:17:00
                       IS USED THIS SUMMER AS A CHANCE
01:32:17:00
           01:32:18:00
                       TO KIND OF TEST OUT SOME GOOD
01:32:18:00
           01:32:21:00
                       OLD FASHIONED SIDEWALKS
01:32:21:00
           01:32:25:00
                       PLANNING, PLANNING
01:32:25:00
           01:32:26:00
                       BIKE RIDES, STANDING OUTSIDE
01:32:26:00
           01:32:28:00
                       AND TALKING ABOUT A PROJECT.
01:32:28:00
           01:32:29:00
                       I THINK WHEN IT GETS TOWARDS
01:32:29:00
           01:32:30:00
                       HOPEFULLY WE ARE ALL A LOT MORE
01:32:30:00
           01:32:32:00
                       COMFORTABLE BEING AROUND PEOPLE
01:32:32:00
           01:32:33:00
                       IN THE PUBLIC HEALTH
01:32:33:00
           01:32:36:00
                       CIRCUMSTANCES CONTINUE TO TO TO
           01:32:41:00
                       IMPROVE WHERE WE CAN GET TO A
01:32:36:00
                       PLACE WHERE PEOPLE FEEL
01:32:41:00
           01:32:41:00
01:32:41:00
           01:32:42:00
                       COMFORTABLE GATHERING IN A ROOM
01:32:42:00
           01:32:45:00
                       AGAIN I THINK THE GOAL WILL BE
01:32:45:00
           01:32:46:00
                       FIGURING OUT HOW DO WE CREATE
                       HYBRID SCENARIOS BOTH
01:32:46:00
           01:32:48:00
01:32:48:00
           01:32:49:00
                       INDIVIDUALLY AND COLLECTIVELY
01:32:49:00
           01:32:50:00
                       OVER THE COURSE OF THE PROGRAM
01:32:50:00
           01:32:52:00
                       A PROCESS OR AN INITIATIVE THAT
01:32:52:00
           01:32:53:00
                       GIVES PEOPLE A WIDE RANGE
01:32:53:00
           01:32:56:00
                       OF OPPORTUNITIES TO SAFELY,
01:32:56:00
           01:32:57:00
                       EFFECTIVELY AND INCLUSIVELY
01:32:57:00
           01:32:59:00
                       ENGAGE?
01:32:59:00
           01:33:00:00
                       I WOULD IMAGINE WE'LL BE COMING
01:33:00:00
           01:33:01:00
                       TO ALL OF YOU FOR DIFFERENT
01:33:01:00
           01:33:04:00
                       METHODOLOGY FOR THAT.
                       I KNOW THE CITY COUNCIL DOES
01:33:04:00
           01:33:05:00
01:33:05:00
           01:33:07:00
                       LOTS OF ENGAGEMENT AS WELL BOTH
01:33:07:00
           01:33:08:00
                       IN MOMENTS LIKE THIS AND OUT IN
01:33:08:00
           01:33:11:00
                       YOUR DISTRICTS OR IN THE CASE
01:33:11:00
           01:33:12:00
                       OF AT LARGE COUNCILORS
01:33:12:00
           01:33:12:00
                       THROUGHOUT THE CITY.
01:33:12:00
           01:33:13:00
                       AND SO I THINK WE'RE ALL GOING
01:33:13:00
           01:33:16:00
                       TO BE LEARNING TOGETHER AND SO
01:33:16:00
           01:33:19:00
                       I THINK WE LOOK FORWARD TO
```

```
01:33:19:00
           01:33:20:00
                       ENGAGING WITH EACH OF YOU ON
                       BEST PRACTICES AND SHARING FROM
01:33:23:00
           01:33:24:00
                       ACROSS THE COUNTRY ON HOW TO DO
01:33:24:00
           01:33:26:00
                       THIS.
01:33:26:00
           01:33:28:00
                       AND I WOULD JUST ADD TO THAT
01:33:28:00
           01:33:31:00
                       AND REITERATE THAT WE ARE
01:33:31:00
           01:33:31:00
                       SEEING GREATER PARTICIPATION
01:33:31:00
           01:33:34:00
                       THROUGH THE VIRTUAL MEETING
01:33:34:00
           01:33:34:00
                       METHOD.
01:33:34:00
           01:33:36:00
                       IT MAKES A LOT OF SENSE IN THE
01:33:36:00
           01:33:55:00
                       SENSE THAT YOU DON'T REALLY
01:33:55:00
           01:33:56:00
                       HAVE TO.
                      I ALWAYS SAID AS YOU'VE HEARD
01:33:56:00
           01:33:57:00
01:33:57:00
           01:33:58:00
                       ME SAY THIS ACTUALLY BUT YOU
01:33:58:00
           01:33:59:00
                       DON'T HAVE TO GO DOWN TO THE
01:33:59:00
           01:33:59:00
                       LOCAL SCHOOL CAFETERIA FROM SIX
01:33:59:00
           01:34:00:00
                       TO EIGHT AT NIGHT.
01:34:00:00
           01:34:01:00
                      YOU CAN LOG IN WHILE YOU'RE
01:34:01:00
           01:34:01:00
                       COOKING YOUR DINNER WHILE YOUR
                       KIDS ARE THERE.
01:34:01:00
           01:34:02:00
01:34:02:00
           01:34:03:00
                      IT JUST HAS REALLY KIND BROKEN
                       A LOT OF BARRIERS TO ACCESS.
01:34:03:00
           01:34:03:00
01:34:03:00
           01:34:04:00
                       THAT BEING SAID. WE'RE STILL
                       VERY MUCH AWARE OF THE FACT
01:34:04:00
           01:34:05:00
01:34:05:00
           01:34:06:00
                       THAT THERE IS A DIGITAL DIVIDE.
01:34:06:00
           01:34:07:00
                       SO I THINK LIKE JOHN SAID OVER
01:34:07:00
           01:34:08:00
                       THE SUMMER, WE'RE REALLY TRYING
01:34:08:00
           01:34:08:00
                       TO PUT OUR HEADS TOGETHER AND
01:34:08:00
           01:34:09:00
                       TRY AND FIGURE OUT WHAT IS THE
01:34:09:00
           01:34:10:00
                       BETTER APPROACH AS WE MOVE
01:34:10:00
           01:34:11:00
                       FORWARD WHEN WE CAN BE
01:34:11:00
           01:34:11:00
                       TOGETHER.
01:34:11:00
           01:34:14:00
                       BUT WE ALSO RECOGNIZE THAT THIS
01:34:14:00
           01:34:15:00
                       DIGITAL MODEL IS ACTUALLY VERY
01:34:15:00
           01:34:18:00
                       USEFUL IN TERMS OF PLANNING.
01:34:18:00
           01:34:22:00
                       OBVIOUSLY I DO.
01:34:22:00
           01:34:23:00
                      WE WILL FOLLOW UP PHONE CALL
01:34:23:00
           01:34:23:00
                       FROM A CONVERSATION JUST
01:34:23:00
           01:34:25:00
                       YESTERDAY AND CONTINUE TO TAKE
01:34:25:00
           01:34:29:00
                      IT UNDER ADVISEMENT.
01:34:29:00
           01:34:30:00
                       LIKE I'VE SAID REPEATEDLY. WE
01:34:30:00
           01:34:33:00
                      WE TOTALLY UNDERSTAND THE KIND
01:34:33:00
           01:34:34:00 OF PRESSURE THAT AWESOME BRAIN
```

```
01:34:34:00
           01:34:36:00
                        IS FACING AND WE'VE IDENTIFIED
01:34:36:00
           01:34:37:00
                       SPECIFIC QUARTERS WHERE WE
01:34:37:00
           01:34:38:00
                        THINK THERE'S ADDITIONAL
01:34:38:00
           01:34:38:00
                        PLANNING BEYOND THE WESTERN
01:34:38:00
           01:34:41:00
                       AVENUE CORRIDOR STUDY WHICH I
01:34:41:00
           01:34:44:00
                        DIDN'T MENTION IN MY LAST ROUND
01:34:44:00
           01:34:45:00
01:34:45:00
           01:34:46:00
                       I GUESS I WAS TEAM THIS UP
01:34:46:00
           01:34:48:00
                        RIGHT BUT COMPLETELY ON THE
01:34:48:00
           01:34:49:00
                        SAME PAGE IN THE SENSE OF WE
01:34:49:00
           01:34:49:00
                       WANT TO HAVE A PLAN BEFORE
01:34:49:00
           01:34:52:00
                       THERE IS DEVELOPMENT BUT ALSO
                        RECOGNIZING THAT WE CAN'T
01:34:52:00
           01:34:53:00
01:34:53:00
           01:34:56:00
                       ALWAYS SO CONTINUE TO CONTINUE
01:34:56:00
           01:34:57:00
                       TO CONTINUE LOOKING FORWARD TO
01:34:57:00
           01:35:00:00
                       CONTINUE THE DISCUSSION AND I
01:35:00:00
           01:35:01:00
                       WILL BE VERY GOOD LOOK FORWARD
                       TO MADAM CHAIR AND MY TIME UP.
01:35:01:00
           01:35:07:00
01:35:07:00
           01:35:08:00
                       IT'S JUST ABOUT A LARGE
01:35:08:00
           01:35:08:00
                       COUNCIL.
01:35:08:00
           01:35:09:00
                       RIGHT.
01:35:09:00
           01:35:09:00
                        THANK YOU.
01:35:09:00
           01:35:11:00
                       I WILL NOT GAVEL WAVED AT ME SO
01:35:11:00
           01:35:15:00
                       THANK YOU VERY MUCH.
01:35:15:00
           01:35:15:00
                       THANK YOU.
01:35:15:00
           01:35:21:00
                        COUNCILOR EDWARDS COUNCILOR
01:35:21:00
           01:35:45:00
                        EDWARDS FOR IT OK YEAH OK GREAT
01:35:45:00
           01:35:45:00
                        EXCELLENT.
01:35:45:00
           01:35:48:00
                        COUNCILOR EDWARDS COUNCILOR I'M
01:35:48:00
           01:35:49:00
                       SO SORRY I DIDN'T MEAN I HAD
01:35:49:00
           01:35:52:00
                       SOME TECHNICAL DIFFICULTIES SO
01:35:52:00
           01:35:56:00
                       I CAN YOU HEAR ME.
01:35:56:00
           01:36:00:00
                       ER MY MY APOLOGIES SO I JUST
01:36:00:00
           01:36:02:00
                       WANTED TO FOLLOW UP ON SOME
01:36:02:00
           01:36:04:00
                        OF BUDGETING ITEMS AND THEN
01:36:04:00
           01:36:08:00
                       ALSO SOME PARTS OF MY DISTRICT
01:36:08:00
           01:36:08:00
01:36:08:00
           01:36:09:00
                        SO AS YOU KNOW WE NEGOTIATED A
01:36:09:00
           01:36:11:00
                        GREAT DEAL I THINK IN GETTING
01:36:11:00
           01:36:12:00
                       STUFF DONE AND PART OF THAT
01:36:12:00
           01:36:15:00
                        DEAL AND PART OF THE P.D.A AND
01:36:15:00
           01:36:16:00
                       I THINK THE COOPERATION
01:36:16:00
           01:36:16:00
                       AGREEMENT IS FOUR HUNDRED
```

```
01:36:16:00
            01:36:19:00
                        THOUSAND DOLLARS TO BE
01:36:19:00
            01:36:20:00
                        COMMITTED FROM THE CITY TO HELP
01:36:20:00
            01:36:22:00
                        WITH THE NEWLY TO BE FORMED
01:36:22:00
            01:36:23:00
                        TRUST OR DISPLACEMENT OR
01:36:23:00
            01:36:27:00
                        HOUSING TRUST FOR ESPERSEN.
01:36:27:00
            01:36:28:00
                        AND I JUST WANT TO MAKE SURE
01:36:28:00
            01:36:29:00
                        THAT THAT COMMITMENT IS SO REAL
01:36:29:00
            01:36:31:00
                        AND THAT IT'S GOING TO HAPPEN.
01:36:31:00
            01:36:32:00
                        NO, BECAUSE I DIDN'T SEE WHAT
01:36:32:00
            01:36:35:00
                        PAGE IT IS ON IN THE BUDGET BUT
01:36:35:00
            01:36:36:00
                        MAYBE YOU CAN JUST CONFIRM TO
01:36:36:00
            01:36:39:00
                        ME ON THAT I WANTED TO CHECK IN
01:36:39:00
            01:36:40:00
                        ABOUT YOUR THOUGHTS ABOUT
01:36:40:00
            01:36:40:00
                        INCREASING LEAKAGE.
01:36:40:00
            01:36:42:00
                        I KNOW THAT YOU GUYS WERE PART
01:36:42:00
            01:36:43:00
                        OF WORKING WITH THE PRIOR
01:36:43:00
            01:36:44:00
                        ADMINISTRATION AND HELPING TO
01:36:44:00
            01:36:46:00
                        INCREASE IT ALREADY I THINK 40
01:36:46:00
            01:36:47:00
                        PERCENT KEEPING IT AT LEAST UP
01:36:47:00
            01:36:48:00
                        TO MODERN WHAT IT SHOULD HAVE
01:36:48:00
            01:36:49:00
                        BEEN RIGHT.
01:36:49:00
            01:36:50:00
                        BUT I'VE BEEN INCREASING ALONG
01:36:50:00
            01:36:51:00
                        THE WAY BUT I THINK MANY OF US
01:36:51:00
            01:36:53:00
                        STILL THINK THERE'S ROOM TO
01:36:53:00
            01:36:54:00
                        GROW.
01:36:54:00
            01:36:57:00
                        SAME WITH IDP WHAT REFORMS BUT
01:36:57:00
            01:36:58:00
                        I UNDERSTAND IF YOU WANTED TO
01:36:58:00
            01:36:59:00
                        STICK WITH LINKAGE THAT'S OK
01:36:59:00
            01:37:00:00
                        BECAUSE WE HAD GOOD
01:37:00:00
            01:37:01:00
                        CONVERSATION WITH THE NDA.
01:37:01:00
            01:37:02:00
                       I DO KNOW THAT THEY'RE
01:37:02:00
            01:37:04:00
                        INTERESTED IN SOME FORMS
01:37:04:00
            01:37:05:00
                        OF DIFFERENT MEASURING STICKS
01:37:05:00
            01:37:09:00
                        AND MEASURING APPLICATIONS OR
01:37:09:00
            01:37:12:00
                        WHEN IT DOES KICK IN AND THEN
                        AND WITH AS YOU MAY BE AWARE I
01:37:12:00
            01:37:14:00
01:37:14:00
            01:37:17:00
                        RECENTLY FILED A ZONING
01:37:17:00
            01:37:21:00
                        AMENDMENT TO REMOVE THE ZIBA
01:37:21:00
            01:37:24:00
                        FROM THE CANNABIS DISCUSSION
01:37:24:00
            01:37:25:00
                        SPECIFICALLY AFTER THE BOARD
01:37:25:00
            01:37:28:00
                        HAS MADE ITS DECISION.
01:37:28:00
            01:37:29:00
                        THAT'S THE CANNABIS FOR THE
01:37:29:00
            01:37:30:00
                        NEWLY FORMED CANNABIS.
```

```
01:37:30:00
           01:37:33:00
                        BUT I THINK IT'S A YEAR OLD NOW
01:37:33:00
           01:37:34:00
                       HAS MADE A DECISION TO GRANT A
01:37:34:00
           01:37:36:00
                        LICENSE OR NOT GRANT A LICENSE
01:37:36:00
           01:37:40:00
                       I THINK AT THAT POINT AND AN
01:37:40:00
           01:37:41:00
                       APPLICANT SHOULD BE ABLE TO GO
01:37:41:00
           01:37:42:00
                       ON TO THE CCC IF THEY HAVE
01:37:42:00
           01:37:43:00
                       THEIR LICENSE.
01:37:43:00
           01:37:45:00
                       PLUS HE AND I DIDN'T KNOW IF
01:37:45:00
           01:37:46:00
                       THEY'D BE P.D.A HAVE AN OPINION
01:37:46:00
           01:37:48:00
                       ABOUT THAT WOULD BE STEPPING IN
01:37:48:00
           01:37:49:00
                       TO PROVIDE AN OPINION ABOUT
01:37:49:00
           01:37:49:00
                       THAT.
01:37:49:00
           01:37:50:00
                        SO THOSE ARE MY INITIAL
01:37:50:00
           01:37:52:00
                       QUESTIONS.
01:37:52:00
           01:37:53:00
                       AND FINALLY THIS IS JUST AN
01:37:53:00
           01:37:56:00
                       ACCOUNTING THAT I'D LOVE TO I
01:37:56:00
           01:37:57:00
                       THINK ON AN ANNUAL BASIS FROM
01:37:57:00
           01:37:59:00
                       THE NAVY YARD AND INCOME'S
01:37:59:00
           01:38:00:00
                        BROUGHT IN FROM THE NAVY YARDS
                        OTHER THAN THE RESALE PART
01:38:00:00
           01:38:03:00
01:38:03:00
           01:38:04:00
                        OF THE NAVY YARD OR ANY INCOME
01:38:04:00
           01:38:07:00
                        IN GENERAL ON LAND IN DISTRICT
01:38:07:00
           01:38:11:00
                        ONE.
01:38:11:00
           01:38:14:00
                        SO COUNCILOR, I THINK THERE'LL
01:38:14:00
           01:38:15:00
                        BE THREE ANSWERS HERE.
01:38:15:00
           01:38:16:00
                       I'LL JUST QUICKLY IT'LL BE ME
01:38:16:00
           01:38:19:00
                        THEN MICHELLE ON GDP AND THEN
01:38:19:00
           01:38:20:00
                       DAVID ON THE NAVY YARD.
01:38:20:00
           01:38:22:00
                        SO JUST QUICKLY THE ANSWER IS
01:38:22:00
           01:38:23:00
                       YES.
01:38:23:00
           01:38:24:00
                       I WAS ABLE TO CONNECT WITH
01:38:24:00
           01:38:26:00
                        BUDGET AFTER TALKING WITH YOUR
01:38:26:00
           01:38:30:00
                       STAFF LAST NIGHT.
01:38:30:00
           01:38:31:00
                        THEY'RE UNDERSTANDING AS WELL
01:38:31:00
           01:38:32:00
                       AS FOR TWO THOUSAND DOLLARS
01:38:32:00
           01:38:34:00
                       OF CITY CAPITAL IN THE BUDGET I
01:38:34:00
           01:38:35:00
                        THINK IT'LL BE IN THIS BUDGET
01:38:35:00
           01:38:38:00
                        IN SUPPORT OF RENT RELIEF FOR
01:38:38:00
           01:38:41:00
                        EAST BOSTON AS PART OF THE
01:38:41:00
           01:38:42:00
                       OVERALL SUFFOLK DOWNS APPROVAL.
01:38:42:00
           01:38:46:00
                        SO THEY WERE STILL WORKING ON
01:38:46:00
           01:38:47:00
                       THAT BUT I WAS ABLE TO GET THAT
01:38:47:00
           01:38:50:00
                       CONFIRMED THIS MORNING.
```

```
01:38:50:00
           01:38:54:00
                       THANK YOU.
01:38:54:00
           01:38:54:00
                       HELLO.
01:38:54:00
           01:38:58:00
                       WITH REGARD TO LINKAGE JUST FOR
                       THE RECORD, WE DID UPDATE FOR
01:38:58:00
           01:38:59:00
01:38:59:00
           01:39:01:00
                       THE UPDATE LINKAGE.
01:39:01:00
           01:39:02:00
                       FORTY TWO PERCENT INCREASE IN
01:39:02:00
           01:39:03:00
                       FEBRUARY AND NUPEDIA STAFF ARE
01:39:03:00
           01:39:06:00
                       CURRENTLY WORKING TO UPGRADE
01:39:06:00
           01:39:09:00
                       LINKAGE AGAIN FOR JULY 1ST
01:39:09:00
           01:39:10:00
                       BASED ON A CONSUMER PRICE INDEX
01:39:10:00
           01:39:10:00
                       FORMULA.
01:39:10:00
           01:39:11:00
                       I'M HAPPY TO GET BACK TO YOU
                       WITH MORE DETAILS.
01:39:11:00
           01:39:13:00
01:39:13:00
           01:39:16:00
                       WE HAVE THOSE OK, SO WE'RE
01:39:16:00
           01:39:17:00
                       GOING TO GET ANOTHER INCREASE.
01:39:17:00
           01:39:20:00
                       WE DON'T KNOW HOW MUCH BUT IT
01:39:20:00
           01:39:21:00
                       WILL BE HAPPENING ON JULY 1ST.
01:39:21:00
           01:39:22:00
                       YEP.
01:39:22:00
           01:39:25:00
                       DOING THE WORK NOW TO TO LOOK
                       AT THE CONSUMER PRICE INDEX
01:39:25:00
           01:39:26:00
01:39:26:00
           01:39:28:00
                       FORMULAS AND JUST SOLIDIFY
01:39:28:00
           01:39:29:00
                       THOSE NUMBERS WITH THE RESEARCH
01:39:29:00
           01:39:29:00
                       TEAM.
01:39:29:00
           01:39:36:00
                       I THINK GETTING ALONG AND ON
01:39:36:00
           01:39:37:00
                       THE NAVY YARD COUNCILOR
01:39:37:00
           01:39:37:00
                       ABSOLUTELY.
01:39:37:00
           01:39:38:00
                       YES, WE'D BE HAPPY TO SHARE
01:39:38:00
           01:39:40:00
                       THAT ACCOUNTING WITH YOU.
01:39:40:00
           01:39:41:00
                       I THINK THAT WE GET THE MOST
01:39:41:00
           01:39:43:00
                       QUESTIONS ABOUT AND SURE YOU
01:39:43:00
           01:39:45:00
                       GET THEM TO IS THE TWO AND FOUR
01:39:45:00
           01:39:48:00
                       PERCENT TRANSFER FEES ON
01:39:48:00
           01:39:48:00
                       PREVIOUSLY SOLD RESIDENTIAL
01:39:48:00
           01:39:51:00
                       CONDOS IN THE NAVY YARD ON
01:39:51:00
           01:39:52:00
                       AVERAGE JUST TO GET THE HIGH
01:39:52:00
           01:39:55:00
                       LEVEL NARRATIVE ON AVERAGE
01:39:55:00
           01:39:56:00
                       ANNUALLY THE INCOME FROM THAT
01:39:56:00
           01:39:59:00
                       IS ABOUT HALF A MILLION DOLLARS
01:39:59:00
           01:40:01:00
                       A YEAR IN TERMS OF EXPENDITURE
01:40:01:00
           01:40:04:00
                       IN THE NAVY YARD OUR IT IS
01:40:04:00
           01:40:04:00
                       SIGNIFICANTLY GREATER THAN
01:40:04:00
           01:40:04:00
                       THAT.
01:40:04:00
           01:40:08:00
                       WE SPEND QUITE A BIT OF MONEY
```

```
01:40:08:00
           01:40:10:00
                       OVER HALF A MILLION DOLLARS IN
01:40:10:00
           01:40:11:00
                       MAINTENANCE AND THEN BEYOND
01:40:11:00
           01:40:14:00
                       THAT THERE ARE LARGE CAPITAL
01:40:14:00
           01:40:15:00
                       EXPENDITURES.
01:40:15:00
           01:40:16:00
                       SO WE'RE SPENDING A BILLION
01:40:16:00
           01:40:16:00
                       DOLLARS TO TEAR DOWN
01:40:16:00
           01:40:19:00
                       DILAPIDATED POWER PLANT SPEND
01:40:19:00
           01:40:20:00
                       TWO MILLION DOLLARS THIS YEAR
01:40:20:00
           01:40:23:00
                       ON THE NAVY SINKHOLE PROJECT.
01:40:23:00
           01:40:24:00
                       I DON'T HAVE A SINGLE THAT WE
01:40:24:00
           01:40:27:00
                       NEED TO REPAIR THEM SHOW
01:40:27:00
           01:40:27:00
                       REFERENCED EARLIER.
01:40:27:00
           01:40:28:00
                       SO HAPPY HAPPY TO SHARE THAT.
01:40:28:00
           01:40:31:00
                      I ALSO THINK IT'S IMPORTANT TO
           01:40:32:00
01:40:31:00
                       RECOGNIZE THAT THE TWO AND FOUR
01:40:32:00
           01:40:32:00
                       PERCENT AGENCY HAS COMMITTED
01:40:32:00
           01:40:35:00
                       SINCE LAST YEAR TO FUND BURIÁN
01:40:35:00
           01:40:39:00
                       TEAMS DIVERSITY EQUITY
01:40:39:00
           01:40:39:00
                       INCLUSION WORK AS A DEDICATED
01:40:39:00
           01:40:40:00
                       FUNDING SOURCE FOR FOR THAT
01:40:40:00
           01:40:42:00
                       WORK.
01:40:42:00
           01:40:42:00
                       THANK YOU.
                       SO NOW GOING A LITTLE BIT INTO
01:40:42:00
           01:40:46:00
                       THE AND SPECIFICALLY IN MY
01:40:46:00
           01:40:47:00
01:40:47:00
           01:40:50:00
                       DISTRICT SO THANK YOU AGAIN FOR
01:40:50:00
           01:40:54:00
                       GETTING THAT DONE TOGETHER.
01:40:54:00
           01:40:55:00
                       THE TEAM WORK TO MAKE THAT MAKE
01:40:55:00
           01:40:55:00
                       HISTORY.
01:40:55:00
           01:40:58:00
                       IT'S BEEN EFFECTIVE AS OF THE
01:40:58:00
           01:40:59:00
                       IDES OF MARCH, THE FIFTEENTH
01:40:59:00
           01:41:02:00
                       OF MARCH FOR THOSE WHO DON'T
01:41:02:00
           01:41:06:00
                       FOLLOW ROMAN HISTORY I GUESS
01:41:06:00
           01:41:06:00
                       EITHER WAY.
01:41:06:00
           01:41:08:00
                       SO I WANT TO CHECK IN ON THAT
01:41:08:00
           01:41:11:00
                       SO I KNOW THAT THERE IS IT
01:41:11:00
           01:41:13:00
                       REQUIRES THE OF THE NEW
01:41:13:00
           01:41:14:00
                       COMMITTEE CALLED THE NEW
                       COMMITTEE THE INTERAGENCY
01:41:14:00
           01:41:14:00
01:41:14:00
           01:41:17:00
                       COMMITTEE TO REVIEW PUBLIC
01:41:17:00
           01:41:17:00
                       COMMENTS.
01:41:17:00
           01:41:18:00
                       HOWEVER, THERE'S NO COMMENT
01:41:18:00
           01:41:21:00
                       PUBLIC COMMENT PROCESS OUTLINE
01:41:21:00
           01:41:22:00
                      BESIDES WHAT'S ALREADY DONE FOR
```

```
01:41:22:00
           01:41:22:00
                       ARTICLE EIGHTY.
                       SO HOW ARE WE INTEGRATING
01:41:25:00
           01:41:29:00
                       PUBLIC COMMENTS ON LET'S SAY
01:41:29:00
           01:41:30:00
                       ONCE THE HISTORIC DISPLACEMENT
01:41:30:00
           01:41:32:00
                       AND THE DISPLACEMENT
01:41:32:00
           01:41:33:00
                       ANNOUNCEMENT?
01:41:33:00
           01:41:33:00
                       THIRTY EXCLUSION AND
01:41:33:00
           01:41:36:00
                       DISPLACEMENT ANALYSIS REPORTS
01:41:36:00
           01:41:37:00
                       ARE UP AND THEY PUT OUT THEIR
01:41:37:00
           01:41:40:00
                       ASSESSMENT TOOL.
01:41:40:00
           01:41:41:00
                       WHERE DOES THE WHERE DOES THE
01:41:41:00
           01:41:44:00
                       PUBLIC GET TO COMMENT AND WHAT
                       SPACE?
01:41:44:00
           01:41:45:00
01:41:45:00
           01:41:48:00
                      I ALSO I'M CURIOUS ABOUT THE
01:41:48:00
           01:41:49:00
                       PERSONNEL SUPPORT.
01:41:49:00
           01:41:52:00
                       DO YOU NEED MORE STAFF?
01:41:52:00
           01:41:53:00
                       I KNOW MICHELLE IS DOING AN
01:41:53:00
           01:41:54:00
                       AMAZING JOB BUT IS THAT MAYBE
01:41:54:00
           01:41:56:00
                       MIGHT BE HELPFUL TO HAVE
                       ANOTHER STAFF OR TO HELP
01:41:56:00
           01:41:57:00
01:41:57:00
           01:41:59:00
                       COORDINATE RESEARCH?
01:41:59:00
           01:42:03:00
                       I DON'T KNOW THE THE COMMUNITY
01:42:03:00
           01:42:04:00
                       AND HOUSING PROFILE MAP WEBSITE
01:42:04:00
           01:42:07:00
                       IS REALLY GOOD SO COMPLIMENTS
01:42:07:00
           01:42:08:00
                       TO WHOEVER DID THAT.
01:42:08:00
           01:42:12:00
                       HOWEVER ARE A DYNAMIC
01:42:12:00
           01:42:12:00
                       DISPLACEMENT RISK ANALYSIS AND
01:42:12:00
           01:42:15:00
                       MAPPING IS LACKING.
01:42:15:00
           01:42:16:00
                       SO I'M JUST CURIOUS WHETHER
01:42:16:00
           01:42:19:00
                       THAT'S GOING TO BE UP AND THEN
01:42:19:00
           01:42:20:00
                       PROJECT NEXT TO VACANT LAND
01:42:20:00
           01:42:24:00
                       WATER OR OTHER UNDEVELOPED
01:42:24:00
           01:42:29:00
                       UNDER OR UNDER DEVELOP LAND I
01:42:29:00
           01:42:31:00
                       THINK MIGHT USE SOME OF THE
01:42:31:00
           01:42:31:00
                       RESULTS OF YOUR AFIFI ANALYSIS
01:42:31:00
           01:42:33:00
                       BUT HOW ARE YOU COMPENSATING
01:42:33:00
           01:42:34:00
                       FOR WHEN IT'S VACANT LAND
01:42:34:00
           01:42:37:00
                       AROUND THERE TO HELP MAKE SURE
01:42:37:00
           01:42:39:00
                       THAT THERE'S A TRUE DEPICTION
01:42:39:00
           01:42:41:00
                       OF DISPLACEMENT AND HISTORIC
01:42:41:00
           01:42:41:00
                       EXCLUSION?
                       SO THAT'S THE KIND OF ANALYSIS
01:42:41:00
           01:42:44:00
01:42:44:00
           01:42:49:00
                       JUST PICKING UP ON SOME THINGS
```

```
01:42:49:00
           01:42:50:00
                       AS YOU KNOW WITH THE ZIBA
REFORM AND THE EXECUTIVE ORDER
01:42:52:00
           01:42:53:00
                       FROM THE PRIOR ADMINISTRATION,
01:42:53:00
           01:42:56:00
                       WE WERE LOOKING TO HAVE A
01:42:56:00
           01:42:59:00
                       ZONING AMENDMENT TO LOWER THE
01:42:59:00
           01:43:03:00
                       THRESHOLD FOR THE L.L.C.
01:43:03:00
           01:43:04:00
                       DISCLOSURES OF OWNERSHIP
01:43:04:00
           01:43:08:00
                       INTEREST AT THE ZIEBA AND THAT
01:43:08:00
           01:43:09:00
                       WAS COMMITTED TO DO THAT.
01:43:09:00
           01:43:10:00
                       I DON'T KNOW IF YOU GUYS ARE
01:43:10:00
           01:43:11:00
                       WORKING ON I SAID YOU GUYS ARE
01:43:11:00
           01:43:13:00
                       WORKING ON THAT SO WE GREAT TO
01:43:13:00
           01:43:15:00
                       KNOW YOU ARE TO MAKE SURE THAT
01:43:15:00
           01:43:16:00
                       WE HAVE THAT DONE.
           01:43:19:00
01:43:16:00
                       THE EXECUTIVE ORDER WAS
01:43:19:00
           01:43:20:00
                       ASSURING THAT THINGS WOULD BE
01:43:20:00
           01:43:20:00
                       DONE BY AUGUST OF THIS YEAR.
01:43:20:00
           01:43:23:00
                       EIGHTEEN MONTHS FROM ITS
01:43:23:00
           01:43:23:00
                       SIGNATURE.
                       SO AGAIN THIS IS FOR THE LOSSES
01:43:23:00
           01:43:27:00
                       THAT COME BEFORE THE ZIBA RIGHT
01:43:27:00
           01:43:27:00
01:43:27:00
           01:43:28:00
                       NOW A LARGE IN A LARGE
01:43:28:00
           01:43:31:00
                       CORPORATION COMES BEFORE YOU
                       HAS TO DISCLOSE ITS OWNERSHIP
01:43:31:00
           01:43:32:00
01:43:32:00
           01:43:35:00
                       INTEREST AS YOU KNOW RIGHT.
01:43:35:00
           01:43:36:00
                       SO WE WANT THE SAME DISCLOSURE
01:43:36:00
           01:43:39:00
                       AT THE LLC LEVEL EXCUSE ME AT
01:43:39:00
           01:43:42:00
                       THE ZIBA LEVEL OR CERTAIN NON
01:43:42:00
           01:43:46:00
                       INVESTMENT PROPERTIES OR THOSE
01:43:46:00
           01:43:47:00
                       WHO ARE DEVELOPING AROUND IN
01:43:47:00
           01:43:47:00
                       OUR COMMUNITY.
01:43:47:00
           01:43:48:00
                       SO I'M WONDERING HOW THAT IS
01:43:48:00
           01:43:50:00
                       GOING.
01:43:50:00
           01:43:54:00
                       I ALSO WANTED TO MAKE SURE THAT
                       THERE'S SOME UPDATES ON SUFFOLK
01:43:54:00
           01:43:54:00
01:43:54:00
           01:43:58:00
                       DOWNS AND THE HUDD COMPLAINT
01:43:58:00
           01:43:59:00
                       THAT WAS FILED THAT WAS
01:43:59:00
           01:43:59:00
                       RESOLVED.
01:43:59:00
           01:44:19:00
                       I'M MAKING SURE THAT COMPLIANCE
                       IS STILL GOING ON FOR INCLUSION
01:44:19:00
           01:44:20:00
01:44:20:00
           01:44:21:00
                       AND LET'S SEE I'M FINALLY
01:44:21:00
           01:44:22:00
                       MAKING SURE I'M OUT OF YOUR
01:44:22:00
           01:44:23:00
                      PERSONNEL AND YOUR PLAN IS
```

```
01:44:23:00
           01:44:23:00
                       BOSTON PLAN CHARLESTOWN.
THANK YOU BOTH.
01:44:24:00
           01:44:25:00
                       THANK YOU FOR BOTH.
01:44:25:00
           01:44:26:00
                       I KNOW THAT THEY'RE BOTH
01:44:26:00
           01:44:27:00
                       WORKING VERY, VERY MUCH AND YOU
01:44:27:00
           01:44:27:00
                       GUYS ARE GETTING A LOT DONE.
01:44:27:00
           01:44:28:00
                       SO I JUST WANTED TO COMMEND YOU
01:44:28:00
           01:44:29:00
                       FOR THAT.
01:44:29:00
           01:44:29:00
                       THANK YOU.
01:44:29:00
           01:44:30:00
                       BUT ALSO JUST TO CHECK WHAT IS
01:44:30:00
           01:44:32:00
                       THERE A SPECIFIC BUDGET OR LINE
01:44:32:00
           01:44:32:00
                       ITEM FOR THE COMMUNITY
01:44:32:00
           01:44:39:00
                       ENGAGEMENT EITHER PLAN THAT'S I
01:44:39:00
           01:44:43:00
                      CAN TAKE THAT AS A BASE
01:44:43:00
           01:44:44:00
                       QUESTIONS JUST WITH REGARD TO
01:44:44:00
           01:44:45:00
                       THE PERSONNEL WE'RE REALLY
01:44:45:00
           01:44:48:00
                       USING TIME TO TAKE A LOOK AS WE
01:44:48:00
           01:44:49:00
                       MOVE THROUGH THE FINAL STAGES
01:44:49:00
           01:44:52:00
                       OF IMPLEMENTATION AND AND ONCE
                       WE GET A FULL ROSTER
01:44:52:00
           01:44:52:00
01:44:52:00
           01:44:53:00
                       OF PROJECTS THAT ARE OF VARIOUS
01:44:53:00
           01:44:55:00
                       STAGES IN THE REVIEW PROCESS TO
                       SEE WHAT THAT LOOKS LIKE IN
01:44:55:00
           01:44:56:00
                       TERMS OF STAFFING NEEDS AND HAS
01:44:56:00
           01:44:59:00
01:44:59:00
           01:44:59:00
                       AS YOU NOTED, I'M REALLY
01:44:59:00
           01:45:00:00
                       PRIMARILY RESPONSIBLE FOR THE
01:45:00:00
           01:45:03:00
                       IMPLEMENTATION SO I AM VERY
01:45:03:00
           01:45:03:00
                       KEENLY AWARE OF WE'RE NOT BEING
01:45:03:00
           01:45:04:00
                       STRETCHED TOO THIN WITH REGARD
01:45:04:00
           01:45:07:00
                       TO THE WORKLOAD THAT MIGHT BE
01:45:07:00
           01:45:07:00
                       COMING MY WAY.
01:45:07:00
           01:45:11:00
                       BUT AS OF YET SINCE WE ONLY
01:45:11:00
           01:45:11:00
                       HAVE REALLY FOUR PROJECTS
           01:45:12:00
01:45:11:00
                       FILING LETTERS OF INTENT THAT
01:45:12:00
           01:45:15:00
                       ARE REQUIRED TO COMPLY WITH A
01:45:15:00
           01:45:15:00
                       PAGE AND THEN ANOTHER HANDFUL
01:45:15:00
           01:45:16:00
                       THAT WE'RE WORKING WITH FOR
01:45:16:00
           01:45:19:00
                       VOLUNTARY COMPLIANCE, WE'VE YET
01:45:19:00
           01:45:19:00
                       TO RECEIVE THE NECESSARY
01:45:19:00
           01:45:22:00
                       DOCUMENTATION TO BE REVIEWED
01:45:22:00
           01:45:23:00
                       AND ASSESSED WHICH WE'VE BEEN
01:45:23:00
           01:45:26:00
                       TO KIND OF ANSWER TO YOUR NEXT
01:45:26:00
           01:45:26:00
                      QUESTIONS IS THAT AS WE'RE
```

```
01:45:26:00
           01:45:27:00
                       ROLLING OUT IMPLEMENTATION. I
                       THINK WE'RE ENGAGED IN A LOT
01:45:27:00
           01:45:30:00
01:45:30:00
           01:45:30:00
                       OF LEARNING PROCESSES ABOUT HOW
01:45:30:00
           01:45:31:00
                       TO BEST INCORPORATE PUBLIC
01:45:31:00
           01:45:34:00
                       COMMENT AND REVIEW PERIODS INTO
01:45:34:00
           01:45:37:00
                       THE PROCESS AND I THINK REAL
01:45:37:00
           01:45:38:00
                       WORLD EXAMPLES OF HOW THAT
01:45:38:00
           01:45:41:00
                       WORKS.
                       I CAN'T YOU CAN'T REALLY
01:45:41:00
           01:45:41:00
01:45:41:00
           01:45:42:00
                       PREDICT HOW THAT'S GOING TO
01:45:42:00
           01:45:45:00
                       WORK ASIDE FROM TAKING IN ALL
01:45:45:00
           01:45:45:00
                       THE PUBLIC COMMENTS AND MAKING
01:45:45:00
           01:45:46:00
                       SURE THAT THE WHOLE PACKAGE
01:45:46:00
           01:45:49:00
                       OF MATERIALS THAT ARE SUBMITTED
01:45:49:00
           01:45:49:00
                       VIA THE ARTICLE EIGHTY PROCESS
01:45:49:00
           01:45:50:00
                       INCLUDING PUBLIC COMMENTS THEY
01:45:50:00
           01:45:52:00
                       IF ASSESSMENT FORM AND THE
01:45:52:00
           01:45:53:00
                       HOUSING AND THE HOUSING AND
01:45:53:00
           01:45:56:00
                       HOUSEHOLD COMPOSITION COMMUNITY
01:45:56:00
           01:45:56:00
                       PROFILE REPORT ARE REVIEWED
                       THOROUGHLY BY THE BOSTON AGENCY
01:45:56:00
           01:46:00:00
01:46:00:00
           01:46:00:00
                       FAIR HOUSING DEVELOPMENT
01:46:00:00
           01:46:01:00
                       COMMITTEE AND JUST MAKING SURE
                       THAT THEY HAVE THE TIME AND
01:46:01:00
           01:46:04:00
01:46:04:00
           01:46:05:00
                       RESOURCES THEY NEED TO LOOK AT
01:46:05:00
           01:46:07:00
                       THAT INFORMATION AND THEN
01:46:07:00
           01:46:08:00
                       FIGURE OUT IS THERE A BETTER
01:46:08:00
           01:46:12:00
                       WAY TO GET THE INFORMATION THEY
01:46:12:00
           01:46:13:00
                       NEED TO MAKE AN ASSESSMENT AND
01:46:13:00
           01:46:15:00
                       DETERMINATION AND THEN I THINK
01:46:15:00
           01:46:16:00
                       GET A QUESTION ABOUT THE REPORT
01:46:16:00
           01:46:19:00
                       ITSELF WITH REGARD TO OPEN
01:46:19:00
           01:46:19:00
                       LAND.
01:46:19:00
           01:46:20:00
                       WE'VE BEEN TRYING TO FIGURE
01:46:20:00
           01:46:23:00
                       THAT OUT AS WELL SINCE THE
01:46:23:00
           01:46:24:00
                       REPORT LOOKS AT A QUARTER MILE
01:46:24:00
           01:46:26:00
                       RADIUS AND THAT THOSE DIFFERENT
01:46:26:00
           01:46:27:00
                       LENGTHS OF OF OF GAPS DEPENDING
                       ON WHERE YOU'RE DEVELOPING.
01:46:27:00
           01:46:30:00
01:46:30:00
           01:46:31:00
                       SO WE'RE REALLY WORKING WITH
01:46:31:00
           01:46:34:00
                       THESE LARGE PDS THAT ARE LARGE
01:46:34:00
           01:46:35:00
                       PROJECTS THAT ARE COMING IN
01:46:35:00
           01:46:36:00
                       THAT MAY BE VOLUNTARILY
```

```
01:46:36:00
           01:46:38:00
                       COMPLYING WITH EVERYTHING AT
                       THIS POINT WE HAVEN'T RECEIVED
01:46:38:00
           01:46:39:00
01:46:39:00
           01:46:42:00
                       ANY THAT NEED TO COMPLY TO LOOK
                       AT KIND OF THE PERIMETER OF THE
01:46:42:00
           01:46:43:00
                       PROJECT AND TO TAKE A LOOK AT
01:46:43:00
           01:46:45:00
01:46:45:00
           01:46:46:00
                       WHAT WORKS BEST WITH REGARD TO
01:46:46:00
           01:46:46:00
                       GETTING THE BEST INFORMATION
01:46:46:00
           01:46:49:00
                       ABOUT THE COMMUNITY JUST TO
01:46:49:00
           01:46:50:00
                       MAKE SURE THAT NO ONE'S KIND
01:46:50:00
           01:46:53:00
                       OF PUTTING THAT RED DOT WHEN
01:46:53:00
           01:46:54:00
                       YOU LOOK AT THE PROFILE REPORT
01:46:54:00
           01:46:55:00
                       LIKE THE DEAD CENTER
                       OF UNINHABITED PLACE, WE'RE
01:46:55:00
           01:46:57:00
01:46:57:00
           01:46:58:00
                       REALLY LOOKING AT MAKING SURE
01:46:58:00
           01:47:01:00
                       THAT THE REPORT IS PULLING FROM
01:47:01:00
           01:47:05:00
                       FROM DATA THAT THAT IS USEFUL
                       TO LOOK AT THE COMMUNITY UNLESS
01:47:05:00
           01:47:06:00
01:47:06:00
           01:47:09:00
                       IT'S TRULY AN EMPTY AREA TO
01:47:09:00
           01:47:09:00
                       LOOK AT.
                       BUT I THINK JUST BEING FLEXIBLE
01:47:09:00
           01:47:10:00
01:47:10:00
           01:47:13:00
                       WITH REGARD TO TAKING A LOOK AT
01:47:13:00
           01:47:13:00
                       THE REPORT AND REALLY UTILIZING
01:47:13:00
           01:47:16:00
                       WHAT THE REPORT HAS TO SAY EVEN
                       IF THAT MEANS PUTTING THAT IN
01:47:16:00
           01:47:17:00
01:47:17:00
           01:47:18:00
                       THAT GENERATES THE REPORT IN
01:47:18:00
           01:47:21:00
                       SEVERAL DIFFERENT PLACES THE
01:47:21:00
           01:47:21:00
                       PROJECT SITE BUT MORE TO COME
01:47:21:00
           01:47:24:00
                       AS WE MOVE THROUGH THE
01:47:24:00
           01:47:27:00
                       IMPLEMENTATION PHASES AND I
01:47:27:00
           01:47:31:00
                       HOPE THAT WAS ALL VERY BRIEF
01:47:31:00
           01:47:31:00
                       QUESTIONS.
01:47:31:00
           01:47:32:00
                       DOES THE PUBLIC COMMENT HOW DO
01:47:32:00
           01:47:35:00
                       THE HOW DOES THE PUBLIC COMMENT
01:47:35:00
           01:47:36:00
                       SO WITH REGARD TO THE PUBLIC
01:47:36:00
           01:47:38:00
                       COMMENT, IT'S JUST MAKING SURE
01:47:38:00
           01:47:39:00
                       THE THE INFORMATION IS
01:47:39:00
           01:47:43:00
                       AVAILABLE ON THE BBC WEBSITE AS
01:47:43:00
           01:47:44:00
                       PART OF THE FORUM PUBLIC
01:47:44:00
           01:47:47:00
                       COMMENT VIA COMMUNITY MEETINGS
01:47:47:00
           01:47:47:00
                       AND THE REGULAR PUBLIC COMMENT
01:47:47:00
           01:47:50:00
                       STRUCTURE THAT ALREADY EXISTS
01:47:50:00
           01:47:51:00
                       WITHIN ARTICLE EIGHTY AND
                       TRYING TO INTEGRATE THAT INTO
01:47:51:00
           01:47:52:00
```

```
01:47:52:00
           01:47:54:00
                       THE PROCESS.
I WANT TO THANK YOU SO MUCH.
01:47:55:00
           01:47:58:00
                       YOU INSTANTLY AND GREAT AND I
01:47:58:00
           01:47:59:00
                       KNOW THAT THERE ARE ADJUSTMENTS
01:47:59:00
           01:48:01:00
                       THAT ARE STILL TO COME SO I
                       APPRECIATE THAT AND WE'LL JUST
01:48:01:00
           01:48:02:00
01:48:02:00
           01:48:03:00
                       CONTINUE TO COMMUNICATE.
01:48:03:00
           01:48:05:00
                       THANK YOU, MICHEL.
01:48:05:00
           01:48:06:00
                       YEAH, THANKS BOTH TO YOU AND
01:48:06:00
           01:48:07:00
                       COUNCILOR FOR ALL OF YOUR WORK
01:48:07:00
           01:48:08:00
                       ON THIS.
01:48:08:00
           01:48:09:00
                       I DON'T THINK THAT WE WOULD
                       HAVE BEEN ABLE TO DO IT IN SUCH
01:48:09:00
           01:48:10:00
01:48:10:00
           01:48:11:00
                       A SHORT AMOUNT OF TIME RELATIVE
           01:48:13:00
01:48:11:00
                       TO THE AMOUNT OF TIME THINGS
01:48:13:00
           01:48:13:00
                       TAKEN GOVERNMENT WORLD IF NOT
01:48:13:00
           01:48:16:00
                       FOR YOUR COMMUNITY AND
01:48:16:00
           01:48:20:00
                       POLITICAL SUPPORT SO THEY CAN
01:48:20:00
           01:48:21:00
                       GREAT.
01:48:21:00
           01:48:22:00
                       THANK YOU SO MUCH, COUNCILOR
01:48:22:00
           01:48:24:00
                       EDWARDS.
01:48:24:00
           01:48:25:00
                       I'LL ASK SOME QUESTIONS NOW AND
01:48:25:00
           01:48:26:00
                       THEN WE'LL GO BACK UP TO THE
01:48:26:00
           01:48:28:00
                       TOP THAT IF THERE ARE
01:48:28:00
           01:48:28:00
                       COUNCILORS.
01:48:28:00
           01:48:29:00
                       A SECOND QUESTION ABOUT BEFORE
01:48:29:00
           01:48:30:00
                       YOU CONTINUE.
01:48:30:00
           01:48:32:00
                       I'LL JUST FOLLOW UP THEN WITH
01:48:32:00
           01:48:33:00
                       THE OTHER QUESTIONS THAT I
01:48:33:00
           01:48:34:00
                       ASKED THEM THIS BEYOND THE AFP
01:48:34:00
           01:48:36:00
                       BECAUSE THERE WERE SEVERAL IN
01:48:36:00
           01:48:39:00
                       DISTRICT QUESTIONS I'M SORRY
01:48:39:00
           01:48:41:00
                       BUT I DID ASK ABOUT IN MY
01:48:41:00
           01:48:43:00
                       DISTRICT AND I DON'T KNOW IF
                       YOU JUST WOULD PREFER THAT I
01:48:43:00
           01:48:44:00
01:48:44:00
           01:48:47:00
                       WRITE TO THEM DIRECTLY OR SO.
01:48:47:00
           01:48:52:00
                       SORRY YOU ASKED QUESTIONS.
01:48:52:00
           01:48:52:00
                       YOU ALREADY PUT THE QUESTIONS
01:48:52:00
           01:48:53:00
                       MY DISTRICT ON THE RECORD I
01:48:53:00
           01:48:55:00
                       EXAMPLE THE ZIBA REFORMS AND
01:48:55:00
           01:48:56:00
                       IMPLEMENTATION AND THEN ALSO MY
01:48:56:00
           01:48:59:00
                       DISTRICT QUESTIONS ABOUT
01:48:59:00
           01:49:03:00
                      SUFFOLK DOWNS AND ALSO THE PLAN
```

```
01:49:03:00
            01:49:04:00
                        IS BOSTON AND CHARLESTOWN AND
01:49:04:00
           01:49:07:00
                       THE BUDGET FOR COMMUNITY
01:49:07:00
           01:49:07:00
                        ENGAGEMENT.
                       YEAH SO SO WE'RE WELL PAST TIME
01:49:07:00
           01:49:10:00
                       IT IF THAT HAPPENS TO ME I WILL
01:49:10:00
           01:49:11:00
01:49:11:00
           01:49:14:00
                        PUT THEM ON WELL I WILL ASK THE
01:49:14:00
           01:49:16:00
                        GROUP TO DO IS JUST IF ANY
01:49:16:00
           01:49:18:00
                        OF THOSE QUESTIONS WE DID THIS
01:49:18:00
           01:49:19:00
                       YESTERDAY WHEN WE HAD SOME THAT
01:49:19:00
           01:49:20:00
                        RAN WAY OVER IF YOU WANT TO PUT
01:49:20:00
           01:49:22:00
                       ANY ANSWERS ON THE RECORD WHEN
01:49:22:00
           01:49:23:00
                       WE COME BACK AROUND, EVEN IF
01:49:23:00
           01:49:25:00
                        COUNCILOR EDWARD ISN'T HERE AND
01:49:25:00
           01:49:26:00
                       THEN ANYTHING ELSE WE'LL GET
01:49:26:00
           01:49:30:00
                        FOLLOWED UP IN WRITTEN FORM.
01:49:30:00
           01:49:31:00
                        COUNCILOR WESTERBORK AND
01:49:31:00
           01:49:32:00
                       COUNCIL I WAS MAYBE SORT
01:49:32:00
           01:49:34:00
                       OF SUFFOLK OR OUTSTANDING.
                       I WOULD JUST SAY THAT WHY DON'T
01:49:34:00
           01:49:35:00
                       WE SCHEDULE A FOLLOW MEETING
01:49:35:00
           01:49:37:00
01:49:37:00
           01:49:38:00
                       BETWEEN OUR TEAM AND YOUR
01:49:38:00
           01:49:39:00
                       OFFICE JUST TO KIND OF I THINK
                       WE'VE GOT A BUNCH OF WORK ON
01:49:39:00
           01:49:41:00
                       THAT ON THE IAG GOING FORWARD.
01:49:41:00
           01:49:42:00
01:49:42:00
           01:49:45:00
                       I DID HAPPEN TO TALK TO DEVELOP
01:49:45:00
           01:49:46:00
                       A TEAM LAST NIGHT.
                       THEY ARE WORKING REALLY
01:49:46:00
           01:49:46:00
01:49:46:00
           01:49:49:00
                        DILIGENTLY ON BOTH THE TAPPA
01:49:49:00
           01:49:50:00
                       AGREEMENT IN THE PARKS AND MLU
01:49:50:00
           01:49:53:00
                       AND SO THOSE ARE BOTH IN
                        PROCESS WITH THOSE RESPECTIVE
01:49:53:00
           01:49:54:00
01:49:54:00
           01:49:57:00
                        PUBLIC AGENCIES AND SO I THINK
01:49:57:00
           01:49:58:00
                       WE COULD HOPEFULLY HAVE AN
01:49:58:00
           01:49:59:00
                        UPDATE ON ALL THREE OF THOSE
01:49:59:00
           01:50:01:00
                       ITEMS CERTAINLY WELL AFTER THIS
01:50:01:00
           01:50:01:00
                       HEARING.
01:50:01:00
           01:50:05:00
                        BUT WE CAN DO THAT AT A STAFF
                       LEVEL BETWEEN YOU AND I AND
01:50:05:00
           01:50:06:00
01:50:06:00
           01:50:07:00
                       THAT HAS TO BE A DISCLOSURE.
01:50:07:00
           01:50:09:00
                       YOU CAN ANSWER ON THE NEXT
                        ROUND AND WE'LL FOLLOW UP WITH
01:50:09:00
           01:50:10:00
01:50:10:00
           01:50:13:00
                       THAT LANGUAGE, UNDERSTAND?
01:50:13:00
           01:50:16:00
                       BECAUSE THE TIME JUST TO MAKE
```

```
01:50:16:00
           01:50:17:00
                       SURE THAT WE KEEP WE GET
01:50:17:00
           01:50:19:00
                       THROUGH EVERYBODY.
01:50:19:00
           01:50:20:00
                       THANK YOU, COUNCILOR EDWARDS.
01:50:20:00
           01:50:24:00
                       I I GUESS MY QUESTIONS AND I'LL
01:50:24:00
           01:50:27:00
                       KEEP MYSELF HONEST HERE FIRST
01:50:27:00
           01:50:29:00
                       ONE IS JUST A LITTLE BIT OF A
01:50:29:00
           01:50:32:00
                       CHECK IN A FEW ZONING FRONTS SO
01:50:32:00
           01:50:36:00
                       THE COST OF FLOOD RESILIENCY
01:50:36:00
           01:50:36:00
                       ZONING OVERLAY DISTRICTS AND
01:50:36:00
           01:50:39:00
                       THE ZERO NET CARBON BUILDINGS
01:50:39:00
           01:50:39:00
                       ZONING INITIATIVE WHERE THINGS
01:50:39:00
           01:50:50:00
                       ARE ON THOSE A LAUREN, DID YOU
01:50:50:00
           01:50:51:00
                       WANT ME TO JUST TAKE IT RIGHT
01:50:51:00
           01:50:51:00
                       NOW?
01:50:51:00
           01:50:52:00
                       SORRY UNLIKE MY COLLEAGUES I
           01:50:54:00
                       THINK IT'S BETTER IF I JUST ASK
01:50:52:00
01:50:54:00
           01:50:55:00
                       THE QUESTIONS THEN WE FIND OUT
01:50:55:00
           01:50:56:00
                       HOW MUCH TIME I HAVE SO
01:50:56:00
           01:50:57:00
                       COUNCILOR ALLURA, THAT'S GREAT.
                       THAT'S TOTALLY FINE.
01:50:57:00
           01:51:01:00
01:51:01:00
           01:51:02:00
                       SO WITH ZERO CARBON ZONING AS
01:51:02:00
           01:51:04:00
                       WELL AS THE ARTICLE THIRTY
01:51:04:00
           01:51:05:00
                       SEVEN UPDATE TO LOWER THE
                       THRESHOLD THAT PROCESS IS
01:51:05:00
           01:51:06:00
                       UNDERWAY I'M GOING TO SAY
01:51:06:00
           01:51:08:00
01:51:08:00
           01:51:11:00
                       UNDERWAY THERE WAS A BRIEFING
01:51:11:00
           01:51:12:00
                       FOR THE CITY COUNCIL BACK IN
01:51:12:00
           01:51:13:00
                       THE FALL AND WE'VE HAD TWENTY
01:51:13:00
           01:51:16:00
                       TWO PUBLIC MEETINGS SINCE THEN
01:51:16:00
           01:51:20:00
                       SO THAT'S MOVING WELL ALONG.
                       THE IDEA WOULD BE THAT WE WOULD
01:51:20:00
           01:51:21:00
01:51:21:00
           01:51:24:00
                       WRAP THE PROCESS UP THIS FALL
01:51:24:00
           01:51:25:00
                       AND BRING IT TO OUR BOARD AND
01:51:25:00
           01:51:25:00
                       THEN THE ZONING COMMISSION
                       HOPEFULLY SOME TIME OVER THE
01:51:25:00
           01:51:28:00
01:51:28:00
           01:51:29:00
                       WINTER WHICH IS REALLY EXCITING
01:51:29:00
           01:51:31:00
                       BECAUSE WE'RE DOING REALLY WORK
01:51:31:00
           01:51:32:00
                       THERE IN TERMS OF THE COASTAL
01:51:32:00
           01:51:35:00
                       FLOOD RESILIENCE OVERLAY WE
01:51:35:00
           01:51:39:00
                       THINK WE'VE GOT THE GUIDELINES
01:51:39:00
           01:51:40:00
                       FROM SEPTEMBER OF TWENTY
                       NINETEEN SO WE'VE GOT THOSE IN
01:51:40:00
           01:51:43:00
01:51:43:00
           01:51:44:00
                       PLACE.
```

```
01:51:44:00
           01:51:44:00
                       IT WAS AFFORDABLE AND WE'VE
TAKEN THAT AND PUT IT INTO
01:51:47:00
           01:51:48:00
                       ZONING LANGUAGE WHICH WE
01:51:48:00
           01:51:50:00
                       RELEASED IN THE SUMMER OF 2012
01:51:50:00
           01:51:51:00
01:51:51:00
           01:51:52:00
                       WE'VE HAD A NUMBER OF PUBLIC
01:51:52:00
           01:51:55:00
                       MEETINGS TO ENSURE THE ZONING
01:51:55:00
           01:51:56:00
                       TEXT AND WE ALSO HAD A PUBLIC
01:51:56:00
           01:51:59:00
                       COMMENT PERIOD THAT WRAPPED UP
                       A COUPLE OF MONTHS AGO.
01:51:59:00
           01:52:00:00
01:52:00:00
           01:52:02:00
                       RIGHT NOW OUR TEAM IS REVISING
01:52:02:00
           01:52:03:00
                       MAKING REVISIONS BASED ON THE
                       PUBLIC COMMENTS WE'RE HOPING TO
01:52:03:00
           01:52:04:00
01:52:04:00
           01:52:07:00
                       BRING TO OUR BOARD AND ONWARD
01:52:07:00
           01:52:10:00
                       TO THE ZONING COMMISSION
01:52:10:00
           01:52:11:00
                       PROBABLY IN THE NEXT FEW
01:52:11:00
           01:52:11:00
                       MONTHS.
01:52:11:00
           01:52:14:00
                       ANOTHER REALLY EXCITING LEADING
01:52:14:00
           01:52:17:00
                       EDGE KIND OF PROCESS WE'RE
                       TRYING TO FIGURE OUT HOW DO WE
01:52:17:00
           01:52:18:00
01:52:18:00
           01:52:21:00
                       ADVANCE BUILDING ADAPTATION
01:52:21:00
           01:52:22:00
                       ACTION SO THAT WE CAN CONFRONT
01:52:22:00
           01:52:26:00
                       THE ANTICIPATED FUTURE FLOOD
01:52:26:00
           01:52:27:00
                       SEA LEVEL RISE OF 40 INCHES BY
01:52:27:00
           01:52:30:00
                       2017.
01:52:30:00
           01:52:31:00
                       SO I HAVEN'T YET.
01:52:31:00
           01:52:34:00
                       SO WE'RE SORRY JUST TO HAVE
01:52:34:00
           01:52:34:00
                       CLEAR TIME POINTS IN MY HEAD
01:52:34:00
           01:52:37:00
                       THE POINT AT WHICH WE THINK WE
01:52:37:00
           01:52:38:00
                       I KNOW THERE'S BEEN TREMENDOUS
01:52:38:00
           01:52:42:00
                       WORK ON THAT ON THE APARTMENT
01:52:42:00
           01:52:42:00
                       BUILDING INITIATIVE BUT JUST
01:52:42:00
           01:52:45:00
                       THE POINT AT WHICH WE THINK WE
01:52:45:00
           01:52:46:00
                       MOVE TO THE NEXT STAGE IS WHEN
                       SO WHEN WE WRAP IT UP AND
01:52:46:00
           01:52:50:00
01:52:50:00
           01:52:51:00
                       ACTUALLY BRING IT INTO THE
01:52:51:00
           01:52:51:00
                       ZONING SHOULD BE WITHIN THE
01:52:51:00
           01:52:52:00
                       NEXT.
01:52:52:00
           01:52:56:00
                       OK, HOW DO YOU MEAN THIS
                       CALENDAR YEAR?
01:52:56:00
           01:52:57:00
01:52:57:00
           01:53:00:00
                       WELL YEAH I MEAN FOR UNILAG
01:53:00:00
           01:53:01:00
                       FOUR MONTHS BUT I'M HOPING FOR
01:53:01:00
           01:53:01:00
                      THE NEXT SIX MONTHS.
```

```
01:53:01:00
            01:53:04:00
                       WHAT I'M SAYING IS WE CAN HOPE
                       THAT WE CAN WRAP IT UP BY
01:53:04:00
           01:53:05:00
01:53:05:00
           01:53:06:00
                        DECEMBER BUT YOU KNOW HOW THAT
01:53:06:00
           01:53:06:00
                       WORKS.
01:53:06:00
           01:53:08:00
                       IT COULD BE SEVERAL YOU KNOW
                        BUT WE'RE WELL ON OUR WAY.
01:53:08:00
           01:53:11:00
01:53:11:00
           01:53:12:00
                        OK NOW THAT'S GREAT.
01:53:12:00
           01:53:15:00
                       THAT'S GREAT HERE OBVIOUSLY
01:53:15:00
           01:53:16:00
                       WE'RE JUST EAGER TO I THINK WE
01:53:16:00
           01:53:17:00
                       ALL KNOW THAT SOMETIMES THINGS
01:53:17:00
           01:53:19:00
                       LIKE LINGER IN THE GARDEN LINE
01:53:19:00
           01:53:24:00
                       DISCUSSION SPACE FOR A LITTLE
01:53:24:00
           01:53:27:00
                        BIT LONGER THAN WE WISH AND
01:53:27:00
           01:53:28:00
                       THAT IS THE GOAL THOUGH IS END
01:53:28:00
           01:53:28:00
                       OF THE YEAR.
01:53:28:00
           01:53:30:00
                       IT'S JUST SOMETIMES ACTUALLY
01:53:30:00
           01:53:34:00
                       COUPLES LINING UP TO SEE FIVE
01:53:34:00
           01:53:35:00
                       WOULD BE WELL BEFORE THAT
01:53:35:00
           01:53:37:00
                       WITHIN THE NEXT FEW MONTHS.
01:53:37:00
           01:53:38:00
                       AND THEN I KNOW THAT THERE'S
01:53:38:00
           01:53:41:00
                       SOME WORKING GROUP UNDERWAY
01:53:41:00
           01:53:42:00
                       THAT CAME UP AT OUR LANDMARK
                        HEARING ON THE ARTICLE EIGHTY
01:53:42:00
           01:53:43:00
                       FIVE TOPIC AND I THINK FOLKS
01:53:43:00
           01:53:45:00
01:53:45:00
           01:53:48:00
                        KNOW I CARE QUITE A LOT ABOUT
01:53:48:00
           01:53:49:00
                       THAT AND JUST ABOUT SORT OF RE
01:53:49:00
           01:53:50:00
                        ENVISIONING HOW WE INTEGRATE
01:53:50:00
           01:53:53:00
                        HISTORIC PRESERVATION INTO OUR
01:53:53:00
           01:53:53:00
                        CONVERSATIONS EARLIER IN WAYS
01:53:53:00
           01:53:54:00
                       THAT ARE MORE PRODUCTIVE FOR
01:53:54:00
           01:53:57:00
                       ALL CONCERNED.
01:53:57:00
           01:53:58:00
                       WHERE ARE WE WITH THAT?
01:53:58:00
           01:54:01:00
                       WHAT'S THE POINT AT WHICH THAT
01:54:01:00
           01:54:02:00
                       CAN BECOME A PUBLIC
01:54:02:00
           01:54:02:00
                        CONVERSATION SO THAT WHEN I
01:54:02:00
           01:54:05:00
                       WOULD HAVE TO GET BACK TO YOU
01:54:05:00
           01:54:06:00
                        ON I KNOW THE TEAM MEMBERS THAT
01:54:06:00
           01:54:09:00
                       ARE WORKING ON IT.
01:54:09:00
           01:54:10:00
                       I JUST HAVEN'T HAD A CHANCE TO
01:54:10:00
           01:54:11:00
                       ACTUALLY POP INTO ONE OF THE
01:54:11:00
           01:54:12:00
                        CONVERSATIONS THAT SO I'M NOT
01:54:12:00
           01:54:13:00
                        REALLY SURE IN TERMS OF THE
01:54:13:00
           01:54:14:00
                       TIMELINE OF WHEN WE CAN BRING
```

```
01:54:14:00
           01:54:16:00
                       IT PUBLIC.
IT REMAINS VERY HIGH AND OUR
01:54:17:00
           01:54:21:00
                       DEPUTY DIRECTOR OF PLANNING AND
01:54:21:00
           01:54:22:00
                       ZONING BUYING GLASS BOX WOULD
01:54:22:00
           01:54:43:00
                       REQUIRE GREAT OK WELL I WOULD
01:54:43:00
           01:54:44:00
                       LOVE TO I WOULD LOVE TO LEAVE
01:54:44:00
           01:54:45:00
                       WITH YOU GUYS ON THAT.
01:54:45:00
           01:54:46:00
                       IT'S SOMETHING AGAIN THAT I AM
01:54:46:00
           01:54:46:00
                       QUITE FOCUSED ON AND I'M GLAD
01:54:46:00
           01:54:47:00
                       I'M GLAD THE CONVERSATIONS ARE
01:54:47:00
           01:54:47:00
                       HAPPENING.
           01:54:48:00
01:54:47:00
                       THAT'S GREAT AND I'LL LEAVE TO
                       ONE SIDE COUNCILOR O'MALLEY AND
01:54:48:00
           01:54:49:00
01:54:49:00
           01:54:50:00
                       I HAVE FILED A ZONING AMENDMENT
01:54:50:00
           01:54:50:00
                       TO REMOVE PARKING MINIMUMS FOR
01:54:50:00
           01:54:51:00
                       AFFORDABLE HOUSING DEVELOPMENTS
01:54:51:00
           01:54:52:00
                       AND THAT IS SOMETHING THAT I'M
01:54:52:00
           01:54:52:00
                       INTERESTED IN DISCUSSING WITH
01:54:52:00
           01:54:55:00
                       THE EPA AND I HOPE THE EPA WILL
                       BE SUPPORTIVE OF .
01:54:55:00
           01:54:55:00
01:54:55:00
           01:54:56:00
                       I THINK OBVIOUSLY WE'VE
01:54:56:00
           01:54:59:00
                       RECENTLY SEEN THE PARKING METER
01:54:59:00
           01:55:00:00
                       BE USED AS A LEVER TO BLOCK
01:55:00:00
           01:55:02:00
                       SEVERAL REALLY IMPORTANT
01:55:02:00
           01:55:03:00
                       AFFORDABLE HOUSING
01:55:03:00
           01:55:03:00
                       DEVELOPMENTS.
01:55:03:00
           01:55:07:00
                       BUT IT'S ALSO NOTABLY IN JP
01:55:07:00
           01:55:10:00
                       WELL SOMEONE IN DORCHESTER BUT
01:55:10:00
           01:55:11:00
                       I THINK THAT MORE BROADLY IT'S
01:55:11:00
           01:55:15:00
                       LIKE WE'RE YOU KNOW, AS I SAID
01:55:15:00
           01:55:16:00
                       TO MY COUNCIL COLLEAGUES WHERE
                       WE'RE WE'VE GOT A MAJOR HOW DO
01:55:16:00
           01:55:19:00
01:55:19:00
           01:55:20:00
                       WE GET THERE FROM HERE A
01:55:20:00
           01:55:21:00
                       PROBLEM ON BOTH AFFORDABLE
01:55:21:00
           01:55:22:00
                       HOUSING AND CLIMATE RESILIENCY
01:55:22:00
           01:55:26:00
                       AND THIS IS A SMALL STEP.
01:55:26:00
           01:55:27:00
                       BUT IF WE CAN'T TAKE THIS STEP
01:55:27:00
           01:55:29:00
                       AND BUILD TRANSIT ORIENTED ALL
01:55:29:00
           01:55:30:00
                       AFFORDABLE HOUSING WITHOUT
01:55:30:00
           01:55:31:00
                       GETTING HUNG UP ON THE PARKING
01:55:31:00
           01:55:34:00
                       MINIMUMS, THEN WE'RE DEFINITELY
01:55:34:00
           01:55:37:00
                       NOT GETTING THERE FROM HERE ON
01:55:37:00
           01:55:38:00
                       EITHER OF THOSE CRISES.
```

```
01:55:38:00
            01:55:41:00
                        SO BUT I AM HAVING HAVING SAID
01:55:41:00
           01:55:42:00
                       THAT, I WILL I KNOW WE'RE GOING
01:55:42:00
           01:55:44:00
                        TO BE HAVING A HEARING ON IN
01:55:44:00
           01:55:45:00
                       THE PRETTY NEAR FUTURE SO ALL
01:55:45:00
           01:55:49:00
                       AND I KNOW BRIAN IS WITH US
01:55:49:00
           01:55:50:00
                        TODAY BUT JUST WOULD WOULD LOVE
01:55:50:00
           01:55:53:00
                        THE AGENCY'S ATTENTION AND
01:55:53:00
           01:55:56:00
                        SUPPORT ON THAT FRONT AND THANK
01:55:56:00
           01:56:00:00
                       YOU FOR THE UPDATE ON THE
                       APATHY I HAD SENT OVER
01:56:00:00
           01:56:01:00
01:56:01:00
           01:56:02:00
                       QUESTIONS ABOUT THAT AND
01:56:02:00
           01:56:04:00
                        OBVIOUSLY APPRECIATED WORKING
                        CLOSELY WITH THE TEAM
01:56:04:00
           01:56:05:00
01:56:05:00
           01:56:08:00
                       THROUGHOUT THE PROCESS AND AND
01:56:08:00
           01:56:09:00
                        THANKS MICHEL FOR ALL YOUR WORK
01:56:09:00
           01:56:12:00
                       AND AND ON ALL AND LOTS
01:56:12:00
           01:56:13:00
                       OF FOLKS WHO ARE NOT ON THIS
01:56:13:00
           01:56:14:00
                       CALL THAT HAVE REALLY DONE A
01:56:14:00
           01:56:16:00
                       LOT TO GET US THERE AND I AND I
01:56:16:00
           01:56:17:00
                       AND I DO LOVE USING THE TOOL
01:56:17:00
           01:56:20:00
                       ONLINE FOR THE QUICK DATA
01:56:20:00
           01:56:20:00
                       ANALYSIS.
01:56:20:00
           01:56:24:00
                        BUT OBVIOUSLY I THINK IT'LL
                        CONTINUE TO BE SOMETHING THAT
01:56:24:00
           01:56:25:00
                       COUNCILOR EDWARDS AND THE WHOLE
01:56:25:00
           01:56:27:00
01:56:27:00
           01:56:27:00
                        COUNCIL ARE REALLY INTERESTED
01:56:27:00
           01:56:28:00
                        IN AND THERE WILL BE BUMPS
01:56:28:00
           01:56:31:00
                       ALONG THE WAY IMPLEMENTATION
01:56:31:00
           01:56:31:00
                       AND WE'RE ALL KIND OF PARTNERS
01:56:31:00
           01:56:32:00
                       IN THAT ENDEAVOR.
01:56:32:00
           01:56:35:00
                        BUT IT'S GREAT TO HAVE YOU ON
01:56:35:00
           01:56:38:00
                        BOARD AS WELL KIND OF THINKING
01:56:38:00
           01:56:39:00
                       ABOUT THINKING ABOUT THAT ANGLE
           01:56:42:00
01:56:39:00
                        FOR THE WHOLE AGENCY.
01:56:42:00
           01:56:46:00
                       I GUESS A BROADER QUESTION I
01:56:46:00
           01:56:47:00
                        HAVE AND I THINK IT'S PROBABLY
01:56:47:00
           01:56:53:00
                       A DEVON QUESTION IS YOU KNOW,
                        I'M PRETTY I'VE.
01:56:53:00
           01:56:54:00
01:56:54:00
           01:56:58:00
                        SO THIS IS ALSO AN ORDER THAT I
01:56:58:00
           01:56:59:00
                        FILED AND WE'LL HAVE A LONGER
01:56:59:00
           01:56:59:00
                        CONVERSATION ABOUT IT WHEN I
01:56:59:00
           01:57:01:00
                        HAVE A CHANCE TO HAVE A
01:57:01:00
           01:57:01:00
                       HEARING.
```

```
01:57:01:00
           01:57:02:00
                       IT'S BEEN ALL BUDGET HEARINGS
01:57:02:00
           01:57:05:00
                       ALL THE TIME.
01:57:05:00
           01:57:06:00
                       BUT SINCE I HAVE YOU I'M PRETTY
01:57:06:00
           01:57:09:00
                       INTERESTED IN HOW WE USE THE
                       BPAS URBAN RENEWAL TOOLS FOR
01:57:09:00
           01:57:13:00
01:57:13:00
           01:57:14:00
                       THE PUBLIC GOOD AND THINK ABOUT
01:57:14:00
           01:57:17:00
                       THE PEDIC AND ACQUIRE LAND AND
01:57:17:00
           01:57:18:00
                       FAMOUSLY OBVIOUSLY DID THE
01:57:18:00
           01:57:20:00
                       TRANSACTION US WITH A DEADLY
01:57:20:00
           01:57:21:00
                       SQUARE NEIGHBORHOOD INITIATIVE
01:57:21:00
           01:57:24:00
                       AND AS WE THINK ABOUT LIKE AS
01:57:24:00
           01:57:25:00
                       WE THINK ABOUT LAND TRUSTS, AS
                       WE THINK ABOUT THE POSSIBILITY
01:57:25:00
           01:57:27:00
01:57:27:00
           01:57:28:00
                       FOR SOCIAL HOUSING AND OTHER
01:57:28:00
           01:57:31:00
                       THINGS THAT ARE LIKE ECONOMIC
01:57:31:00
           01:57:32:00
                       ECONOMIC OPERATIONS BUT WOULD
01:57:32:00
           01:57:36:00
                       ACTUALLY BE FOR THE PUBLIC GOOD
01:57:36:00
           01:57:39:00
                       FOR THE CITY AS AN ENTITY IS
01:57:39:00
           01:57:40:00
                       LESS ABLE TO ACQUIRE OWN AND
                       DEAL IN SUCH THINGS THAN THE
01:57:40:00
           01:57:43:00
01:57:43:00
           01:57:44:00
                       THAN THE PLANNING AND
01:57:44:00
           01:57:45:00
                       DEVELOPMENT AGENCY IS BECAUSE
                       OF THE STATUTE THAT MICHAEL
01:57:45:00
           01:57:47:00
                       MENTIONED BEFORE AND I'M REALLY
01:57:47:00
           01:57:48:00
01:57:48:00
           01:57:51:00
                       INTERESTED IN US BEING MORE
01:57:51:00
           01:57:52:00
                       ROBUST ON THAT FRONT IN SUPPORT
01:57:52:00
           01:57:54:00
                       OF KIND OF CORE PUBLIC GOODS.
01:57:54:00
           01:57:55:00
                       I WOULD LOVE TO HEAR A LITTLE
01:57:55:00
           01:57:58:00
                       BIT ABOUT HOW WHAT THINGS YOU
01:57:58:00
           01:57:59:00
                       GUYS ARE DOING THAT SORT
01:57:59:00
           01:57:59:00
                       OF FEEL LIKE STRETCHING THE
01:57:59:00
           01:58:02:00
                       TOOLS IN THAT DIRECTION
01:58:02:00
           01:58:02:00
                       ALREADY.
01:58:02:00
           01:58:06:00
                       WHAT INNOVATIONS WE'VE HAD IN
01:58:06:00
           01:58:07:00
                       TERMS OF YOU KNOW, THERE'S SOME
01:58:07:00
           01:58:10:00
                       YOU KNOW, THERE'S SOME FAMOUS
01:58:10:00
           01:58:11:00
                       LONG TERM GROUND LEASES THAT
01:58:11:00
           01:58:11:00
                       WERE PRETTY FRUSTRATED BY I
01:58:11:00
           01:58:14:00
                       THINK EVERYBODY THINK IT'S
01:58:14:00
           01:58:15:00
                       PUBLIC KNOWLEDGE THAT THE
01:58:15:00
           01:58:17:00
                       FANEUIL HALL IS ONE OF THEM.
01:58:17:00
           01:58:18:00
                       BUT I JUST THINKING ABOUT HOW
01:58:18:00
           01:58:22:00
                      WE'RE SHIFTING TO USING THOSE
```

```
01:58:22:00
            01:58:22:00
                        TOOLS ON BEHALF OF THE PUBLIC
                       TO SORT OF CREATIVE FRAMING
01:58:22:00
           01:58:25:00
01:58:25:00
           01:58:26:00
                        OF GROUND LEASES AND OTHER
01:58:26:00
           01:58:26:00
                       THINGS IN THE PUBLIC INTEREST.
01:58:26:00
           01:58:29:00
                       WE'D LOVE TO JUST HEAR A LITTLE
01:58:29:00
           01:58:30:00
                        BIT ABOUT WHERE THE AGENCY IS
01:58:30:00
           01:58:30:00
                        ON THAT.
01:58:30:00
           01:58:30:00
                       YEAH.
01:58:30:00
           01:58:32:00
                        THANK YOU VERY MUCH QUESTION
01:58:32:00
           01:58:33:00
                        COUNCILOR.
01:58:33:00
           01:58:34:00
                       IT'S GREAT TO HAVE YOU STARTED
                       AND THERE'S A LOT TO THAT WE
01:58:34:00
           01:58:37:00
                        CAN UNPACK AND FURTHER SESSIONS
01:58:37:00
           01:58:38:00
01:58:38:00
           01:58:41:00
                       GO DEEPER THIS TIME THERE I
01:58:41:00
           01:58:42:00
                        THINK MAYBE ONE PLACE TO START
01:58:42:00
           01:58:46:00
                       IS THAT THE BPA IS UNIQUE IN
01:58:46:00
           01:58:49:00
                       THAT BOTH WE ARE BOTH THE
01:58:49:00
           01:58:49:00
                       REGULATORY PLANNING AND
01:58:49:00
           01:58:53:00
                        DEVELOPMENT AGENCY FOR THE CITY
01:58:53:00
           01:58:54:00
                        BUT WE'RE ALSO A MAJOR
01:58:54:00
           01:58:56:00
                       LANDHOLDER AND THAT MEANS THAT
01:58:56:00
           01:58:57:00
                       WITH THAT WE CAN ACTUALLY PILOT
                       THINGS THE FACT THAT WE OWN
01:58:57:00
           01:59:00:00
                       LAND SO WE CAN PILOT THINGS ON
01:59:00:00
           01:59:01:00
01:59:01:00
           01:59:03:00
                       A REAL ESTATE AND DO THINGS
01:59:03:00
           01:59:04:00
                       THAT ARE MAYBE WHAT WE WANT TO
01:59:04:00
           01:59:05:00
                       SEE THE PRIVATE REAL ESTATE
01:59:05:00
           01:59:08:00
                        MARKET DO IN THE FUTURE OR WE
01:59:08:00
           01:59:11:00
                       WANT TO SORT OF LEAD THE WAY AT
01:59:11:00
           01:59:12:00
                       LEAD BY EXAMPLE.
                       I THINK A BIG PART OF THAT
01:59:12:00
           01:59:14:00
01:59:14:00
           01:59:15:00
                        OBVIOUSLY IS OUR COMMITMENT TO
01:59:15:00
           01:59:19:00
                       USING OUR LAND FOR AFFORDABLE
01:59:19:00
           01:59:19:00
                       HOUSING CREATION.
01:59:19:00
           01:59:23:00
                       I WOULD POINT TO NUBIAN SQUARE
01:59:23:00
           01:59:24:00
                       AND EVERYTHING WE'RE DOING
01:59:24:00
           01:59:25:00
                       THERE AND UNDER PLAN TO BE IN
01:59:25:00
           01:59:26:00
                        SQUARE BUT A PLANNING PROCESS
01:59:26:00
           01:59:27:00
                       THAT'S OF THE COMMUNITY AND CAN
01:59:27:00
           01:59:30:00
                        BE SAID VERY LOUDLY 32 ASCALON
01:59:30:00
           01:59:31:00
                       A THIRD OF ALL NEW HOUSING
01:59:31:00
           01:59:34:00
                       UNITS CREATED TO BE DEEPLY
01:59:34:00
           01:59:35:00
                       AFFORDABLE IF THERE HAD TO BE
```

```
01:59:35:00
            01:59:36:00
                        INCOME RESTRICTIVENESS THERE TO
                        BE MARKET AND WE ARE BECAUSE WE
01:59:36:00
           01:59:38:00
01:59:38:00
           01:59:39:00
                        OWN SO MUCH LAND WE'RE ABLE TO
01:59:39:00
           01:59:41:00
                        GO AHEAD AND IMPLEMENT THAT IN
                       A WAY THAT IS IMPOSSIBLE TO DO
01:59:41:00
           01:59:42:00
01:59:42:00
           01:59:49:00
                       ON PRIVATE WHEN IT COMES TO THE
01:59:49:00
           01:59:50:00
                       ACTUAL TOOLS OF URBANO AND THAT
01:59:50:00
           01:59:53:00
                       THE POWERS OF THE AGENCY I
01:59:53:00
           01:59:57:00
                       THINK WHERE WHERE WE CAN DO
01:59:57:00
           02:00:01:00
                       THINGS THAT THAT THE CITY
02:00:01:00
           02:00:02:00
                       ITSELF UNDER ITS SPECIAL POWERS
02:00:02:00
           02:00:02:00
                       CANNOT DO.
                       THE CITY HAS TO ACQUIRE LAND
02:00:02:00
            02:00:05:00
02:00:05:00
           02:00:06:00
                        FOR MUNICIPAL PURPOSES ONLY AND
02:00:06:00
           02:00:09:00
                       AND RECENT EXAMPLE OF WHERE WE
02:00:09:00
           02:00:12:00
                       WHERE WE PARTICIPATE IN THE
02:00:12:00
           02:00:13:00
                        REAL ESTATE MARKET AS AS A
02:00:13:00
           02:00:16:00
                        ECONOMIC DEVELOPMENT AGENCY IS
02:00:16:00
           02:00:19:00
                        IN WATER STREET ROSLINDALE
                       WHERE THERE WAS A PIECE OF LAND
02:00:19:00
           02:00:20:00
02:00:20:00
           02:00:20:00
                       THAT THE PARKS DEPARTMENT
02:00:20:00
           02:00:23:00
                        REALLY WANTED TO ACQUIRE FOR
02:00:23:00
           02:00:24:00
                        CONSERVATION PURPOSES.
02:00:24:00
           02:00:27:00
                       THIS WAS ADJACENT TO A WETLAND
02:00:27:00
           02:00:28:00
                       AND THEY HAVE THE POWER TO DO
02:00:28:00
           02:00:28:00
                       THAT.
                       AND THERE'S ALSO A COUPLE
02:00:28:00
           02:00:30:00
02:00:30:00
           02:00:31:00
                       OF HOUSING NEXT DOOR THAT WOULD
02:00:31:00
            02:00:35:00
                       IF THE IF THE PARKS DEPARTMENT
02:00:35:00
           02:00:36:00
                       ACQUIRED THAT THEY WOULD HAVE
02:00:36:00
           02:00:39:00
                       HAD TO TEAR THEM DOWN OR THEY
02:00:39:00
            02:00:40:00
                        COULD NOT MAINTAIN THAT AS THEY
02:00:40:00
           02:00:41:00
                        DIDN'T HAVE THE POWER TO
02:00:41:00
           02:00:42:00
                       ACQUIRE LAND FOR AFFORDABLE
02:00:42:00
           02:00:43:00
                        HOUSING.
                       THAT'S JUST NOT SOMETHING THE
02:00:43:00
           02:00:43:00
02:00:43:00
           02:00:44:00
                        CITY CAN DO.
                        SO WE STEPPED IN AND WORK
02:00:44:00
           02:00:47:00
02:00:47:00
           02:00:48:00
                        REALLY CLOSELY WITH DAD IN THE
02:00:48:00
           02:00:50:00
                        PARKS DEPARTMENT AND DIRECTLY
02:00:50:00
           02:00:51:00
                        NEGOTIATED OVER THE COURSE
02:00:51:00
           02:00:58:00
                        OF ABOUT 60 PURCHASE FROM THE
02:00:58:00
           02:00:59:00
                       PRIVATE ACADEMIC CONTROLLING
```

```
02:00:59:00
           02:00:59:00
                       BOTH PROPERTIES BROUGHT THAT TO
02:00:59:00
           02:01:01:00
                       A CLOSE.
02:01:01:00
           02:01:02:00
                       I THINK IT JUST CAME BEFORE YOU
02:01:02:00
           02:01:03:00
                       RECENTLY FOR A TRANSFER THE
                       CONSERVATION COMMISSION.
02:01:03:00
           02:01:05:00
02:01:05:00
           02:01:06:00
                       BUT WE HAVE AN RFP THAT JUST
02:01:06:00
           02:01:07:00
                       CAME OUT ACTUALLY JUST CAME
02:01:07:00
           02:01:10:00
                       BACK NOW ARE TWO DIFFERENT
02:01:10:00
           02:01:10:00
                       ENTITIES INTERESTED IN BUILDING
02:01:10:00
           02:01:14:00
                       AFFORDABLE HOUSING ON THAT SITE
02:01:14:00
           02:01:14:00
                       AS WELL.
02:01:14:00
           02:01:17:00
                       SO I THINK IT'S A UNIQUE
                       EXAMPLE BUT IT'S SOMETHING
02:01:17:00
           02:01:18:00
02:01:18:00
           02:01:22:00
                       WHERE THE BPA IS ABLE TO STEP
02:01:22:00
           02:01:23:00
                       IN AND DO SOMETHING THAT'S VERY
02:01:23:00
           02:01:25:00
                       MUCH IN THE PUBLIC INTEREST
02:01:25:00
           02:01:26:00
                       THAT THE CITY COULDN'T DO UNDER
02:01:26:00
           02:01:28:00
                       ITS REGULAR POWERS AND
02:01:28:00
           02:01:29:00
                       AUTHORITY AND WE'RE VERY
02:01:29:00
           02:01:30:00
                       INTERESTED IN LOOKING FOR MORE
02:01:30:00
           02:01:33:00
                       OPPORTUNITY TO DO THINGS LIKE
02:01:33:00
           02:01:37:00
                       THAT AS THEY ARISE.
                       YEAH, NO. THAT'S I THOUGHT THAT
02:01:37:00
           02:01:38:00
                       WAS A GREAT EXAMPLE OF FREE AND
02:01:38:00
           02:01:41:00
02:01:41:00
           02:01:42:00
                       I JUST THINK WE HAVE TO I THINK
02:01:42:00
           02:01:43:00
                       THERE ARE WAYS WE COULD DO THAT
02:01:43:00
           02:01:45:00
                       GRANTERS AND ALSO RIGHT.
02:01:45:00
           02:01:46:00
                       LIKE IF WE WERE DOING IT
02:01:46:00
           02:01:48:00
                       FREQUENTLY MORE EFFICIENTLY NOT
02:01:48:00
           02:01:49:00
                       NOT TO KNOCK THE EFFICIENCY BUT
                       JUST LIKE IT'S ALWAYS HARDER
02:01:49:00
           02:01:50:00
02:01:50:00
           02:01:53:00
                       WHEN IT'S LIKE A ONE OFF THAN
02:01:53:00
           02:01:54:00
                       IF IT'S SOMETHING THAT WE AS WE
02:01:54:00
           02:01:56:00
                       THINK ABOUT A PERSONAL PRIORITY
                       PRODUCT PROCESS IN THE
02:01:56:00
           02:01:57:00
02:01:57:00
           02:02:00:00
                       PARKSIDE, I'M SURE THIS KIND
02:02:00:00
           02:02:01:00
                       OF THING IS GOING TO COME UP
02:02:01:00
           02:02:02:00
                       MORE AWARE IT'S NOT AS NEAT AND
02:02:02:00
           02:02:05:00
                       TIDY AS A PARCEL THAT'S ONLY
02:02:05:00
           02:02:06:00
                       GOING TO BE FOR URBAN.
02:02:06:00
           02:02:07:00
                       WELL THAT'S A PARCEL WITH URBAN
02:02:07:00
           02:02:08:00
                       SOMETHING ELSE OR WHATEVER.
02:02:08:00
           02:02:12:00
                       SO YEAH, YEAH.
```

```
02:02:12:00
           02:02:13:00
                       I COMPLETELY AGREE WITH YOU AND
02:02:13:00
           02:02:14:00
                       I THINK WE WANT TO BE MINDFUL
02:02:14:00
           02:02:16:00
                       THAT WE'RE INVOLVED IN
02:02:16:00
           02:02:17:00
                       COMMITTEE PROCESS IN ANY ACTION
02:02:17:00
           02:02:17:00
                       WE TAKE.
02:02:17:00
           02:02:19:00
                      I THINK WE WANT TO REFLECT ON
02:02:19:00
           02:02:20:00
                       OUR HISTORY AND SOME OF THAT
02:02:20:00
           02:02:20:00
                       THAT THE DOWNSIDES OF URBAN
02:02:20:00
           02:02:23:00
                       RENEWAL AND SOMETHING LESS
02:02:23:00
           02:02:27:00
                       SOCIALLY JUST OUTCOMES BUT AT
02:02:27:00
           02:02:28:00
                       THE SAME TIME LOOK FORWARD TO
02:02:28:00
           02:02:29:00
                       HOW WE CAN HOW WE CAN USE THESE
                       TOOLS IN THE PUBLIC INTEREST
02:02:29:00
           02:02:31:00
02:02:31:00
           02:02:32:00
                       GOING FORWARD AND ABOVE TO HAVE
02:02:32:00
           02:02:32:00
                       A MORE ROBUST CONVERSATION
02:02:32:00
           02:02:34:00
                       AROUND THAT.
02:02:34:00
           02:02:35:00
                       YEAH, WELL AND I'VE HEARD A LOT
02:02:35:00
           02:02:36:00
                       OF SUPPORT ON THE HOUSING SIDE
02:02:36:00
           02:02:39:00
                       AT THE COUNCIL FOR YOU KNOW,
02:02:39:00
           02:02:40:00
                       FOR A ROBUST AOP PROGRAM OVER
02:02:40:00
           02:02:43:00
                       AT AT&T I'M SORRY THAT'S THE
02:02:43:00
           02:02:44:00
                       ACQUISITION OPPORTUNITY PROGRAM
02:02:44:00
           02:02:47:00
                       FOR FOLKS NOT IN THE ACRONYM
                       SOUP WHICH IS BASICALLY LIKE
02:02:47:00
           02:02:48:00
02:02:48:00
           02:02:51:00
                       THE PLACES WHERE WE MIGHT BE
02:02:51:00
           02:02:52:00
                       LOSING SOME HOUSING THAT'S
                       AFFORDABLE RIGHT NOW.
02:02:52:00
           02:02:52:00
02:02:52:00
           02:02:54:00
                       IT MIGHT BE AT RISK OF BEING
02:02:54:00
           02:02:55:00
                       CONVERTED AND INSTEAD WE WANT
02:02:55:00
           02:02:58:00
                       TO KIND OF STABILIZE IT.
02:02:58:00
           02:02:59:00
                       THERE MIGHT BE A CITY
                       ACQUISITION INVOLVED THERE AND
02:02:59:00
           02:02:59:00
02:02:59:00
           02:03:02:00
                       IT'S IT'S I MEAN MOST WHAT
02:03:02:00
           02:03:03:00
                       DADDY DOES THERE IS TO TRY TO
                       SUPPLY FUNDING TO HELP SOMEBODY
02:03:03:00
           02:03:04:00
02:03:04:00
           02:03:06:00
                       ELSE CHOIR.
02:03:06:00
           02:03:07:00
                       BUT THERE ARE TIMES WHEN THAT
                       KIND OF A PROCESS IS IS GOING
02:03:07:00
           02:03:10:00
02:03:10:00
           02:03:11:00
                       TO MOVE TOO SLOWLY TO ACHIEVE
02:03:11:00
           02:03:13:00
                       WHAT WE'RE TRYING TO ACHIEVE.
02:03:13:00
           02:03:14:00
                       AND SO THINKING ABOUT HOW WE WE
02:03:14:00
           02:03:18:00
                      ESPECIALLY ESPECIALLY IF WE END
02:03:18:00
           02:03:19:00 UP USING FEDERAL FUNDS TO
```

```
02:03:19:00
           02:03:21:00
                       ROBUSTLY GROW THE PROGRAM WHICH
02:03:21:00
           02:03:25:00
                       I THINK WE SHOULD THEN THINKING
02:03:25:00
           02:03:26:00
                       ABOUT HOW TO USE THE PPD
02:03:26:00
           02:03:29:00
                       MECHANISMS TO EFFECTIVELY
02:03:29:00
           02:03:30:00
                       EXECUTE ON THAT SO THAT WE'RE
02:03:30:00
           02:03:32:00
                       NOT ESPECIALLY CRAZY REAL
02:03:32:00
           02:03:33:00
                       ESTATE MARKET RIGHT NOW SO THAT
02:03:33:00
           02:03:37:00
                       WE DON'T LOSE OPORTUNIDADES.
02:03:37:00
           02:03:38:00
                       IT'S REALLY IMPORTANT TO ME AND
02:03:38:00
           02:03:41:00
                       AS WE'RE GROUNDLESS IS OUR
           02:03:41:00
02:03:41:00
                       BUSINESS MODEL.
02:03:41:00
           02:03:42:00
                       SO WE HAVE SOME PROPERTY THAT
                       WE OPERATE AND FOR THE MOST
02:03:42:00
           02:03:45:00
02:03:45:00
           02:03:46:00
                       PART THAT'S OPERATING A VERY
02:03:46:00
           02:03:46:00
                       COMMUNITY DEVELOPMENT CENTRIC
02:03:46:00
           02:03:48:00
                       VISION.
02:03:48:00
           02:03:49:00
                       LARGE, VAST MAJORITY OF OUR
02:03:49:00
           02:03:50:00
                       TENANTS ARE BOSTON BASED
02:03:50:00
           02:03:52:00
                       BUSINESSES, HUGE MINORITY
02:03:52:00
           02:03:53:00
                       BUSINESS PARTICIPATION.
02:03:53:00
           02:03:54:00
                       SO WE OWN SOMETHING WE CAN TAKE
02:03:54:00
           02:03:57:00
                       THAT AGAINST OPERATING PROPERTY
02:03:57:00
           02:03:57:00
                       AND THEN IS RENEGOTIATING
02:03:57:00
           02:04:00:00
                       GROUND LEASES.
02:04:00:00
           02:04:01:00
                      I MEAN WE HAVE THAT KEEPS THE
02:04:01:00
           02:04:02:00
                       PUBLIC SECTOR INVOLVED IN THE
                      FUTURE OF THE PROPERTY IN
02:04:02:00
           02:04:05:00
02:04:05:00
           02:04:06:00
                       PERPETUITY AND SO WE WILL HAVE
02:04:06:00
           02:04:08:00
                       THE OPPORTUNITY TO TO
02:04:08:00
           02:04:08:00
                       RENEGOTIATE SOME GROUND LEASES
                       FROM THE 70S HOPEFULLY IN THE
02:04:08:00
           02:04:09:00
02:04:09:00
           02:04:12:00
                       NEAR FUTURE AND WE CAN TAKE A
02:04:12:00
           02:04:13:00
                       DIFFERENT SORT OF PERSPECTIVE
02:04:13:00
           02:04:16:00
                       TO THOSE AND AND IF WE IF WE
02:04:16:00
           02:04:17:00
                       USE ACQUISITIONS IN THE FUTURE,
02:04:17:00
           02:04:19:00
                       WE COULD TAKE THAT SAME LENS TO
02:04:19:00
           02:04:23:00
                       HOW WE MIGHT REDEVELOP PROPERTY
02:04:23:00
           02:04:24:00
02:04:24:00
           02:04:24:00
                       YEAH, THAT'S GREAT.
02:04:24:00
           02:04:25:00
                       I THINK I THINK SETTING UP OUR
02:04:25:00
           02:04:27:00
                       GROUND LEASES SO THAT THE USERS
02:04:27:00
           02:04:28:00
                       ON THEM ARE SERVING THE PUBLIC
02:04:28:00
           02:04:30:00
                       GOOD AND THEN TO THE EXTENT
```

```
02:04:30:00
           02:04:31:00
                       THAT THEY'RE GENERATING REVENUE
02:04:31:00
           02:04:32:00
                       THE PUBLIC'S GETTING A SHARE
02:04:32:00
           02:04:32:00
                       OF THAT.
                       I LIKE HUGE FAN OF THE FACT
02:04:32:00
           02:04:35:00
                       THAT WE GET OUR TWO PERCENT AND
02:04:35:00
           02:04:36:00
02:04:36:00
           02:04:37:00
                       FOUR PERCENT SO WHEN PEOPLE
02:04:37:00
           02:04:39:00
                       RESELL OR PROPERTIES BECAUSE
02:04:39:00
           02:04:40:00
                       FRANKLY IT'S JUST A VERSION
02:04:40:00
           02:04:43:00
                       OF THE TWO PERCENT TRANSFER TAX
02:04:43:00
           02:05:03:00
                       THAT COUNCILOR EDWARDS AND NOW
02:05:03:00
           02:05:04:00
                       THEY ARE JAYNIE AND OTHERS
02:05:04:00
           02:05:05:00
                       PUSHED THROUGH THE COUNCIL AND
                       THAT I'M VERY SUPPORTIVE OF I
02:05:05:00
           02:05:06:00
02:05:06:00
           02:05:06:00
                       MEAN IT'S AT A LOCALIZED LEVEL.
02:05:06:00
           02:05:07:00
                       IT'S KIND OF SAYING HEY, WHEN
02:05:07:00
           02:05:08:00
                       VALUES ARE GOING UP THERE NEEDS
02:05:08:00
           02:05:09:00
                       TO BE SOME PUBLIC SOME PUBLIC
02:05:09:00
           02:05:10:00
                       GIVEBACK THAT HELPS US CONTINUE
                       TO DO THE THINGS THAT FRANKLY
02:05:10:00
           02:05:10:00
                       WE DO ON THE PUBLIC SIDE TO
02:05:10:00
           02:05:11:00
02:05:11:00
           02:05:12:00
                       CREATE VALUE FOR ALL THESE
02:05:12:00
           02:05:12:00
                       PRIVATE ACTORS.
                       SO I'M VERY SUPPORTIVE OF THOSE
02:05:12:00
           02:05:13:00
                       TYPES OF MODELS BEFORE I HAVE A
02:05:13:00
           02:05:14:00
02:05:14:00
           02:05:15:00
                       COUPLE MORE BUDGET QUESTIONS
02:05:15:00
           02:05:15:00
                       BUT I WANT TO SEE COUNCILOR
02:05:15:00
           02:05:16:00
                       HERE.
02:05:16:00
           02:05:16:00
                       DO YOU HAVE SECOND ROUND
02:05:16:00
           02:05:17:00
                       QUESTIONS THAT YOU WANTED TO
02:05:17:00
           02:05:17:00
                       ASK ME?
02:05:17:00
           02:05:31:00
                       JUST CHECK WITH HER THE QUALITY
02:05:31:00
           02:05:35:00
                       OF THE CITY HALL INTERNET.
02:05:35:00
           02:05:36:00
                       I FEEL LIKE IT'S LIKE WE'RE
02:05:36:00
           02:05:39:00
                       GETTING THE SHIP INTO PORT ON
02:05:39:00
           02:05:40:00
                       THE DEPARTMENT HEARINGS JUST IN
02:05:40:00
           02:05:41:00
                       TIME HERE JUST AS THE POOR AND
02:05:41:00
           02:05:45:00
                       START FALLING OFF.
02:05:45:00
           02:05:45:00
                       ALL RIGHT.
02:05:45:00
           02:05:49:00
                       WELL, I I THINK SHE'S ALL SET,
02:05:49:00
           02:05:53:00
                       SHE SAYS SO I'LL JUST BEFORE I
02:05:53:00
           02:05:54:00
                       ASK A FEW MORE QUESTIONS DID
02:05:54:00
           02:05:55:00
                       ANYBODY HAVE A QUESTION AND
02:05:55:00
           02:05:56:00
                       ANSWER READY TO COUNCILOR
```

```
02:05:56:00
            02:05:57:00
                        EDWARDS THIS QUESTION ON THE
02:05:57:00
           02:06:00:00
                        MEDIA FRONT SO I CAN DEFINITELY
02:06:00:00
           02:06:04:00
                        SPEAK TO BOTH BOSTON AND
02:06:04:00
           02:06:05:00
                       CHARLESTOWN.
                       WE ARE IN TERMS OF DO WE HAVE A
02:06:05:00
           02:06:08:00
02:06:08:00
           02:06:09:00
                       LINE ITEM IN THE BUDGET FOR
02:06:09:00
           02:06:09:00
                       COMMUNITY ENGAGEMENT?
02:06:09:00
           02:06:12:00
                       THE ANSWER IS NO WE DO NOT.
02:06:12:00
           02:06:15:00
                       WE ARE NOW AS WE HAVE CURRENTLY
02:06:15:00
           02:06:16:00
                       I THINK FIVE COMMUNITY
02:06:16:00
           02:06:16:00
                       ENGAGEMENT MANAGERS.
02:06:16:00
           02:06:19:00
                       WE'RE LOOKING TO EXPAND THAT
02:06:19:00
           02:06:20:00
                       TEAM.
02:06:20:00
           02:06:21:00
                       SO WE'RE DOING ALL OF THAT WORK
02:06:21:00
           02:06:23:00
                       IN-HOUSE NOW THAT BEING SAID,
02:06:23:00
           02:06:24:00
                       WE'RE ALWAYS LOOKING OBVIOUSLY
02:06:24:00
           02:06:27:00
                       TO IMPROVE OUR ENGAGEMENT,
02:06:27:00
           02:06:28:00
                       INCREASE OUR ENGAGEMENT.
02:06:28:00
           02:06:31:00
                        BUT THE ANSWER IS THERE IS NO
02:06:31:00
           02:06:32:00
                       SPECIFIC BUDGET ITEM IN THOSE
02:06:32:00
           02:06:35:00
                       EITHER OF THOSE PLANS AND I
02:06:35:00
           02:06:36:00
                       THINK THAT SHE HAD ANOTHER
02:06:36:00
           02:06:38:00
                       QUESTION ABOUT THE L.L.C. IN
02:06:38:00
           02:06:39:00
                       WHICH I'M JUST NOT FAMILIAR
02:06:39:00
           02:06:39:00
                       WITH.
02:06:39:00
           02:06:42:00
                        SO WE'LL HAVE TO GO BACK TO THE
02:06:42:00
           02:06:42:00
                        OK.
02:06:42:00
           02:06:43:00
                       ALL RIGHT.
02:06:43:00
           02:06:47:00
                        SO THE RC WILL WE'LL CIRCLE
02:06:47:00
           02:06:50:00
                       BACK ON OK.
02:06:50:00
           02:06:52:00
                       AND I DID WANT TO ALSO NOTE ON
02:06:52:00
           02:06:54:00
                       THE LAURAN I DID APPRECIATE THE
02:06:54:00
           02:06:57:00
                       THE SORT OF MAPS OUR APPENDIX
02:06:57:00
           02:06:58:00
                       SLIDES THAT YOU SENT OVER ON
02:06:58:00
           02:06:59:00
                       THE ON THE ZERO NET
02:06:59:00
           02:07:02:00
                       CARBON BUILDING ZONING AND THE
02:07:02:00
           02:07:02:00
                       COASTAL FLOOD ZONE ERM
02:07:02:00
           02:07:05:00
                        RESILIENCY ZONING OVERLAY WILL
02:07:05:00
           02:07:06:00
                        MAKE SURE THIS DOES GET POSTED
02:07:06:00
           02:07:09:00
                       AS WELL.
02:07:09:00
           02:07:10:00
                       THE ON THE BUDGET FRONT I WAS
02:07:10:00
           02:07:13:00
                       WONDERING IF YOU GUYS COULD
02:07:13:00
           02:07:14:00
                       SPEAK TO A LITTLE BIT HOW HOW
```

```
02:07:14:00
            02:07:17:00
                        DEPENDENT WE ARE ON PARKING IN
02:07:17:00
            02:07:21:00
                        THE BIDET REVENUE LIKE WHAT
02:07:21:00
            02:07:27:00
                        WHAT DEGREE THAT IS PARKING.
02:07:27:00
            02:07:29:00
                        SURE SO I CAN I CAN ANSWER THAT
                        I BELIEVE SO OF OUR BUDGET SIX
02:07:29:00
            02:07:35:00
02:07:35:00
            02:07:36:00
                        TO SEVENTY MILLION DOLLARS
02:07:36:00
            02:07:37:00
                        DEPENDING ON WHERE WE ARE IN A
02:07:37:00
            02:07:40:00
                        YEAR ABOUT NINE TO TEN MILLION
02:07:40:00
            02:07:41:00
                        OF THAT IS PARKING.
02:07:41:00
            02:07:44:00
                        I DO THINK THAT WE CONSIDER
02:07:44:00
            02:07:46:00
                        THAT DIRECT OPERATING FUNDS
02:07:46:00
            02:07:47:00
                        THAT SHOULD BE THE FIRST FOUR
                        DOLLARS THAT WE SPEND SO TO
02:07:47:00
            02:07:51:00
02:07:51:00
            02:07:52:00
                        SPEAK BUT WE HAVE A PRETTY
02:07:52:00
            02:07:55:00
                        DIVERSE FUNDING STREAM AND SO I
02:07:55:00
            02:07:59:00
                        THINK DEVON CAN SPEAK TO US AS
02:07:59:00
            02:08:00:00
                        WELL AS OUR TENANTS ARE DOING
02:08:00:00
            02:08:03:00
                        THEIR OWN RETURN TO WORK PLANS.
02:08:03:00
            02:08:04:00
                        WE UNDERSTAND THE IMPACT
                        OF AUTONOMOUS VEHICLES AND SO
02:08:04:00
            02:08:07:00
02:08:07:00
            02:08:08:00
                        WE'RE VERY CURIOUS ABOUT THE
02:08:08:00
            02:08:11:00
                        FUTURE OF PARKING.
                        BUT WE CERTAINLY IT'S NOT OUR
02:08:11:00
            02:08:12:00
                        ONLY FUNDING STREAM IF THAT IS
02:08:12:00
            02:08:15:00
02:08:15:00
            02:08:18:00
                        THE ANSWER TO THE QUESTION AND
02:08:18:00
            02:08:19:00
                        I THINK MAYBE ONE ONE THING I
02:08:19:00
            02:08:22:00
                        WOULD ADD IS WE HAVE I THINK
02:08:22:00
            02:08:26:00
                        FIVE DIFFERENT REVENUE
02:08:26:00
            02:08:27:00
                        GENERATING PARKING LOTS BUT THE
02:08:27:00
            02:08:30:00
                        BIG ONE IS WHERE THE MAJORITY
02:08:30:00
            02:08:30:00
                        OF THE PARKING FUNDS COME IS
02:08:30:00
            02:08:33:00
                        THEN THE BUILT PARKING GARAGE
02:08:33:00
            02:08:34:00
                        IN THE MARINE PARK.
02:08:34:00
            02:08:35:00
                        EVERYTHING ELSE IS OPEN OPEN
                        LOTS SO THE OPEN LOT SPACES MAY
02:08:35:00
            02:08:38:00
02:08:38:00
            02:08:41:00
                        OVER TIME BE BETTER UTILIZED AS
02:08:41:00
            02:08:42:00
                        OTHER THINGS THE GARAGE IS
02:08:42:00
            02:08:45:00
                        ACTUALLY I FROM A PUBLIC POLICY
02:08:45:00
            02:08:46:00
                        PERSPECTIVE BEYOND BEING A
02:08:46:00
            02:08:49:00
                        REVENUE GENERATOR IS ALSO A
02:08:49:00
            02:08:49:00
                        PRETTY SOLID FOUNDATIONAL
02:08:49:00
            02:08:50:00
                        PLANNING AND CREDIT TO THAT
02:08:50:00
            02:08:53:00
                        GENERATION LANG PARK PLANNERS
```

```
02:08:53:00
            02:08:54:00
                        THAT CAME BEFORE US THAT SAID A
02:08:54:00
            02:08:57:00
                        CENTRALIZED PARKING MODEL IS
02:08:57:00
            02:08:58:00
                        PROBABLY BETTER OR THAT FOR
02:08:58:00
            02:09:01:00
                        THIS THIS DISTRICT AND ALLOWS
02:09:01:00
            02:09:04:00
                        THE EPA TO CONTROL BOTH THE
                        PARKING DEMAND AND
02:09:04:00
            02:09:08:00
02:09:08:00
            02:09:09:00
                        ACCESSIBILITY OVER THE LONG
02:09:09:00
            02:09:10:00
                        TERM AND THE NUMBER OF PARKING
02:09:10:00
            02:09:12:00
                        SPACES IN SOUTH BOSTON IS
02:09:12:00
            02:09:16:00
                        CAPPED BY THE BY THE EPA
02:09:16:00
            02:09:16:00
                        MANDATED PARKING FREEZE.
                        SO I THINK THERE AS A PLANNING
02:09:16:00
            02:09:20:00
                        AGENCY WE DON'T WANT TO BE
02:09:20:00
            02:09:20:00
02:09:20:00
            02:09:23:00
                        DEPENDENT ON PARKING REVENUE
02:09:23:00
            02:09:25:00
                        BUT THE BUT WELL OVER HALF
                        OF OUR PARKING REVENUE COMES IN
02:09:25:00
            02:09:27:00
02:09:27:00
            02:09:28:00
                        THE GARAGE IN THE MARINE PARK
02:09:28:00
            02:09:31:00
                        WHICH I THINK IS A FAIRLY GOOD
02:09:31:00
            02:09:35:00
                        EXAMPLE OF WELL DONE STRUCTURED
02:09:35:00
            02:09:36:00
                        ESSENTIALLY NICHE PARKING.
02:09:36:00
            02:09:39:00
                        OK, NO THAT'S GREAT TO
02:09:39:00
            02:09:40:00
                        UNDERSTAND.
                        IT'S GOOD TO KNOW THAT IT'S
02:09:40:00
            02:09:41:00
                        MORE THAN HALF FROM THERE.
02:09:41:00
            02:09:42:00
02:09:42:00
            02:09:43:00
                        I'M SLIGHTLY SCARRED AND I CAN
02:09:43:00
            02:09:46:00
                        TELL DISCARD BECAUSE AS I SAID
02:09:46:00
            02:09:47:00
                        I THINK I MIGHT HAVE MENTIONED
02:09:47:00
            02:09:48:00
                        IN LAST YEAR'S EPA BUDGET
02:09:48:00
            02:09:51:00
                        HEARING BUT I WENT TO AN
02:09:51:00
            02:09:52:00
                        INITIAL MEETING AS AS A MERE
                        COMMUNITY MEMBER IN TWENTY
02:09:52:00
            02:09:55:00
02:09:55:00
            02:09:56:00
                        FIFTEEN ON THE THE LOT THAT
02:09:56:00
            02:09:59:00
                        BORDERS BAY VILLAGE IN
02:09:59:00
            02:10:00:00
                        CHINATOWN AT THE TIME THERE WAS
02:10:00:00
            02:10:02:00
                        A THERE WAS A PTA PERSON IN THE
02:10:02:00
            02:10:05:00
                        ROOM WHO WAS VERY CLEAR ON THE
02:10:05:00
            02:10:06:00
                        FACT THAT NO MATTER WHAT WE DID
                        IT WAS LIKE OH THIS PROPERTY
02:10:06:00
            02:10:09:00
02:10:09:00
            02:10:10:00
                        HAS THIS EASEMENT WE HAVE TO
02:10:10:00
            02:10:11:00
                        THE CROSS THROUGH IT AND WE'RE
02:10:11:00
            02:10:12:00
                        ALSO YOU KNOW OBVIOUSLY WE'RE
02:10:12:00
            02:10:14:00
                        TALKING A LIBRARY AT THE TIME
02:10:14:00
            02:10:15:00
                       WE WERE TALKING ABOUT HOUSING
```

```
02:10:15:00
            02:10:18:00
                        AND THEN I LIKE PPTA WAS LIKE
02:10:18:00
           02:10:19:00
                       AND IT HAS TO GENERATE THE SAME
02:10:19:00
           02:10:22:00
                        AMOUNT OF PARKING REVENUE AS IT
02:10:22:00
           02:10:23:00
                        DOES FOR US NOW AND AND THAT
02:10:23:00
           02:10:25:00
                       WAS AND I THINK WE TALKED ABOUT
                        THIS BEFORE BECAUSE I REMEMBER
02:10:25:00
           02:10:26:00
02:10:26:00
            02:10:26:00
                        YOU SAYING OH THE AGENCY WOULD
02:10:26:00
           02:10:29:00
                        NOT SAY THAT TODAY.
02:10:29:00
           02:10:29:00
                        THAT'S NOT WHERE WE ARE.
02:10:29:00
           02:10:32:00
                        BUT JUST AS SOMEBODY WHO IS
02:10:32:00
           02:10:33:00
                        CONSTANTLY TRYING TO MOVE US
02:10:33:00
           02:10:37:00
                        TOWARDS BETTER USES DOWNTOWN
                        NEIGHBORHOODS JUST THAT DEGREE
02:10:37:00
           02:10:40:00
02:10:40:00
           02:10:41:00
                        OF DEPENDENCY ON PARKING STILL
02:10:41:00
           02:10:42:00
                       WORRIES ME A BIT AND ESPECIALLY
02:10:42:00
           02:10:45:00
                        AND YOU MADE THE RIGHT
02:10:45:00
           02:10:45:00
                        DISTINCTION RIGHT.
02:10:45:00
           02:10:48:00
                       AND ESPECIALLY THE SERVICE AREA
02:10:48:00
           02:10:49:00
                       LOTS WHERE WE MIGHT THINK ABOUT
                        PUBLIC USE IS GOING FORWARD.
02:10:49:00
           02:10:50:00
02:10:50:00
           02:10:53:00
                       YEAH, IF I CAN GET TO KNOW EACH
02:10:53:00
           02:10:56:00
                        REMONSTRATE EXAMPLE THE I THINK
02:10:56:00
           02:10:57:00
                       WHAT'S IMPORTANT FOR US TO
                        ARTICULATE IS THAT WE ARE
02:10:57:00
           02:11:00:00
02:11:00:00
           02:11:01:00
                        WILLING, ABLE AND FREQUENTLY DO
02:11:01:00
            02:11:04:00
                        SO PROPERTY BELOW MARKET RATE
02:11:04:00
           02:11:04:00
                        TO SUPPORT COMMUNITY
02:11:04:00
           02:11:05:00
                        DEVELOPMENT.
02:11:05:00
            02:11:08:00
                        BUT WE ARE EMPHATIC AGAINST
02:11:08:00
           02:11:09:00
                        GIVING AWAY PROPERTY TO PRIVATE
                        DEVELOPER TO ENHANCE THEIR
02:11:09:00
           02:11:12:00
02:11:12:00
            02:11:13:00
                        BOTTOM LINE AND WE THINK THAT
02:11:13:00
           02:11:16:00
                        THE ALL THE REAL ESTATE VALUE
02:11:16:00
           02:11:17:00
                        AND PROPERTY HOLDINGS NEEDS TO
02:11:17:00
           02:11:20:00
                        ACCRUE TO THE PUBLIC INTEREST.
02:11:20:00
            02:11:21:00
                        SO MAYBE MAYBE BENEFIT OF THE
02:11:21:00
           02:11:23:00
                        DOUBT.
                        BUT THAT WAS PERHAPS WHAT A
02:11:23:00
           02:11:24:00
02:11:24:00
            02:11:24:00
                        PREVIOUS COLLEAGUE MIGHT HAVE
02:11:24:00
           02:11:27:00
                        BEEN TRYING TO SAY THAT THAT WE
02:11:27:00
           02:11:28:00
                        ARE NOT WE'RE NOT INTERESTED IN
02:11:28:00
           02:11:31:00
                        SUBSIDIZING PRIVATE DEVELOPMENT
02:11:31:00
           02:11:32:00
                       BUT WE ARE VERY INTERESTED IN
```

```
02:11:32:00
           02:11:35:00
                      SUBSIDIZING PUBLIC DEVELOPMENT
02:11:35:00
           02:11:35:00
02:11:35:00
           02:11:39:00
                      GREAT.
02:11:39:00
           02:11:40:00
                      AND CAN YOU SPEAK TO ME A
02:11:40:00
           02:11:46:00
                      LITTLE BIT ABOUT ON THE P.D.A
02:11:46:00
           02:11:54:00
                      CAPITAL SIDE WHAT WHAT CAPITAL
02:11:54:00
           02:11:55:00
                      LIKE IS IT IS IT ON THIS GRAPH
02:11:55:00
           02:11:58:00
                      THAT YOU HAVE WHERE YOU SAY
02:11:58:00
           02:11:59:00
                      PUBLIC WORKS CONSTRUCTION THAT
02:11:59:00
           02:12:00:00
                      ELEVEN POINT TWO PERCENT IS
02:12:00:00
           02:12:02:00
                      THAT ON OUR SITE ON OUR CITY
02:12:02:00
           02:12:05:00
                     OF BOSTON BOOKS IS THAT A
                      PUBLIC WORKS CONSTRUCTION MEANS
02:12:05:00
           02:12:06:00
02:12:06:00
           02:12:10:00
                      NO AND PROBABLY SPEAK MORE
02:12:10:00 02:12:13:00
                     ARTICULATELY BUT THAT'S A TYPE
02:12:13:00 02:12:14:00
                     OF USE.
02:12:14:00
           02:12:14:00
                     YEAH, EXACTLY.
WE OWN AND OPERATE THE ROADWAYS
02:12:16:00
           02:12:17:00
                     IN THE MARINE PARK AND
02:12:17:00
           02:12:21:00
                      THEREFORE OPERATE AS A PUBLIC
WORKS DEPARTMENT IN THAT AREA
02:12:21:00 02:12:22:00
                     DOING PUBLIC WORKS TYPE
02:12:22:00 02:12:25:00
                     CONSTRUCTION ROADWAY
02:12:25:00
           02:12:26:00
                     IMPROVEMENTS.
02:12:26:00
           02:12:28:00
                     GOT IT.
02:12:28:00
           02:12:30:00
                      BUT IF I'M SORRY I WAS LOOKING
02:12:30:00
           02:12:33:00
                      AT SO ON THE SLIDE HERE THE BP
02:12:33:00
           02:12:37:00
                      REAL ESTATE CAPITAL NEEDS WE'VE
02:12:37:00
           02:12:37:00
                      GOT THIS CATEGORIZED BY
02:12:37:00 02:12:40:00
                     PROCUREMENT.
                     WE ARE TRYING TO APPROACH OUR
02:12:40:00
           02:12:41:00
02:12:41:00
           02:12:45:00
                     PROJECTS WITH THAT IN MIND AND
02:12:45:00
           02:12:48:00
                      TRY TO ORGANIZE AND GROUP IN
02:12:48:00
           02:12:49:00
                      THAT WAY.
02:12:49:00
           02:12:51:00
                      AND SO THAT'S JUST OUR WAY
02:12:51:00
           02:12:52:00
                      OF REFERRING TO ROAD
02:12:52:00
           02:12:52:00
                     IMPROVEMENTS.
02:12:52:00
           02:12:53:00
                      AND SO IF WE WERE TO GO THROUGH
02:12:53:00
           02:12:57:00
                     OUR PORTFOLIO, YOU KNOW,
02:12:57:00
          02:12:58:00
                      THERE'S THERE'S A LOT
02:12:58:00
           02:12:58:00
                      OF INVESTMENT THAT WE WOULD
                      NEED TO GET THE PARKS UP TO ADA
02:12:58:00
          02:13:01:00
```

```
02:13:05:00
           02:13:07:00
                       AND ALL OF THOSE TYPES
02:13:07:00
           02:13:08:00
                       OF PROJECTS.
02:13:08:00
           02:13:09:00
                       AND AS WE START TO MOVE INTO
02:13:09:00
           02:13:15:00
                       SINKHOLE AND PEER REPAIRS, IT'S
02:13:15:00
           02:13:16:00
                       IT'S LESS OF A VERTICAL
02:13:16:00
           02:13:17:00
                       CONSTRUCTION AND MORE
02:13:17:00
           02:13:20:00
                       HORIZONTAL CONSTRUCTION.
02:13:20:00
           02:13:21:00
                       AND SO AS WE IF YOU WERE TO
02:13:21:00
           02:13:24:00
                       LOOK AT A LONG TERM GLIMPSE AT
02:13:24:00
           02:13:25:00
                       OUR PORTFOLIO FOR ABOUT FOUR OR
02:13:25:00
           02:13:28:00
                       FIVE YEARS, WE'RE VERY FOCUSED
02:13:28:00
           02:13:29:00
                       ON CHINA TRADE AND DID AN AWFUL
                       LOT OF ONE FORTY NINE
02:13:29:00
           02:13:31:00
02:13:31:00
           02:13:32:00
                       CONSTRUCTION AND NOW YOU'RE
02:13:32:00
           02:13:36:00
                       WE'RE EXPERIENCING A LOT MORE
02:13:36:00
           02:13:37:00
                       PUBLIC WORKS STYLE PROJECTS AND
02:13:37:00
           02:13:42:00
                       SO THAT'S GOT IT AND IT LOOKS
02:13:42:00
           02:13:45:00
                       TO BE FLIPPING THROUGH OUR
02:13:45:00
           02:13:46:00
                       BUDGET BOOK LIKE YOU GUYS
02:13:46:00
           02:13:46:00
                       AREN'T ACTUALLY ASKING FOR ANY
02:13:46:00
           02:13:49:00
                       CITY CAPITAL AUTHORIZATION THIS
02:13:49:00
           02:13:50:00
                       YEAR SO WE DID NOT RECEIVE ANY
02:13:50:00
           02:13:53:00
                       NEW FUNDING OR THEY ARE
                       CONTINUING TO FUND PROJECTS
02:13:53:00
           02:13:54:00
02:13:54:00
           02:13:56:00
                       PREVIOUSLY APPROVED.
02:13:56:00
           02:13:57:00
                       WE HAD SUBMITTED A REQUEST NOT
02:13:57:00
           02:14:00:00
                       FUNDED AT THIS TIME WE'RE
02:14:00:00
           02:14:01:00
                       HOPEFUL THAT IN THE NEXT FEW
02:14:01:00
           02:14:04:00
                       CYCLES WE CAN KEEP MOVING.
           02:14:05:00
02:14:04:00
                       WE'RE VERY GRATEFUL FOR THE
                       PROJECTS THAT WE HAVE
02:14:05:00
           02:14:06:00
02:14:06:00
           02:14:08:00
                       PARTICULARLY OUR NORTHERN
02:14:08:00
           02:14:09:00
                       INVESTMENTS AND SO WE'RE
02:14:09:00
           02:14:12:00
                       EXCITED TO GET THOSE PROCURED
02:14:12:00
           02:14:13:00
                       AND MOVING AS WELL.
02:14:13:00
           02:14:17:00
                       YEAH, AND HOW DO YOU THINK I
02:14:17:00
           02:14:17:00
                       MEAN WHEN MIGHT I HAVE TO
02:14:17:00
           02:14:19:00
                       CONFESS THAT WITH MY WAYS AND
02:14:19:00
           02:14:20:00
                       MEANS HAT ON I'M LIKE SOMEWHAT
02:14:20:00
           02:14:21:00
                       GLAD THAT THERE'S NO NEW
02:14:21:00
           02:14:24:00
                       AUTHORIZATION ONLY BECAUSE I
                       SORT OF THINK I SORT OF THINK
02:14:24:00
           02:14:28:00
02:14:28:00
           02:14:29:00
                      IT'S LIKE YOU KNOW I MEAN THERE
```

```
02:14:29:00
           02:14:32:00
                       ARE MANY RESPECTS IN WHICH THE
                       AGENCY I THINK IS GLAD TO BE ON
02:14:32:00
           02:14:33:00
02:14:33:00
           02:14:36:00
                       ITS OWN AND IT SEEMS TO ME LIKE
02:14:36:00
           02:14:37:00
                       BUT I'VE NEVER BEEN CLEAR ON
02:14:37:00
           02:14:40:00
                       THE BASIS ON WHICH SOME
02:14:40:00
           02:14:41:00
                       PROJECTS CAME ACROSS ON TO THE
02:14:41:00
           02:14:44:00
                       CITY CAPITAL BUDGET AND I DON'T
02:14:44:00
           02:14:47:00
                       KNOW IF YOU WANT TO SPEAK TO
02:14:47:00
           02:14:48:00
                       WHAT THAT BASIS IS WHEN YOU
02:14:48:00
           02:14:49:00
                       GUYS ARE QUESTIONED.
02:14:49:00
           02:14:50:00
                       I THINK PROBABLY THE BEST
02:14:50:00
           02:14:54:00
                       EXAMPLE OF WHAT I WOULD DO
                       ANYWAY WOULD PROMOTE AS A VERY
02:14:54:00
           02:14:55:00
02:14:55:00
           02:14:58:00
                       APPROPRIATE CITY FUNDED PROJECT
02:14:58:00
           02:14:59:00
                       ARE THESE STREET IMPROVEMENTS
                       BECAUSE ONE OF OUR OBJECTIVE IS
02:14:59:00
           02:15:02:00
02:15:02:00
           02:15:03:00
                       IS HONESTLY DID EXIT THE
02:15:03:00
           02:15:06:00
                       BUSINESS OF RUNNING A SMALL
02:15:06:00
           02:15:07:00
                       PUBLIC WORKS DEPARTMENT AND AND
                       TRANSFER THOSE PROJECTS TO THE
02:15:07:00
           02:15:08:00
02:15:08:00
           02:15:27:00
                       CITY.
02:15:27:00
           02:15:28:00
                       THE CITY IS NOT GOING THEY WILL
                       NOT ACCEPT THOSE STREETS AS
02:15:28:00
           02:15:29:00
                       PUBLIC RIGHTS OF WAY UNTIL THEY
02:15:29:00
           02:15:30:00
02:15:30:00
           02:15:30:00
                       MEET CERTAIN STANDARDS.
02:15:30:00
           02:15:31:00
                       SO WE ARE WHERE ASKING WE HAVE
02:15:31:00
           02:15:32:00
                       RECEIVED SOME HELP TO DO THAT
02:15:32:00
           02:15:33:00
                       AND OF COURSE FUNDED THE VAST
02:15:33:00
           02:15:34:00
                       MAJORITY OF IT ON OUR OWN.
02:15:34:00
           02:15:35:00
                       BUT THE WITH SOME CITY FUNDING
02:15:35:00
           02:15:35:00
                       WOULD HELP GET TO THAT GOAL
02:15:35:00
           02:15:36:00
                       FASTER.
02:15:36:00
           02:15:36:00
                       GOT IT.
02:15:36:00
           02:15:37:00
                       AND SO THAT'S AN ACTION PLAN IS
                       TO GET THOSE STREETS UP TO SO
02:15:37:00
           02:15:38:00
02:15:38:00
           02:15:39:00
                       THAT THEY CAN BE TRANSFERRED
02:15:39:00
           02:15:39:00
                       OVER AND YES.
02:15:39:00
           02:15:40:00
                       AND WE ARTICULATE THAT IN ANY
02:15:40:00
           02:15:41:00
                       ANY MEETINGS WITH ANY
02:15:41:00
           02:15:41:00
                       DEVELOPERS, OTHER ENTITIES IN
02:15:41:00
           02:15:43:00
                       THE MARINE.
02:15:43:00
           02:15:44:00
                       WE ARE FOLLOWING THE PUBLIC
02:15:44:00
           02:15:45:00
                      IMPROVEMENT COMMISSION'S
```

```
02:15:45:00
            02:15:47:00
                        GUIDELINES FOR STREETS RIGHT
02:15:47:00
           02:15:48:00
                       AWAY AND HAVING THEM RUN RUN
02:15:48:00
           02:15:52:00
                       ANY IDEAS OR CHANGES BY THE PAC
02:15:52:00
           02:15:53:00
                       IN ORDER TO FACILITATE THAT
02:15:53:00
           02:15:55:00
                       CHANGE IN THE FUTURE.
02:15:55:00
           02:15:56:00
                       GOT IT.
02:15:56:00
           02:15:57:00
                        OK, THAT'S GREAT.
02:15:57:00
           02:15:59:00
                       I WILL SAY THAT OBVIOUSLY IF WE
02:15:59:00
           02:16:00:00
                       WERE TO ACQUIRE A BUNCH OF LAND
                        FOR SOCIALLY ON HOUSING I WOULD
02:16:00:00
           02:16:03:00
02:16:03:00
           02:16:04:00
                       BE SUPPORTIVE OF CITY CAPITAL
02:16:04:00
           02:16:08:00
                        SUPPORT FOR ASSOCIATED PUBLIC
02:16:08:00
           02:16:12:00
                       WORKS TYPE WORK SO JUST WANTED
02:16:12:00
           02:16:12:00
                       IT.
02:16:12:00
           02:16:15:00
                       WHY DO I DO THAT?
02:16:15:00
           02:16:19:00
                        BUT OK AND AND YOUR BUDGET
02:16:19:00
           02:16:20:00
                        FORMALLY INTRODUCED TO THE
02:16:20:00
           02:16:25:00
                       BOARD WHEN NEXT THURSDAY JUNE
02:16:25:00
           02:16:27:00
                       OK AND I GUESS I WOULD ASK I
02:16:27:00
           02:16:31:00
                        UNDERSTAND THAT THE TIMING IS
02:16:31:00
           02:16:32:00
                       ALWAYS IT SEEMS TO ALWAYS BE
02:16:32:00
           02:16:34:00
                       AWKWARD IN THIS WAY BUT I WOULD
                        BE GRATEFUL IF YOU GUYS SORT
02:16:34:00
           02:16:38:00
                       OF SEND IT OVER TO US.
02:16:38:00
           02:16:39:00
                       I KNOW THAT I COULD GO FIND AND
02:16:39:00
           02:16:42:00
02:16:42:00
           02:16:43:00
                        DOWNLOAD IT BUT IF YOU WOULD
                       SEND OVER SORT OF FORMALLY TO
02:16:43:00
           02:16:43:00
02:16:43:00
           02:16:46:00
                       THE COMMITTEE THAT THE THINGS
02:16:46:00
           02:16:47:00
                       THAT YOU FILE ONCE THEY'RE
02:16:47:00
           02:16:50:00
                       FILED WITH THE BOARD SO THAT
                       WE'VE GOT THE FOIA TWENTY TO
02:16:50:00
           02:16:51:00
02:16:51:00
           02:16:52:00
                        BUDGET JUST AS A SORT OF POINT
02:16:52:00
           02:16:54:00
                       OF INFORMATION AND IS THERE
02:16:54:00
           02:16:58:00
                       ANYTHING, MICHEL, THAT YOU CAN
02:16:58:00
           02:17:05:00
                        SAY TO KIND OF LIKE WHERE
02:17:05:00
           02:17:06:00
                       THAT'S GOING IN TERMS OF MAJOR
02:17:06:00
           02:17:09:00
                       LIKE LIKE ANYTHING KIND
02:17:09:00
           02:17:10:00
                        OF SIGNIFICANT ABOUT HOW IT'S
02:17:10:00
           02:17:11:00
                        GOING TO BE DIFFERENT IN THE
02:17:11:00
           02:17:14:00
                       COMING THAN IT WAS IN THE PRIOR
02:17:14:00
           02:17:17:00
                       YEAR OR SO HAS SPENT SEVERAL
02:17:17:00
           02:17:20:00
                       YEARS FOCUSING FROM A FINANCE
02:17:20:00
           02:17:20:00
                       PERSPECTIVE ON OUR INTERNAL
```

```
02:17:20:00
           02:17:21:00
                       OPERATIONS PREPARING FOR THE
02:17:21:00
           02:17:24:00
                      DISPARITY STUDY, BUILDING OUT
02:17:24:00
           02:17:25:00
                       OUR REPORTING STRUCTURE IN A
02:17:25:00
           02:17:29:00
                      WAY THAT WILL ALLOW US TO
02:17:29:00
           02:17:29:00
                       BETTER REFLECT WHERE THE
                      DOLLARS ARE GOING.
02:17:29:00
           02:17:32:00
02:17:32:00
           02:17:36:00
                      WE RUN INTO A VERY UNIQUE
02:17:36:00
           02:17:37:00
                      DYNAMIC WHEN WE DO HAVE TO
02:17:37:00
           02:17:41:00
                      OPERATE AS THE VRA AND THE EDC
02:17:41:00
           02:17:43:00
                       FROM LEGAL ENTITIES POINT
02:17:43:00
           02:17:43:00
                       OF VIEW.
02:17:43:00
           02:17:44:00
                       AND SO WHEN WE ARE ACTUALLY
                       GOING OUT AND INITIATING
02:17:44:00
           02:17:47:00
02:17:47:00
           02:17:48:00
                      CONTRACTS AND ENGAGING IN THE
02:17:48:00
           02:17:51:00
                      PROCUREMENT SPACE, THERE'S JUST
02:17:51:00
           02:17:52:00
                      WE HAVE A LOT OF INTERNAL
02:17:52:00
           02:17:53:00
                       GOVERNANCE AND A LOT
02:17:53:00
           02:17:55:00
                      OF TECHNICAL PROCESSES THAT WE
02:17:55:00
           02:17:56:00
                       NEEDED TO FLESH OUT SIMPLIFY
02:17:56:00
           02:18:00:00
                       DOCUMENT AND GET OUR HOUSE IN
                       ORDER IN THAT WAY.
02:18:00:00
           02:18:00:00
02:18:00:00
           02:18:03:00
                       SO WE'RE PROVIDING REPORTS TO
02:18:03:00
           02:18:04:00
                       DEPARTMENT HEADS AT A GREATER
02:18:04:00
           02:18:07:00
                      LEVEL OF DETAIL THAN WE'VE EVER
02:18:07:00
           02:18:08:00
                      BEEN ABLE TO BEFORE.
02:18:08:00
           02:18:09:00
                       AND SO I THINK WHERE WE ARE
02:18:09:00
           02:18:12:00
                       TRYING TO GO IS TO MAKE SURE
02:18:12:00
           02:18:15:00
                       LIKE YOU SAID, THAT THE REVENUE
02:18:15:00
           02:18:18:00
                       STREAMS THAT WE HAVE WE CAN
02:18:18:00
           02:18:20:00
                       VERY CLEARLY TIE THEM TO THE
02:18:20:00
           02:18:23:00
                       PROGRAMS AND ACTIVITIES THAT WE
02:18:23:00
           02:18:26:00
                       ARE SUPPORTING AND SO GOING
02:18:26:00
           02:18:27:00
                      FORWARD I THINK WE ARE TRYING
02:18:27:00
           02:18:30:00
                       TO GET CLEARER AT WHEN
02:18:30:00
           02:18:31:00
                       CONSTRUCTION PROJECT IS READY
02:18:31:00
           02:18:31:00
                       TO GO.
02:18:31:00
           02:18:35:00
                       I THINK WE SOMETIMES HOPE THAT
02:18:35:00
           02:18:37:00
                       THINGS HAPPEN A LITTLE FASTER.
02:18:37:00
           02:18:38:00
                       THEY REALLY DO.
02:18:38:00
           02:18:39:00
                       SO THAT'S WHERE WE'RE GOING I
02:18:39:00
           02:18:42:00
                       THINK IS TRYING TO FIGURE OUT
02:18:42:00
           02:18:45:00
                       HOW CAN WE LOOK INTO THE FUTURE
02:18:45:00 02:18:46:00
                       BETTER.
```

```
WE'RE GOING TO TRY TO PUT
02:18:46:00
           02:18:47:00
                       TOGETHER A BUYING PLAN SO THAT
02:18:47:00
           02:18:48:00
02:18:48:00
           02:18:50:00
                       OUR COMMUNITY ENGAGEMENT STAFF
02:18:50:00
           02:18:52:00
                       CAN GO OUT AND SAY HEY. HERE'S
02:18:52:00
           02:18:53:00
                       THIS FOUR HUNDRED AND FIFTY
02:18:53:00
           02:18:54:00
                       MILLION DOLLARS AND HERE ARE
02:18:54:00
           02:18:55:00
                       THE ACTUAL PROJECTS THAT IT
02:18:55:00
           02:18:57:00
                       MEANS IF YOU WANT TO DO DESIGN
02:18:57:00
           02:18:58:00
                       HERE'S THE LIST OF PROJECTS.
02:18:58:00
           02:19:01:00
                       LET'S LET'S GO GET YOU
02:19:01:00
           02:19:01:00
                       CERTIFIED.
                       LET'S TALK TO THE CITY ABOUT
02:19:01:00
           02:19:04:00
                       PROGRAMS AND TRAINING ETC. SO I
02:19:04:00
           02:19:05:00
02:19:05:00
           02:19:09:00
                       THINK THAT WHAT WE'RE TRYING TO
02:19:09:00
           02:19:10:00
                       DO IS MAKE SURE THAT THE STAFF
02:19:10:00
           02:19:13:00
                       THAT WE HAVE ONE OF THE TOOLS
02:19:13:00
           02:19:14:00
                       AND RESOURCES TO EXECUTE ON ALL
02:19:14:00
           02:19:16:00
                       OF THE VARIOUS ACTIVITIES THAT
02:19:16:00
           02:19:20:00
                       WE'RE ENGAGED IN, WE ARE
02:19:20:00
           02:19:21:00
                       LOOKING AT OUTSIDE SUPPORT AND
02:19:21:00
           02:19:24:00
                       WHEN WE DO THINGS IN-HOUSE JUST
02:19:24:00
           02:19:25:00
                       TO MAKE SURE YOU KNOW, LIKE
02:19:25:00
           02:19:28:00
                       LAUREN SAID, IF THERE'S
                       SOMETHING AS IMPORTANT AS
02:19:28:00
           02:19:29:00
02:19:29:00
           02:19:32:00
                       COMMUNITY ENGAGEMENT THAT WE'RE
02:19:32:00
           02:19:33:00
                       BUILDING OUT THE STAFF TO DO
02:19:33:00
           02:19:33:00
                       THAT INTERNALLY WE'RE
02:19:33:00
           02:19:36:00
                       SUPPORTING BARRY TO MAKE SURE
02:19:36:00
           02:19:37:00
                       THAT WE'RE GIVING HIM THE
02:19:37:00
           02:19:39:00
                       RESOURCES THAT HE NEEDS SO
02:19:39:00
           02:19:40:00
                       WE'RE GOING TO SEE A LOT
02:19:40:00
           02:19:41:00
                       OF GROWTH IN THAT AREA AND I
02:19:41:00
           02:19:43:00
                       THINK WE'RE ALSO HOPEFUL KATIE
02:19:43:00
           02:19:44:00
                       , MAYBE YOU COULD JUMP IN AND
02:19:44:00
           02:19:47:00
                       GIVE US A QUICK PLUG HERE BUT
02:19:47:00
           02:19:48:00
                       WE'RE REALLY HOPEFUL THAT SOME
02:19:48:00
           02:19:51:00
                       OF THE WORK THAT WE'VE ON HERE
                       IS GOING TO PUT US IN A BETTER
02:19:51:00
           02:19:52:00
02:19:52:00
           02:19:53:00
                       POSITION TO LEVERAGE ALL
02:19:53:00
           02:19:55:00
                       OF THEIR GRANTS AND AND MAKE
02:19:55:00
           02:19:56:00
                       SURE THAT ANY ADDITIONAL
02:19:56:00
           02:19:59:00
                       FUNDING THAT THE ORGANIZATION
02:19:59:00
           02:20:00:00
                       MIGHT NEED THAT THEY GET
```

```
02:20:00:00
           02:20:03:00
                       SUPPORTED FIRST BEFORE WE DO
02:20:03:00
           02:20:04:00
                       ANY OF OUR OTHER INITIATIVES.
02:20:04:00
           02:20:07:00
                       SO WE'RE HOPING THAT THE BUDGET
02:20:07:00
           02:20:08:00
                       CAN REALLY BE A MANAGEMENT TOOL
02:20:08:00
           02:20:11:00
                       FOR US TO COMMUNICATE BETTER.
02:20:11:00
           02:20:12:00
                       AND SO THAT'S PART OF WHY WE
02:20:12:00
           02:20:15:00
                       COME TO COME TO YOU HERE ALSO
02:20:15:00
           02:20:16:00
                       TO SUPPORT AND CONVERSATION
02:20:16:00
           02:20:18:00
                       OF HEARING WHAT'S IMPORTANT AND
02:20:18:00
           02:20:19:00
                       THEN INTEGRATING IT ON AN
02:20:19:00
           02:20:20:00
                       ANNUAL BASIS INTO WHAT WE'RE
02:20:20:00
           02:20:22:00
                       DOING.
02:20:22:00
           02:20:23:00
                       GREAT.
                       THANK YOU FOR THAT OVERVIEW AND
02:20:23:00
           02:20:23:00
02:20:23:00
           02:20:24:00
                       YES, I WOULD LOVE TO HEAR FROM
02:20:24:00
           02:20:25:00
                       KATIE.
02:20:25:00
           02:20:27:00
                       I WAS ALSO GOING TO ASK HER A
02:20:27:00
           02:20:27:00
                       QUESTION JUST TO LET ME HEAR
02:20:27:00
           02:20:28:00
                       FROM YOU.
                       BUT IF YOU WANT TO WEIGH IN ON
02:20:28:00
           02:20:31:00
                       WHAT MICHELLE SAID NO, I MEAN
02:20:31:00
           02:20:32:00
02:20:32:00
           02:20:32:00
                       THANKS.
                       I THINK WE'RE TALKING A LOT
02:20:32:00
           02:20:33:00
02:20:33:00
           02:20:37:00
                       LOCALLY ABOUT THE SORT
02:20:37:00
           02:20:38:00
                       DISTRIBUTION OF JOB TRAINING
02:20:38:00
           02:20:38:00
                       PROGRAMS ACROSS THE CITY AND
02:20:38:00
           02:20:39:00
                       IT'S REALLY INTERESTING.
02:20:39:00
           02:20:41:00
                       I FEEL LIKE I'VE LEARNED A LOT
02:20:41:00
           02:20:42:00
                       IN THE LAST COUPLE OF HOURS
02:20:42:00
           02:20:43:00
                       OF LISTENING IN SO IT'S BEEN
02:20:43:00
           02:20:45:00
                       GREAT TO BE A FLY ON THE WALL
02:20:45:00
           02:20:46:00
                       FOR THAT.
02:20:46:00
           02:20:47:00
                       WE WORK VERY CLOSELY WITH ALL
           02:20:48:00
02:20:47:00
                       OF OUR FUNDING PARTNERS AND
02:20:48:00
           02:20:49:00
                       WITH OTHER SORT OF WORKFORCE
02:20:49:00
           02:20:50:00
                       FUNDERS IN THE CITY TO
02:20:50:00
           02:20:52:00
                       UNDERSTAND THE DYNAMICS
02:20:52:00
           02:20:53:00
                       OF WHAT'S HAPPENING.
                       AND I'LL SAY THAT THE PIVOT TO
02:20:53:00
           02:20:54:00
02:20:54:00
           02:20:56:00
                       REMOTE TRAINING FOR SO MANY
02:20:56:00
           02:20:57:00
                       OF OUR PROVIDERS HAS BEEN
02:20:57:00
           02:20:58:00
                       REALLY FASCINATING JUST TO SEE
02:20:58:00
           02:21:01:00
                      WHAT PROGRAMS ARE TAKING AWAY
```

```
02:21:01:00
          02:21:01:00
                      FROM THAT.
SO DEFINITELY A VERY FRUITFUL
MOMENT FOR WORKFORCE
02:21:05:00 02:21:05:00
                     DEVELOPMENT.
02:21:05:00
          02:21:08:00
                     THERE'S A LOT OF NEED AND
                     THERE'S A LOT OF PEOPLE
02:21:08:00
          02:21:09:00
02:21:09:00
          02:21:10:00
                      RETHINKING THE WAY THAT THEY'VE
02:21:10:00
          02:21:12:00
                     DONE THINGS FOR A LONG TIME.
02:21:12:00
          02:21:13:00
                     SO BOTH OF THOSE ARE REALLY
                     EXCITING CONVERSATIONS TO
02:21:13:00
          02:21:14:00
02:21:14:00
          02:21:15:00
                     FOLLOW AND JUST TO BRAID
02:21:15:00
          02:21:16:00
                     TOGETHER WITH THE UNDERSTANDING
                     OF WHERE DEVELOPMENT IS
02:21:16:00
          02:21:16:00
02:21:16:00
          02:21:19:00
                     HAPPENING ACROSS THE CITY AND
02:21:19:00
          02:21:23:00
                     AND CAN YOU SPEAK A LITTLE BIT
02:21:23:00 02:21:25:00
                     , KITTY, TO THE THE OFFICE
02:21:25:00
          02:21:27:00
                     OF WORKFORCE DEVELOPMENT NOW
02:21:27:00 02:21:28:00
                     YOU'RE YOUR FORMAL BUDGET COMES
02:21:28:00
          02:21:31:00
                     ENTIRELY THROUGH FDIC, IS THAT
02:21:31:00
          02:21:31:00
                     RIGHT?
02:21:31:00
          02:21:35:00
                     YES, THAT'S CORRECT.
02:21:35:00
          02:21:35:00
                     YES.
02:21:35:00
          02:21:39:00
                     I THINK THAT AS MICHELLE
02:21:39:00
          02:21:39:00
                     POINTED OUT IN HER OPENING
02:21:39:00
          02:21:40:00
                     REMARKS, THE LANGUAGE AMOUNTS
02:21:40:00
          02:21:42:00
                     ARE NOT COVERED IN THAT.
02:21:42:00
          02:21:43:00
                     SO I THINK WHAT'S NOT INCLUDED
IS THE WE IN THE LAST FISCAL
02:21:46:00
          02:21:50:00
                     YEAR OBLIGATED JUST OVER FIVE
02:21:50:00 02:21:50:00
                     MILLION DOLLARS IN NEIGHBORHOOD
02:21:50:00
          02:21:51:00
                     JOBS TRUST LINKAGE FUNDS.
02:21:51:00
          02:21:54:00
                     SO THAT WOULD NOT INCLUDED BUT
02:21:54:00
          02:21:54:00
                     OTHER THAN THAT.
02:21:54:00
          02:21:55:00
                     YES, GOT IT.
02:21:55:00
          02:21:58:00
                     AND SO YOU OBLIGATED FIVE HOW
02:21:58:00
          02:21:59:00
                      MUCH IS SITTING IN THE
02:21:59:00
          02:21:59:00
                     NEIGHBORHOOD DROPS TRUST
02:21:59:00
          02:22:05:00
                     UNOBLIGATED RIGHT NOW THAT IS A
02:22:05:00
          02:22:06:00
                     I COULD PULL THAT UP.
02:22:06:00
          02:22:09:00
                     WE DO HAVE WE WORK WITH
02:22:09:00
          02:22:13:00
                     TREASURY TO MANAGE THOSE FUNDS
02:22:13:00
          02:22:17:00
                     AND SO IT DOES FLUCTUATE A
```

```
02:22:17:00
           02:22:20:00
                       QUARTER AND RIGHT NOW OUR
UNCOMMITTED FUNDS BALANCE AS
02:22:21:00
           02:22:22:00
                       OF FEBRUARY WAS ABOUT THREE
02:22:22:00
           02:22:24:00
                       POINT FIVE MILLION DOLLARS.
02:22:24:00
           02:22:25:00
                       NOT AN UNEXPECTED AMOUNT FOR
02:22:25:00
           02:22:28:00
                       THIS TIME OF YEAR SINCE WE WILL
02:22:28:00
           02:22:31:00
                       BE GOING INTO OUR PROCUREMENT
02:22:31:00
           02:22:32:00
                       CYCLE FOR NEIGHBORHOOD JOBS
02:22:32:00
           02:22:36:00
                       TRUST GRANTEES AND RELEASING
02:22:36:00
           02:22:36:00
                       REQUESTS FOR PROPOSALS THIS THE
02:22:36:00
           02:22:37:00
                       SUMMER.
           02:22:38:00
02:22:37:00
                       SO EXPECT THAT FIGURE TO GO
02:22:38:00
           02:22:40:00
                       DOWN.
02:22:40:00
           02:22:41:00
                       BUT THAT'S WHAT WE HAVE AS
02:22:41:00
           02:22:41:00
                       OF AS OF FEBRUARY.
02:22:41:00
           02:22:44:00
                       SO GOT IT.
                       AND HOW HOW IS ALREADY INVOLVED
02:22:44:00
           02:22:47:00
02:22:47:00
           02:22:48:00
                       I MEAN SORT OF LIKE I KNOW THAT
02:22:48:00
           02:22:51:00
                       YOU ARE INVOLVED BUT IN THE
02:22:51:00
           02:22:52:00
                      CONVERSATIONS AROUND THE THE
02:22:52:00
           02:22:55:00
                      AARP FUNDS AND THINKING ABOUT
02:22:55:00
           02:22:59:00
                       THE BECAUSE WE I'D SAY WE'VE
02:22:59:00
           02:23:00:00
                       HAD A VARIETY SO THIS IS THE
02:23:00:00
           02:23:01:00
                       LAST RIGHT OF THESE
02:23:01:00
           02:23:03:00
                       DEPARTMENTAL BUDGET AND ON OUR
02:23:03:00
           02:23:04:00
                       TOUR THROUGH THE DEPARTMENT
02:23:04:00
           02:23:05:00
                       THERE'S AN AWFUL LOT
02:23:05:00
           02:23:07:00
                       OF DEPARTMENTS YOU ARE TRYING
02:23:07:00
           02:23:08:00
                       TO THINK ABOUT A JOB TRAINING
02:23:08:00
           02:23:08:00
                       PIECE.
02:23:08:00
           02:23:11:00
                       SO THERE'S LIKE ENVIRONMENT
02:23:11:00
           02:23:12:00
                       SITTING WITH THE MILLION
02:23:12:00
           02:23:15:00
                       DOLLARS FOR GREEN JOBS THEN
02:23:15:00
           02:23:16:00
                       YOU'VE GOT THE HARD HIT
02:23:16:00
           02:23:16:00
                       INDUSTRIES MILLION DOLLARS AND
02:23:16:00
           02:23:19:00
                       YOU'VE AT THE ARTS AND CULTURE
02:23:19:00
           02:23:20:00
                       ONE AND A LOT OF THESE ARE
02:23:20:00
           02:23:22:00
                       DEPARTMENTS WITH HIGH EXPERTIZE
02:23:22:00
           02:23:26:00
                       IN THE AREA OF SUBSTANCE
02:23:26:00
           02:23:27:00
                       THEY'RE WORKING BUT NOT
02:23:27:00
           02:23:30:00
                       NECESSARILY EXPERTIZE IN JOB
02:23:30:00
           02:23:31:00
                       TRAINING AND PIPELINE PROGRAMS.
02:23:31:00
           02:23:32:00
                      AND SO I'M KIND OF TRYING TO
```

```
02:23:32:00
           02:23:35:00
                       UNDERSTAND AND ALL THOSE THINGS
ARE INFORMATION AND THERE'S NO
02:23:35:00
           02:23:36:00
                       SHAME IN THAT DARPA WAS PASSED
02:23:36:00
           02:23:39:00
                      IN MID MARCH.
02:23:39:00
           02:23:39:00
                      RIGHT.
02:23:39:00
           02:23:40:00
                      WE'RE ALL BUILDING THIS
02:23:40:00
           02:23:43:00
                       BICYCLE'S RIGHT IT BUT I THINK
02:23:43:00
           02:23:47:00
                      IT HAS BEEN A LITTLE BIT OF A
           02:23:50:00
02:23:47:00
                      FLAG FOR ME THAT IT FEELS LIKE
02:23:50:00
           02:23:51:00
                      SOME OF THOSE DEPARTMENTS COULD
02:23:51:00
           02:23:54:00
                      USE REALLY ACTIVE PARTNERSHIP
02:23:54:00
           02:23:55:00
                      WITH FOLKS WHO THINK ABOUT
02:23:55:00
           02:23:58:00
                      WORKFORCE DEVELOPMENT STUFF ALL
02:23:58:00
           02:23:59:00
                      THE TIME.
02:23:59:00
           02:24:00:00
                      SO I WANT TO KNOW WHERE THAT
02:24:00:00 02:24:01:00
                      CONVERSATION SORT
02:24:01:00
           02:24:02:00
                      OF CONVERSATIONS IS.
02:24:02:00
           02:24:04:00
                      YEAH, I MEAN IN SOME CASES
02:24:04:00
           02:24:06:00
                      WE'RE A BUILDING ON LONGER TERM
                      CONVERSATIONS THAT EXTEND WELL
02:24:06:00
           02:24:07:00
02:24:07:00
           02:24:10:00
                      PRETTY COVID SO WE HAVE BEEN
02:24:10:00
           02:24:11:00
                       FOR EXAMPLE, MEETING WITH THE
02:24:11:00
           02:24:12:00
                       ENVIRONMENT DEPARTMENT ON A
                      MONTHLY BASIS FOR THE LAST YEAR
02:24:12:00
           02:24:14:00
02:24:14:00
           02:24:15:00
                      AND A HALF OR SO TO TALK ABOUT
02:24:15:00
           02:24:17:00
                      GREEN JOBS AND GREEN JOBS
02:24:17:00
           02:24:18:00
                      TRAINING AND HAVE DEVELOPED
02:24:18:00
           02:24:19:00
                      SORT OF A SET OF POLICY
02:24:19:00
           02:24:22:00
                      PRINCIPLES PRIORITIES THAT WE
WANT TO ADVANCE.
02:24:22:00
           02:24:26:00
                      SO AS THE FUNDING BECOMES
02:24:26:00
           02:24:27:00
                      AVAILABLE, AS IT DOES IN FACT
02:24:27:00
           02:24:30:00
                      BECOME AVAILABLE THEN THAT CAN
02:24:30:00
           02:24:31:00
                      HOPEFULLY TRACK WITH THE SORT
                      OF STRATEGIC PLANNING THAT
02:24:31:00
           02:24:34:00
02:24:34:00
           02:24:35:00
                      WE'VE BEEN DOING ALL ALONG A
02:24:35:00
           02:24:37:00
                      LOT OF WHAT WE EMPHASIZE ARE
02:24:37:00
           02:24:38:00
                      MORE PATHWAYS AND MODELS THAT
02:24:38:00
           02:24:42:00
                      ARE SOMEWHAT NEUTRAL.
02:24:42:00
           02:24:43:00
                      SO WE THINK ABOUT REGISTERED
02:24:43:00
           02:24:46:00
                      APPRENTICESHIP, WE THINK ABOUT
02:24:46:00
           02:24:47:00
                      PATHWAYS FOR COMMUNITY
02:24:47:00 02:24:47:00
                      COLLEGES.
```

```
02:24:47:00
           02:24:49:00
                       WE THINK ABOUT OCCUPATIONS.
02:24:49:00
           02:24:50:00
                       SKILLS TRAINING AND COMMUNITY
02:24:50:00
           02:24:51:00
                       BASED ORGANIZATIONS.
02:24:51:00
           02:24:54:00
                       THOSE HAVE ALWAYS BEEN OUR
02:24:54:00
           02:24:55:00
                       GUIDANCE IN TERMS OF WHAT WE
02:24:55:00
           02:24:57:00
                       THINK ABOUT FUNDING AND I THINK
02:24:57:00
           02:24:58:00
                       THEY HOLD TRUE REGARDLESS
02:24:58:00
           02:24:59:00
                       OF WHAT THE ACTUAL CONTENT
02:24:59:00
           02:25:01:00
                       OF THE TRAINING.
02:25:01:00
           02:25:02:00
                       YOU KNOW, WE WANT TO SEE MORE
02:25:02:00
           02:25:05:00
                       REGISTERED APPRENTICESHIP
02:25:05:00
           02:25:06:00
                       ACROSS THE BOARD ACROSS ALL
02:25:06:00
           02:25:06:00
                       KINDS OF SECTORS.
02:25:06:00
           02:25:09:00
                       SO WITH THIS DIFFICULTY WITH
02:25:09:00
           02:25:10:00
                       ENVIRONMENT, WE'RE HOPING TO
02:25:10:00
           02:25:10:00
                       BUILD ON THOSE PLANNING
02:25:10:00
           02:25:13:00
                       SESSIONS THAT WE'VE BEEN HAVING
02:25:13:00
           02:25:14:00
                       WITH ARTS AND CULTURE.
02:25:14:00
           02:25:17:00
                       I MEAN THIS IS SOMETHING THAT
                       TREND HAS HAS LED AND SHE COULD
02:25:17:00
           02:25:18:00
02:25:18:00
           02:25:21:00
                       MAYBE SPEAK TO MORE BUT WE HAVE
02:25:21:00
           02:25:24:00
                       BEEN WORKING PRE COVID WE
02:25:24:00
           02:25:25:00
                       WORKED WITH THE WITH UMASS
                       DARTMOUTH TO PUT TOGETHER A
02:25:25:00
           02:25:28:00
02:25:28:00
           02:25:49:00
                       RESEARCH PROJECT ON CAREER
02:25:49:00
           02:25:49:00
                       OPPORTUNITIES IN THE CREATIVE
02:25:49:00
           02:25:50:00
                       ECONOMY FOR BOSTON RESIDENTS.
02:25:50:00
           02:25:51:00
                       SO REALLY THINKING NOT JUST
                       ABOUT TRADITIONAL ARTS AND
02:25:51:00
           02:25:51:00
02:25:51:00
           02:25:52:00
                       CULTURE EMPLOYERS BUT ALSO
                       REALLY THINKING ABOUT THE
02:25:52:00
           02:25:52:00
02:25:52:00
           02:25:53:00
                       CREATIVE ECONOMY TYPE JOBS THAT
02:25:53:00
           02:25:54:00
                       ARE EMBEDDED WITHIN LARGER
02:25:54:00
           02:25:54:00
                       ORGANIZATIONS OR EMBEDDED
02:25:54:00
           02:25:55:00
                       WITHIN THE GRAPHIC DESIGNER WHO
02:25:55:00
           02:25:56:00
                       WORKS FOR STATE STREET AND THEN
02:25:56:00
           02:25:56:00
                       REALLY MAPPING THOSE BACK TO
02:25:56:00
           02:25:57:00
                       CAREER PATHWAYS THAT ARE
02:25:57:00
           02:25:57:00
                       OFFERED WHETHER IT'S THROUGH
02:25:57:00
           02:25:58:00
                       VPS AND THEIR CAREER AND
02:25:58:00
           02:25:59:00
                       TECHNICAL EDUCATION OR WHETHER
02:25:59:00
           02:25:59:00
                       IT'S AGAIN FOR OUR TUITION FREE
02:25:59:00
           02:26:03:00
                       COMMUNITY COLLEGE INITIATIVE.
```

```
02:26:03:00
           02:26:04:00
                       SO I THINK TO A LARGE EXTENT WE
                       WE HOPE TO USE SOME OF THESE
02:26:04:00
           02:26:08:00
02:26:08:00
           02:26:10:00
                       FUNDS TO ADVANCE THOSE LONG
02:26:10:00
           02:26:10:00
                       STANDING PRIORITIES.
02:26:10:00
           02:26:14:00
                       WE ALSO PUT IN A REQUEST FOR
02:26:14:00
           02:26:15:00
                       FUNDS TO ADVANCE DIGITAL
02:26:15:00
           02:26:18:00
                       LITERACY JUST SEEING THAT THAT
02:26:18:00
           02:26:19:00
                       IS SOMETHING THAT WAS
02:26:19:00
           02:26:19:00
                       CRITICALLY IMPORTANT PRE
02:26:19:00
           02:26:22:00
                       PANDEMIC AND OBVIOUSLY THE LAST
02:26:22:00
           02:26:23:00
                       14, 15 MONTHS HAVE TAUGHT US
02:26:23:00
           02:26:25:00
                       THAT IT'S INDISPENSABLE.
02:26:25:00
           02:26:29:00
                       SO I AGREE THERE IS A LOT
02:26:29:00
           02:26:30:00
                       OF CONVERSATION THAT MIGHT BE
02:26:30:00
           02:26:31:00
                       HAPPENING IN DIFFERENT PLACES
02:26:31:00
           02:26:34:00
                       DEPENDING OF THE CONTENT THAT
02:26:34:00
           02:26:35:00
                       PEOPLE WANT TO DO BUT THAT WE
02:26:35:00
           02:26:38:00
                       WOULD ALL ALWAYS LIKE BACK TO
02:26:38:00
           02:26:38:00
                       THE IMPORTANCE OF PATHWAYS AND
02:26:38:00
           02:26:40:00
                       WHAT THOSE PATHWAYS SHOULD
02:26:40:00
           02:26:41:00
                       SHOULD INCLUDE AND WE
02:26:41:00
           02:26:45:00
                       DEFINITELY ARE READY TO WORK
02:26:45:00
           02:26:46:00
                       WITH ANY DEPARTMENT TO ADVANCE
02:26:46:00
           02:26:48:00
                       THOSE.
02:26:48:00
           02:26:49:00
                       YEAH.
02:26:49:00
           02:26:50:00
                       KNOW AND THEN YEAH THE HARD HIT
02:26:50:00
           02:26:52:00
                       INDUSTRIES ONE SEEMS LIKE IN
02:26:52:00
           02:26:53:00
                       SOME WAYS THE HARDEST BECAUSE A
02:26:53:00
           02:26:56:00
                       LOT OF THE I MEAN I THINK SOME
02:26:56:00
           02:26:57:00
                       OF IT IS AN OPEN QUESTION.
02:26:57:00
           02:26:57:00
                       YEAH THE HOTEL WORKERS I KNOW
02:26:57:00
           02:26:59:00
                       WANT THEIR JOBS BACK.
02:26:59:00
           02:27:00:00
                       THEY DON'T WANT RETRAINING SO
           02:27:03:00
02:27:00:00
                       YOU KNOW IT'S KIND OF LIKE
02:27:03:00
           02:27:04:00
                       BALANCE THE ONE THAT SEEMS THE
02:27:04:00
           02:27:08:00
                       MOST LIKE ARE WE SUPPORTING
02:27:08:00
           02:27:09:00
                       WORKERS TRANSITIONING OR ARE WE
02:27:09:00
           02:27:11:00
                       JUST SUPPORTING THESE
                       INDUSTRIES SO THEY HIRE THEIR
02:27:11:00
           02:27:12:00
02:27:12:00
           02:27:13:00
                       PEOPLE BACK OR WHAT'S GOING ON
02:27:13:00
           02:27:15:00
                       THERE?
02:27:15:00
           02:27:16:00
                       NO, ABSOLUTELY.
02:27:16:00
           02:27:17:00
                       AND I THINK THERE'S A LOT
```

```
02:27:17:00
           02:27:20:00
                       OF ADVOCACY AND ORGANIZING
02:27:20:00
           02:27:20:00
                       HAPPENING WITH WHETHER IT'S
02:27:20:00
           02:27:24:00
                       HOTEL WORKERS AND THEIR
02:27:24:00
           02:27:24:00
                       ORGANIZATIONS OR COMMUNITY
02:27:24:00
           02:27:25:00
                       BASED ORGANIZATIONS.
02:27:25:00
           02:27:28:00
                       AND SO HOPEFULLY THAT CAN
02:27:28:00
           02:27:28:00
                       CREATE SOME OPPORTUNITIES THAT
02:27:28:00
           02:27:29:00
                       WE CAN THEN COME IN AND FUND
02:27:29:00
           02:27:32:00
                       PROJECTS THAT DO HELP PEOPLE WE
02:27:32:00
           02:27:35:00
                       HAVE WORKED CLOSELY WITH WITH
02:27:35:00
           02:27:36:00
                       HOSPITALITY THE LOCAL TWENTY
02:27:36:00
           02:27:37:00
                       SIX TRAINING AND A GREAT FUND
02:27:37:00
           02:27:39:00
                       OVER THE LAST YEAR AND A HALF
02:27:39:00
           02:27:40:00
                       TO PROVIDE RESOURCES.
02:27:40:00
           02:27:42:00
                       WE'VE DONE A NUMBER OF SORT
02:27:42:00
           02:27:43:00
                       OF EMERGENCY GRANTS TO THEM TO
02:27:43:00
           02:27:44:00
                       SUPPORT THEIR WORKFORCE.
02:27:44:00
           02:27:47:00
                       THE OTHER THING IS THEY HAVE
02:27:47:00
           02:27:50:00
                       RELATIONSHIPS WITH JOB SEEKERS
                       SO THEY DON'T HAVE TO GO OUT
02:27:50:00
           02:27:51:00
02:27:51:00
           02:27:52:00
                       AND SORT OF FIND PEOPLE WHO
02:27:52:00
           02:27:54:00
                       WANT TO ENGAGE IN JOB TRAINING
02:27:54:00
           02:27:54:00
                       PROGRAMS.
                       THEY HAVE A SET OF PEOPLE WHO
02:27:54:00
           02:27:56:00
02:27:56:00
           02:27:58:00
                       HAVE WHO KNOW ABOUT THEM, KNOW
02:27:58:00
           02:27:59:00
                       ABOUT THEIR SERVICES AND ARE
02:27:59:00
           02:28:00:00
                       LIKELY TO TURN TO THEM WHEN
02:28:00:00
           02:28:02:00
                       THEY'RE LOOKING TO GET BACK TO
02:28:02:00
           02:28:02:00
                       WORK.
02:28:02:00
           02:28:05:00
                       SO WE LIKE TO PRIORITIZE
02:28:05:00
           02:28:06:00
                       INVESTING IN THOSE BECAUSE WE
02:28:06:00
           02:28:10:00
                       WANT TO MAKE SURE THAT OUR
02:28:10:00
           02:28:11:00
                       FUNDS ARE BEING SPENT TO SERVE
           02:28:11:00
02:28:11:00
                       BOSTON RESIDENTS AS QUICKLY AS
02:28:11:00
           02:28:14:00
                       POSSIBLE SO THEY DON'T HAVE TO
02:28:14:00
           02:28:14:00
                       SORT OF START FROM ZERO.
02:28:14:00
           02:28:18:00
                       I THINK A LOT OF THE HARD HIT
02:28:18:00
           02:28:19:00
                       INDUSTRIES PIECES ALSO MAY WORK
02:28:19:00
           02:28:21:00
                       WITH WITH SMALL BUSINESSES AS
02:28:21:00
           02:28:25:00
                      WELL WHICH IS NOT AN AREA WHERE
02:28:25:00
           02:28:26:00
                       WE DO AS MUCH WORK BECAUSE
02:28:26:00
           02:28:27:00
                       THERE'S NOT NECESSARILY AS MUCH
02:28:27:00
           02:28:29:00
                      LIKE COMMON THREADS ACROSS
```

```
02:28:29:00
           02:28:29:00
                       SMALL EMPLOYERS.
02:28:29:00
           02:28:33:00
                       BUT WHEN IT COMES TO WE WORK
02:28:33:00
           02:28:37:00
                       CLOSELY WITH ONCOR, WE HAVE A
02:28:37:00
           02:28:37:00
                       REGULAR STANDING QUARTERLY
02:28:37:00
           02:28:38:00
                      MEETING WITH WITH HIRING
02:28:38:00
           02:28:41:00
                       MANAGERS OR COMMUNITY BASED
02:28:41:00
           02:28:44:00
                       ORGANIZATIONS IN BOSTON.
02:28:44:00
           02:28:45:00
                      SO WE ARE TRYING TO FOLLOW ALL
02:28:45:00
           02:28:46:00
                      THOSE CONVERSATIONS AS THEY
02:28:46:00
           02:28:48:00
                      HAPPEN.
02:28:48:00
           02:28:48:00
                      GREAT.
02:28:48:00
           02:28:49:00
                      AND AND YOU GUYS HAVE BEEN
                       INVOLVED RIGHT.
02:28:49:00
           02:28:52:00
02:28:52:00
           02:28:53:00
                      THE THING THAT'S SORT OF BEEN
02:28:53:00
           02:28:54:00
                      DOING THE TRAINING PROGRAM IN
02:28:54:00
           02:28:56:00
                      APRIL MAY YOU WE IT'S PARTIALLY
02:28:56:00
           02:28:57:00
                      FUNDED BY THE NEIGHBORHOOD JOBS
02:28:57:00
           02:29:00:00
                      TRUST I I DON'T THINK WE'VE
02:29:00:00
           02:29:03:00
                      BEEN AS INVOLVED IN THE PROGRAM
                      DEVELOPMENT SO TO SPEAK BUT WE
02:29:03:00
           02:29:07:00
02:29:07:00
           02:29:08:00
                      HAVE PROVIDED SOME RESOURCES
02:29:08:00
           02:29:11:00
                       FOR IT AND ARE YOU ARE YOU YET
                      ACTIVELY TALKING WITH OBVIOUSLY
02:29:11:00
           02:29:12:00
                      SUCCESS ON THE WHITE SIDE HAS
02:29:12:00
           02:29:16:00
                      THEY HAVE SOMEBODY COME IN TO
02:29:16:00
           02:29:19:00
02:29:19:00
           02:29:19:00
                       DO MORE EVALUATION?
02:29:19:00
           02:29:20:00
                      THEY'VE ALSO GOT A GRANT FOR
02:29:20:00
           02:29:23:00
                      EVALUATION LIKE ONE OF THE
02:29:23:00
           02:29:23:00
                       PIECES THERE RIGHT IS THINKING
02:29:23:00
           02:29:26:00
                      ABOUT HOW THOSE YOUTH JOBS ARE
02:29:26:00
           02:29:27:00
                      , YOU KNOW, A TASTE FOR YOUNG
02:29:27:00
           02:29:28:00
                      PEOPLE OF WHAT DIFFERENT THINGS
02:29:28:00
           02:29:31:00
                      IN A WORK WORLD MIGHT BE LIKE
           02:29:32:00
02:29:31:00
                      LIKE HOW THEY TURN INTO MORE
02:29:32:00
           02:29:34:00
                      LIKE PIPELINE TYPE
02:29:34:00
           02:29:35:00
                      OPPORTUNITIES OR ARE THOSE
02:29:35:00
           02:29:38:00
                      CONVERSATIONS ACTIVELY ONGOING
02:29:38:00
           02:29:38:00
02:29:38:00
           02:29:39:00
                      YEAH, ABSOLUTELY.
02:29:39:00
           02:29:40:00
                      I MEAN WE WORK CLOSELY WITH
02:29:40:00
           02:29:43:00
                      ALICIA SACEUR MODESTINO WHO IS
02:29:43:00
           02:29:44:00
                      SORT OF THE COACH RANTY WITH
```

```
02:29:49:00
           02:29:50:00
                       PILOTED A FEW SORT OF OPTIONS
                       LAST SUMMER WE STARTED OUR
02:29:50:00
           02:29:51:00
02:29:51:00
           02:29:54:00
                       LEARN AND EARN PROGRAM WHERE
02:29:54:00
           02:29:54:00
                       STUDENTS ARE PAID AN HOURLY
02:29:54:00
           02:29:56:00
                       WAGE TO BASICALLY TAKE A
                       COLLEGE CLASS OVER THE SUMMER
02:29:56:00
           02:29:57:00
02:29:57:00
           02:29:58:00
                       AND WE'VE WORKED CLOSELY WITH
                       BPS THIS YEAR TO REALLY ALIGN
02:29:58:00
           02:30:01:00
                       THAT WITH THEIR EARLY COLLEGE
02:30:01:00
           02:30:02:00
02:30:02:00
           02:30:05:00
                       AND ENROLLMENT PROGRAMING SO WE
02:30:05:00
           02:30:06:00
                       CAN SAY THIS IS AN OPPORTUNITY
02:30:06:00
           02:30:08:00
                       FOR STUDENTS WHO MAYBE DON'T
02:30:08:00
           02:30:09:00
                       HAVE EARLY COLLEGE OR
02:30:09:00
           02:30:10:00
                       ENROLLMENT IN THEIR COLLEGE TO
           02:30:13:00
02:30:10:00
                       GET THAT EXPERIENCE DURING THE
02:30:13:00
           02:30:13:00
                       SUMMER AND ALSO EARN A WAGE FOR
02:30:13:00
           02:30:14:00
                       IT.
02:30:14:00
           02:30:16:00
                       SO WE'RE SORT OF CONSTANTLY
02:30:16:00
           02:30:17:00
                       LOOKING FOR HOW WE CAN BE
                       COMPLEMENTARY TO THOSE EFFORTS.
02:30:17:00
           02:30:18:00
02:30:18:00
           02:30:21:00
                       I'LL ALSO SAY THAT THAT IS VERY
02:30:21:00
           02:30:22:00
                       MUCH THE CONVERSATION THAT THE
02:30:22:00
           02:30:24:00
                       STATE HAS AS WELL JUST IN TERMS
02:30:24:00
           02:30:25:00
                       OF ALIGNING TO THE CAREER
02:30:25:00
           02:30:25:00
                       PATHWAYS.
02:30:25:00
           02:30:28:00
                       THAT'S THE REAL BIG THEME
02:30:28:00
           02:30:29:00
                       OF THE FUNDING THAT WE MANAGE
02:30:29:00
           02:30:30:00
                       FROM THE COMMONWEALTH
02:30:30:00
           02:30:33:00
                       CORPORATION, THE STATE
02:30:33:00
           02:30:34:00
                       OF MASSACHUSETTS FOR SUMMER
02:30:34:00
           02:30:34:00
                       JOBS IN BOSTON.
02:30:34:00
           02:30:36:00
                       SO SOME OF THAT IS SORT
02:30:36:00
           02:30:37:00
                       OF HAPPENING FROM BOTH SIDES
02:30:37:00
           02:30:37:00
                       WHICH IS ALWAYS NICE.
02:30:37:00
           02:30:40:00
                       THERE'S SOME SYNERGY THERE
02:30:40:00
           02:30:40:00
                       THAT'S GOOD KNOWING PEOPLE
           02:30:41:00
02:30:40:00
                       PEOPLE LOVE TO LEARN AND EARN
02:30:41:00
           02:30:44:00
                       THING LAST YEAR AND ARE HAPPY
02:30:44:00
           02:30:45:00
                       YOU'RE CONTINUING IT I THINK
02:30:45:00
           02:30:46:00
                       I'VE HEARD IS WHY WHY IS IT
02:30:46:00
           02:30:48:00
                       REDUCED FROM LAST YEAR AND YEAH
02:30:48:00
           02:30:51:00
                       I WILL SAY THAT WE SERVED ABOUT
                       FIVE HUNDRED AND FIFTY STUDENTS
02:30:51:00
           02:30:52:00
```

```
02:30:52:00
           02:30:55:00
                       LAST YEAR AND JUST FROM SORT
02:30:55:00
           02:30:56:00
                       OF PROGRAM DEVELOPMENT POINT
02:30:56:00
           02:30:57:00
                       OF VIEW I THINK IT MAKES SENSE
02:30:57:00
           02:31:00:00
                       FOR US TO REALLY REFINE OUR
02:31:00:00
           02:31:00:00
                       MODEL TO MAKE SURE WE'RE
02:31:00:00
           02:31:03:00
                       ALIGNED WITH THE VPS TO MAKE
02:31:03:00
           02:31:04:00
                       SURE WE'RE FOR EXAMPLE SELECTED
02:31:04:00
           02:31:05:00
                       COURSES THAT ALIGN TO THE EARLY
02:31:05:00
           02:31:07:00
                       COLLEGE PATHWAYS SO THAT
02:31:07:00
           02:31:08:00
                       STUDENTS KIND OF GET THAT
02:31:08:00
           02:31:11:00
                       ADDITIONAL SORT BENEFIT
02:31:11:00
           02:31:11:00
                       OF BEING ON THAT PATHWAY.
                       SO WE'VE REALLY TAKEN THIS YEAR
02:31:11:00
           02:31:15:00
02:31:15:00
           02:31:16:00
                       AS AN OPPORTUNITY BASED ON SOME
02:31:16:00
           02:31:17:00
                       OF THE EVALUATION THAT WE DID
02:31:17:00
           02:31:18:00
                       LAST SUMMER TO CONTINUE TO
02:31:18:00
           02:31:22:00
                       REFINE THE PROGRAM MODEL AND
02:31:22:00
           02:31:23:00
                       LAST SUMMER I WILL SAY THE BIG
02:31:23:00
           02:31:27:00
                       PUSH WAS MAKE SURE THAT WE HAVE
                       OPPORTUNITIES FOR STUDENTS THAT
02:31:27:00
           02:31:27:00
02:31:27:00
           02:31:30:00
                       ARE FULLY REMOTE AND SO THAT
02:31:30:00
           02:31:34:00
                       WAS PRIORITIZED FOR VERY, VERY
02:31:34:00
           02:31:35:00
                       GOOD REASON IF THAT WAS
                       ABSOLUTELY THE RIGHT DECISION
02:31:35:00
           02:31:37:00
02:31:37:00
           02:31:38:00
                       AND WE'RE LOOKING FORWARD TO
02:31:38:00
           02:31:41:00
                       MAYBE GROWING SOMEWHAT MORE
02:31:41:00
           02:31:42:00
                       CONTROLLED FASHION OVER THE
02:31:42:00
           02:31:45:00
                       NEXT COUPLE OF YEARS.
02:31:45:00
           02:31:46:00
                       AS WE SAID, WE WANT TO MAKE
02:31:46:00
           02:31:47:00
                       SURE THAT STUDENTS ARE FOR
02:31:47:00
           02:31:49:00
                       EXAMPLE, PASSING CLASSES.
02:31:49:00
           02:31:50:00
                       IT'S SOMEWHAT COUNTERPRODUCTIVE
02:31:50:00
           02:31:53:00
                       IF STUDENTS COME AND ARE
02:31:53:00
           02:31:54:00
                       ASSIGNED TO A COURSE AND THEN
02:31:54:00
           02:31:55:00
                       DON'T PASS THEM, THEY'RE SORT
02:31:55:00
           02:31:56:00
                       OF STARTING EARLY COLLEGE
02:31:56:00
           02:32:01:00
                       STARTING WITH A A DING ON THEIR
02:32:01:00
           02:32:01:00
                       TRANSCRIPT.
02:32:01:00
           02:32:02:00
                       SO SORT OF REALLY FIGURING OUT
02:32:02:00
           02:32:04:00
                       HOW TO PROVIDE THE APPROPRIATE
02:32:04:00
           02:32:05:00
                       LEVEL OF WRAPAROUND SUPPORT FOR
02:32:05:00
           02:32:08:00
                       STUDENTS SO THAT THEY HAVE A
02:32:08:00
           02:32:09:00
                      STRONG ACADEMIC EXPERIENCE IS
```

```
02:32:09:00
           02:32:12:00
                       ALSO ONE OF OUR BIG GOALS THIS
02:32:12:00
           02:32:12:00
                       SUMMER.
02:32:12:00
           02:32:13:00
                       AND SO HOW MANY STUDENTS DO WE
02:32:13:00
           02:32:14:00
                       EXPECT TO SERVE AND LEARN AND
                       EARN COMPARED TO THE FIVE FIFTY
02:32:14:00
           02:32:16:00
                       WE'LL HAVE ONE HUNDRED AND
02:32:16:00
           02:32:17:00
02:32:17:00
           02:32:20:00
                       SEVENTY SO THAT INCLUDES TWENTY
02:32:20:00
           02:32:20:00
                       STUDENTS WHO ARE PART OF THE
02:32:20:00
           02:32:23:00
                       MADISON PARK CITY DUAL
02:32:23:00
           02:32:24:00
                       ENROLLMENT PROGRAM AND THEN ONE
02:32:24:00
           02:32:25:00
                       HUNDRED AND FIFTY STUDENTS WHO
                       APPLY AND WERE RANDOMLY
02:32:25:00
           02:32:28:00
02:32:28:00
           02:32:31:00
                       SELECTED INTO THE PROGRAM GOT
02:32:31:00
           02:32:32:00
                       AND WHAT WAS THE WHAT WAS THE
02:32:32:00
           02:32:35:00
                       ACCEPTANCE RATE LIKE?
02:32:35:00
           02:32:36:00
                       HOW MANY HOW MANY DO WE TURN TO
02:32:36:00
           02:32:38:00
                       LIKE THE APPLICATION IS
02:32:38:00
           02:32:39:00
                       ACTUALLY STILL OPEN SO WE'LL BE
02:32:39:00
           02:32:42:00
                       SORT OF GOING THROUGH THEY'VE
                       EXTENDED THE APPLICATION A
02:32:42:00
           02:32:43:00
02:32:43:00
           02:32:44:00
                       COUPLE OF TIMES LAST SUMMER I
02:32:44:00
           02:32:47:00
                       WILL SAY WE HAD ABOUT ELEVEN
02:32:47:00
           02:32:47:00
                       HUNDRED APPLICATIONS AND THIS
                       SUMMER I THINK WE HAD ABOUT
02:32:47:00
           02:32:48:00
02:32:48:00
           02:32:50:00
                       THREE HUNDRED APPLICATIONS SO
02:32:50:00
           02:32:51:00
                       THE NUMBER OF APPLICATIONS WENT
02:32:51:00
           02:32:53:00
                       ALL THE WAY DOWN AS WELL.
02:32:53:00
           02:32:54:00
                       RIGHT BUT IT'S ABOUT DOUBLE IN
02:32:54:00
           02:32:55:00
                       EACH INSTANCE.
02:32:55:00
           02:32:57:00
                       YES EXACTLY.
                       SO MAYBE A FIFTY PERCENT
02:32:57:00
           02:32:58:00
02:32:58:00
           02:33:01:00
                       ACCEPTANCE RATE OK AND ONE
02:33:01:00
           02:33:06:00
                       THING THAT I JUST I WOULD WOULD
02:33:06:00
           02:33:08:00
                       LOVE IS THE OLD THINK ABOUT
02:33:08:00
           02:33:09:00
                       SORT OF LIKE THIS IS LIKE A
02:33:09:00
           02:33:12:00
                       TRIANGLE CONVERSATION BETWEEN
02:33:12:00
           02:33:17:00
                       WII ENVIRONMENT AND IS LIKE WE
02:33:17:00
           02:33:17:00
                       WE HAVE THESE REALLY GREAT
02:33:17:00
           02:33:21:00
                       SUCCESS LIKE PROGRAMS FOCUSED
02:33:21:00
           02:33:22:00
                       ON GREEN JOBS THAT ARE LIKE
02:33:22:00
           02:33:25:00
                       STEP ONE IN A POTENTIAL GREEN
02:33:25:00
           02:33:25:00
                       JOB LADDER BUT THEY'RE VERY
02:33:25:00
           02:33:26:00
                       MUCH THE INTRODUCTORY LEVEL.
```

```
02:33:26:00
           02:33:29:00
                       IT'S LIKE THE TEAM SPEAK FOR
02:33:29:00
           02:33:29:00
                       THE TREES.
02:33:29:00
           02:33:33:00
                       WHAT COMMON SQUARE DOES THE
02:33:33:00
           02:33:33:00
                       EMERALD NECKLACE CONSERVANCY
02:33:33:00
           02:33:34:00
                       DOES LIKE WE'VE GOT THESE LIKE
02:33:34:00
           02:33:37:00
                       THAT WE'RE FUNDING FOR THE
02:33:37:00
           02:33:38:00
                       SUMMER AND THEY ALL LIKE IT
02:33:38:00
           02:33:41:00
                       FEELS VERY MUCH LOWEST HANGING
02:33:41:00
           02:33:41:00
                       FRUIT.
02:33:41:00
           02:33:44:00
                       FIRST STEP IS TO PROVIDE A
02:33:44:00
           02:33:44:00
                       LITTLE BIT OF SUPPORT AND
02:33:44:00
           02:33:48:00
                       COHESION TO THAT SET OF THINGS
02:33:48:00
           02:33:49:00
                       AND THINK ABOUT HOW THAT SET
02:33:49:00
           02:33:49:00
                       OF THINGS LIKE GROWTH AND A
02:33:49:00
           02:33:52:00
                       STEP TWO AND IT JUST IT FEELS
02:33:52:00
           02:33:53:00
                       LIKE THAT'S A SPACE WHERE IT
02:33:53:00
           02:33:54:00
                       CAN BE HELPFUL AND THE
02:33:54:00
           02:33:56:00
                       INTERSTITIAL KIND THAT SO JUST
           02:33:57:00
02:33:56:00
                       JUST YEAH I AGREE.
                       I THINK WE NEED TO IDENTIFY
02:33:57:00
           02:34:00:00
02:34:00:00
           02:34:01:00
                       WHAT ARE THE OCCUPATIONS THAT
02:34:01:00
           02:34:04:00
                       REQUIRE SOME LEVEL OF TRAINING
02:34:04:00
           02:34:07:00
                       AND THUS COME WITH HIGHER WAGES
02:34:07:00
           02:34:09:00
                       , BETTER BENEFITS THAT WE CAN
                       SORT OF BE PUTTING STUDENTS ON
02:34:09:00
           02:34:09:00
02:34:09:00
           02:34:11:00
                       A TRAINING PATHWAY TOWARD SO
02:34:11:00
           02:34:15:00
                       GREAT.
02:34:15:00
           02:34:16:00
                       AND THEN A QUESTION FOR YOU AND
02:34:16:00
           02:34:17:00
                       A BECAUSE EVERYONE'S SITTING
02:34:17:00
           02:34:19:00
                       HERE WONDERING I'LL STOP ASKING
02:34:19:00
           02:34:20:00
                       QUESTIONS JUST TO KATIE IS THE
02:34:20:00
           02:34:23:00
                       AND I'VE TALKED TO JOHN ABOUT
02:34:23:00
           02:34:24:00
                       THIS BEFORE BUT I JUST WANT TO
02:34:24:00
           02:34:25:00
                       PUT IT ON THE RECORD KIND
02:34:25:00
           02:34:27:00
                       OF THE WOULD PREFER TO BE IN
02:34:27:00
           02:34:31:00
                       THE ROOM, YOU KNOW, I THINK
02:34:31:00
           02:34:32:00
                       BOTH CERTAINLY MY DISTRICT
02:34:32:00
           02:34:34:00
                       CERTAINLY COUNCILOR FLYNN'S
02:34:34:00
           02:34:35:00
                       DISTRICT PROBABLY COUNCILOR
02:34:35:00
           02:34:38:00
                       BRADEN'S DISTRICT TO SOME
02:34:38:00
           02:34:39:00
                       EXTENT LIKE WE'RE ALL SEEING
02:34:39:00
           02:34:42:00
                       THIS HUGE GROWTH IN LAB SPACE
02:34:42:00
           02:34:45:00
                       AND AND I'M I'M VERY, VERY
```

```
02:34:45:00
           02:34:49:00
                       ANTSY THAT AS WE CREATE A BUNCH
02:34:49:00 02:34:50:00
                       LIKE A NOTICEABLY HIGHER
02:34:50:00 02:34:53:00
                       PERCENTAGE OF BOSTON COMMERCIAL
02:34:53:00
           02:34:54:00
                       REAL ESTATE THAT IS DEVOTED TO
02:34:54:00
           02:34:58:00
                      LAB THAT WE HAVE PIPELINE FOR
02:34:58:00
           02:35:00:00
                      OUR YOUNG PEOPLE INTO JOBS IN
02:35:00:00
           02:35:01:00
                       THOSE LABS AND I RECOGNIZE THAT
02:35:01:00
           02:35:04:00
                       THERE IS A PIPELINE IN THE MIX
02:35:04:00
           02:35:05:00
                       THERE THAT'S AN ACADEMIC
02:35:05:00
           02:35:08:00
                       TERTIARY EDUCATION PIPELINE
02:35:08:00
           02:35:09:00
                       PRINCIPAL INVESTIGATOR, ET
02:35:09:00
           02:35:09:00
                       CETERA.
02:35:09:00
           02:35:09:00
                       RIGHT.
02:35:09:00
           02:35:10:00
                       WHICH ISN'T ONE THAT WE'RE
02:35:10:00
           02:35:13:00
                       GOING TO BE ABLE TO PROMOTE DO
02:35:13:00
           02:35:13:00
                      MUCH ON.
02:35:13:00
           02:35:16:00
                       BUT WHEN I THINK ABOUT LAB
02:35:16:00
           02:35:17:00
                       TECHNICIANS, WHEN I THINK ABOUT
02:35:17:00
           02:35:18:00
                       THE WHOLE KIND OF SUPPORT WORLD
02:35:18:00
           02:35:20:00
                      AROUND THE LAB AND EVEN YOU
02:35:20:00
           02:35:21:00
                      KNOW, LOTS OF PEOPLE I KNOW
02:35:21:00
           02:35:21:00
                       HAVE BEEN LAB TECHS AND HAVE
02:35:21:00
           02:35:24:00
                       BEEN GONE OFF TO GET THEIR PHD
02:35:24:00
           02:35:24:00
                      IN SCIENCE.
02:35:24:00
           02:35:25:00
                       RIGHT.
02:35:25:00
           02:35:26:00
                       SO IT'S NOT A TOTALLY UNRELATED
02:35:26:00
           02:35:27:00
                       SPACE.
02:35:27:00
           02:35:29:00
                      IT JUST IT FEELS TO ME LIKE THE
02:35:29:00
           02:35:32:00
                       SAME WAY THAT WE'RE LIKE CUSHY
02:35:32:00
           02:35:35:00
                      ENVIRONMENT ON GREEN JOBS.
02:35:35:00
           02:35:36:00
                       OH MY GOSH.
                      IF WE'RE GOING TO WITH THE
02:35:36:00
           02:35:37:00
02:35:37:00
           02:35:38:00
                      CARBON PERFORMANCE STANDARDS
02:35:38:00
           02:35:39:00
                      CREATE A WHOLE DEMAND FOR
02:35:39:00
           02:35:40:00
                       BUILDING RETROFIT, WE THE CITY
02:35:40:00
           02:35:44:00
                       SHOULD BE ON THE CUTTING EDGE
02:35:44:00
           02:35:45:00
                       THINKING ABOUT HOW WE GET OUR
02:35:45:00
           02:35:45:00
                       YOUNG PEOPLE INTO THE WORK
02:35:45:00
           02:35:48:00
                       PIPELINE THAT WE ARE CREATING
                       BECAUSE SHAME ON US IF WE DON'T
02:35:48:00
           02:35:49:00
02:35:49:00
           02:35:51:00
                       FIGURE OUT HOW TO DO THAT.
02:35:51:00
           02:35:51:00
                      IT'S LIKE HERE OBVIOUSLY WE'RE
                       MORE CHANNELING A PRIVATE
```

```
02:36:11:00
            02:36:12:00
                        SECTOR THING BUT WE ARE
02:36:12:00
           02:36:13:00
                       TACKLING IT WITH OUR SORT
02:36:13:00
           02:36:14:00
                        OF OUR OUR PLANNING AND
02:36:14:00
           02:36:14:00
                        DEVELOPMENT DECISIONS ABOUT LAB
02:36:14:00
           02:36:15:00
                       SPACE AND WHAT I DON'T WANT AS
02:36:15:00
           02:36:16:00
                       SOMEBODY WHO WITH A DISTRICT
02:36:16:00
           02:36:16:00
                       THAT HOSTS MANY INDUSTRIES
02:36:16:00
           02:36:17:00
                       WHICH WE ARE PROUD BUT THAT
02:36:17:00
           02:36:18:00
                       HIRE TOO FEW OF THE YOUNG
02:36:18:00
           02:36:19:00
                        PEOPLE WHO LIVE WHO GROW UP IN
02:36:19:00
           02:36:19:00
                       THE AREA.
02:36:19:00
           02:36:20:00
                       I'VE ALREADY GOT THAT IN THE
                       WORLD OF THE HOSPITALS AND THE
02:36:20:00
           02:36:21:00
02:36:21:00
           02:36:21:00
                       UNIVERSITIES.
02:36:21:00
           02:36:22:00
                       AND IF IF WE GO IN TO INCREASE
02:36:22:00
           02:36:23:00
                       IN COMMERCIAL LAB SPACE AND
02:36:23:00
           02:36:24:00
                       THAT'S ANOTHER SPACE FOR THAT
02:36:24:00
           02:36:26:00
                       BECOMES TOO TRUE.
02:36:26:00
           02:36:26:00
                       IT WORRIES ME.
                        SO I JUST AND OBVIOUSLY WHAT
02:36:26:00
           02:36:30:00
02:36:30:00
           02:36:31:00
                       MATTERS IS THAT EFFECTIVE
02:36:31:00
           02:36:31:00
                        PIPELINE, THE ONE THAT ACTUALLY
02:36:31:00
           02:36:34:00
                        ENDS UP WITH SOMEBODY WITH A
                       JOB SO JUST REALLY WOULD LOVE A
02:36:34:00
           02:36:35:00
02:36:35:00
           02:36:37:00
                       LITTLE BIT OF AN UPDATE ON
02:36:37:00
           02:36:38:00
                       WHERE NBPA ARE AND THINKING
02:36:38:00
           02:36:42:00
                       ABOUT THIS STRATEGICALLY HOW DO
02:36:42:00
           02:36:45:00
                       WE ALIGN JOBS TRUST PLANS WITH
02:36:45:00
           02:36:46:00
                        MAKING A DENT IN THIS LIKE JUST
02:36:46:00
           02:36:51:00
                       IF ANYBODY SPEAK TO THAT.
02:36:51:00
           02:36:55:00
                       I MEAN I I ABSOLUTELY AGREE
02:36:55:00
           02:36:59:00
                       THERE'S EXPLOSION POTENTIAL
02:36:59:00
           02:37:00:00
                       JOBS AND THERE'S A DEARTH
02:37:00:00
           02:37:03:00
                       OF THE SORT OF LIKE COMMUNITY
                        BASED TRAINING PROGRAMS THAT WE
02:37:03:00
           02:37:03:00
02:37:03:00
           02:37:04:00
                       TEND TO SUPPORT.
02:37:04:00
           02:37:05:00
                       THERE ARE A COUPLE OF REALLY
02:37:05:00
           02:37:07:00
                       STRONG ONES JUSTICE IN
02:37:07:00
           02:37:08:00
                       CAMBRIDGE HAS A GREAT LAB
02:37:08:00
           02:37:08:00
                       TECHNICIAN TRAINING PROGRAM
02:37:08:00
           02:37:11:00
                        THAT'S HISTORICALLY BEEN
02:37:11:00
           02:37:11:00
                        FOCUSED ON PHARMACEUTICAL
02:37:11:00
           02:37:12:00
                       EMPLOYERS AND KENDALL SQUARE
```

```
02:37:12:00
           02:37:15:00
                       THERE'S MASS BIO ED JUST
02:37:15:00
           02:37:16:00
                       LAUNCHED AN APPRENTICESHIP
02:37:16:00
           02:37:19:00
                       PROGRAM THAT IS A PAID A PAID
02:37:19:00
           02:37:22:00
                       APPRENTICESHIP PROGRAM TO TRAIN
02:37:22:00
           02:37:23:00
                       AND DIFFERENT KIND OF LAB
02:37:23:00
           02:37:23:00
                       ROLES.
02:37:23:00
           02:37:24:00
                       SO I THINK THESE ARE EXACTLY
02:37:24:00
           02:37:26:00
                       THE KIND OF SKILL IN DEMAND A
02:37:26:00
           02:37:27:00
                       GOOD PAYING CAREER PATHWAYS
02:37:27:00
           02:37:30:00
                       THAT WE SHOULD BE THINKING
02:37:30:00
           02:37:30:00
                       ABOUT.
02:37:30:00
           02:37:31:00
                       AND ONCE STUDENTS GET INTO
02:37:31:00
           02:37:34:00
                       EMPLOYMENT AT A LARGE EMPLOYER
02:37:34:00
           02:37:35:00
                       HAVE OPPORTUNITY FOR
02:37:35:00
           02:37:38:00
                       ADVANCEMENT SO YEAH, WE WILL
02:37:38:00
           02:37:39:00
                       DEFINITELY BE INCLUDING LIFE
02:37:39:00
           02:37:42:00
                       SCIENCES AND IN OUR UPCOMING
02:37:42:00
           02:37:46:00
                       RFP IN GENERAL THE WAY WE WORK
02:37:46:00
           02:37:46:00
                       IS THAT ORGANIZATIONS AND
                       THROUGH INVESTING IN THEIR
02:37:46:00
           02:37:49:00
02:37:49:00
           02:37:50:00
                       PROGRAM SO WE ARE VERY HOPEFUL
02:37:50:00
           02:37:53:00
                       THAT WILL RECEIVE APPLICATIONS
02:37:53:00
           02:37:57:00
                       THAT SPEAK TO THIS NEED AND I
                       THINK MANY OF OUR JOB TRAINING
02:37:57:00
           02:37:58:00
02:37:58:00
           02:38:01:00
                       PARTNERS ARE SEEING THE SAME
02:38:01:00
           02:38:01:00
                       HEADLINES AND SEEING WRITING ON
02:38:01:00
           02:38:02:00
                       THE WALL THAT THIS IS A SPACE
02:38:02:00
           02:38:04:00
                       THEY SHOULD BE MOVING INTO.
02:38:04:00
           02:38:05:00
                       SO WE'RE HAPPY TO SORT
02:38:05:00
           02:38:06:00
                       OF CONTINUE TO PARTICIPATE IN
02:38:06:00
           02:38:08:00
                       THOSE CONVERSATIONS AND
02:38:08:00
           02:38:09:00
                       HOPEFULLY HAVE OPPORTUNITIES TO
02:38:09:00
           02:38:11:00
                       INVEST IN THEM MOVING FORWARD.
02:38:11:00
           02:38:13:00
                       YEAH, I JUST WANT TO ADD ONE
02:38:13:00
           02:38:15:00
                       QUICK THING TO THAT WHICH IS
02:38:15:00
           02:38:16:00
                       JUST A PLUG FOR OUR PLAN.
02:38:16:00
           02:38:20:00
                       YOU'LL BE THE SQUARE COMMUNITY
02:38:20:00
           02:38:21:00
                       PLANNING MEETING COMING UP AT
02:38:21:00
           02:38:24:00
                       THE END OF THE MONTH WHERE
02:38:24:00
           02:38:25:00
                       WE'RE LOOKING AT PARCEL P
02:38:25:00
           02:38:25:00
                       THREE.
02:38:25:00
           02:38:27:00
                       WE WE KNOW THERE'S A LAB
02:38:27:00
           02:38:27:00
                       INTEREST FROM THE REAL ESTATE
```

```
02:38:27:00
            02:38:30:00
                        COMMUNITY AND WE'RE TALKING
                       ABOUT PRECISELY THIS IS THE
02:38:30:00
           02:38:31:00
02:38:31:00
           02:38:32:00
                        FOCUS THE MEETING WITH THE
02:38:32:00
           02:38:34:00
                       COMMUNITY TALKING ABOUT THE
02:38:34:00
           02:38:35:00
                       PATHWAYS BETWEEN THE POTENTIAL
02:38:35:00
           02:38:36:00
                       JOBS THAT ARE CREATED FROM THAT
02:38:36:00
           02:38:39:00
                       TYPE, THAT TYPE OF DEVELOPMENT
02:38:39:00
           02:38:42:00
                       AND AND THE POTENTIAL THE
02:38:42:00
           02:38:43:00
                        EXISTING AND THE POTENTIAL
                        FUTURE PATHWAYS ALSO BRINGING
02:38:43:00
           02:38:46:00
02:38:46:00
           02:38:47:00
                       ABOUT MASSIVE PARK BENJAMIN
02:38:47:00
           02:38:50:00
                       FRANKLIN'S TO NEW SQUARE THAT
02:38:50:00
           02:38:51:00
                       WHAT WHAT POTENTIAL FUTURE
02:38:51:00
           02:38:55:00
                       PATHWAYS MIGHT EXIST TO TO
02:38:55:00
           02:38:58:00
                       CONNECT RESIDENTS TO BOSTON
02:38:58:00
           02:38:58:00
                        PARTICULARLY ROXBURY IN THAT
02:38:58:00
           02:39:02:00
                       CASE SAID TO LABORATORY USES IF
02:39:02:00
           02:39:05:00
                       IF THAT INDEED COMES TO PASS
02:39:05:00
           02:39:06:00
                       THAT'S GREAT.
                       I REALLY THINK THAT I MEAN TO
02:39:06:00
           02:39:07:00
02:39:07:00
           02:39:10:00
                       YOUR POINT KATEE, THAT OUR
                        GENERAL MODEL LIKE I REALLY
02:39:10:00
           02:39:11:00
02:39:11:00
           02:39:12:00
                       THINK THAT CRACKING GLASS IN A
                       TRANSFORMATIVE WAY THAT RESULTS
02:39:12:00
           02:39:14:00
02:39:14:00
           02:39:15:00
                       IN DIFFERENT OUTCOMES IS GOING
02:39:15:00
           02:39:17:00
                       TO INVOLVE CITY LEADERSHIP
02:39:17:00
           02:39:19:00
                       ABOVE AND BEYOND US WAITING FOR
02:39:19:00
           02:39:22:00
                       OUR ECOSYSTEM OF OF PARTNERS TO
02:39:22:00
           02:39:23:00
                        FIGURE SOMETHING OUT NOT
02:39:23:00
           02:39:23:00
                       BECAUSE OUR ECOSYSTEM
02:39:23:00
           02:39:26:00
                       OF PARTNERS IS NOT EXCELLENT.
02:39:26:00
           02:39:27:00
                       I JUST THINK THAT IT'S ALWAYS
02:39:27:00
           02:39:30:00
                       HARD FOR PEOPLE TO BUILD LIKE
           02:39:31:00
02:39:30:00
                       TO BUILD A MODEL IN A NEW SPACE
02:39:31:00
           02:39:34:00
                       AND HOPE THAT THE PUBLIC ENTITY
02:39:34:00
           02:39:35:00
                       IS GOING TO FUND IT.
02:39:35:00
           02:39:35:00
                        RIGHT.
02:39:35:00
           02:39:36:00
                       IT'S JUST LIKE A HARD THAT'S A
02:39:36:00
           02:39:38:00
                        HARD STEP AND YOU SORT
02:39:38:00
           02:39:39:00
                       OF INHERENTLY HAVEN'T HIRED THE
02:39:39:00
           02:39:42:00
                        PEOPLE TO RUN THAT AT THE
02:39:42:00
           02:39:42:00
                        RIGHT.
02:39:42:00
           02:39:43:00
                       WHATEVER IT IS THAT YOU'RE
```

```
02:39:43:00
            02:39:44:00
                        CURRENTLY RUNNING IS WHAT
02:39:44:00
            02:39:46:00
                        YOU'RE GETTING FUNDED FOR.
02:39:46:00
            02:39:47:00
                        AND SO I JUST THINK LIKE AND I
02:39:47:00
            02:39:49:00
                        THINK THAT I'M REALLY GLAD TO
                        HEAR DEVON THAT YOU GUYS ARE
02:39:49:00
            02:39:50:00
02:39:50:00
            02:39:51:00
                        DOING AND CONTINUE BEING I MEAN
02:39:51:00
            02:39:53:00
                        I JUST THINK WE'RE WE'RE LIVING
02:39:53:00
            02:39:54:00
                        IN A REALITY WHERE LIKE
02:39:54:00
            02:39:55:00
                        LONGWOOD IS EXTENDING DOWN
02:39:55:00
            02:39:57:00
                        BROOKLYN UP.
02:39:57:00
            02:39:58:00
                        THAT'S PART OF WHY WE'RE DOING
                        THE SORT OF LIKE TRY TO BE MORE
02:39:58:00
            02:39:59:00
                        COHERENT IN OUR THINKING ABOUT
02:39:59:00
            02:40:01:00
02:40:01:00
            02:40:02:00
                        THE DEVELOPMENT THERE IN THAT
02:40:02:00
            02:40:05:00
                        SECTION OF FENWAY AND THEN THE
02:40:05:00
            02:40:06:00
                        ENTIRE RED LINE CORRIDOR IS
02:40:06:00
            02:40:09:00
                        BECOMING A CORRIDOR AND IT'S
02:40:09:00
            02:40:10:00
                        LIKE YEAH, RIGHT NOW WE'RE
02:40:10:00
            02:40:11:00
                        TALKING ABOUT FLINS DISTRICT IN
02:40:11:00
            02:40:13:00
                        MIND BUT WE WILL BE IN A
02:40:13:00
            02:40:14:00
                        SERIOUS WAY TALKING ABOUT SEVEN
02:40:14:00
            02:40:16:00
                        AND FOUR AND WE ALREADY KIND
                        OF ARE RIGHT AND LIKE IT'S JUST
02:40:16:00
            02:40:18:00
                        IT JUST WOULD BE SO IT WOULD BE
02:40:18:00
            02:40:21:00
02:40:21:00
            02:40:25:00
                        SO EASY FOR THAT CONVERSION TO
02:40:25:00
            02:40:26:00
                        HAPPEN AT SCALE AND US TO HAVE
02:40:26:00
            02:40:28:00
                        REALLY LIKE NOT FIGURED OUT
02:40:28:00
            02:40:29:00
                        THIS PIECE AND THEN LIKE ALL
02:40:29:00
            02:40:32:00
                        OF OUR SUCCESSORS IN TEN YEARS
02:40:32:00
            02:40:33:00
                        WILL BE LIKE WELL THEN WHY
02:40:33:00
            02:40:34:00
                        DIDN'T THEY DO IT?
02:40:34:00
            02:40:36:00
                        NO, I COUNCILOR I I'M NOT I
02:40:36:00
            02:40:39:00
                        THINK WE'RE DEFINITELY KIND
            02:40:40:00
02:40:39:00
                        OF AN INFLECTION POINT HERE.
02:40:40:00
            02:40:41:00
                        I WOULD DEFINITELY SAY WHEN I
02:40:41:00
            02:40:44:00
                        THINK ABOUT GETTING TO SCALE
            02:40:45:00
02:40:44:00
                        WITH SORT OF A NEW SECTOR
02:40:45:00
            02:40:48:00
                        TRAINING ESPECIALLY THIS ONE
02:40:48:00
            02:40:48:00
                        OUR COMMUNITY COLLEGES BEN
02:40:48:00
            02:40:49:00
                        FRANKLIN ARE SUCH IMPORTANT
02:40:49:00
            02:40:52:00
                        PARTNERS AND WE REALLY SEE OUR
02:40:52:00
            02:40:53:00
                        TUITION FREE COMMUNITY COLLEGE
                        INITIATIVE AS ONE OF THE WAYS
02:40:53:00
            02:40:55:00
```

```
02:40:55:00
           02:40:56:00
                       THAT WE SORT OF SUPPORT
02:40:56:00
           02:40:59:00
                       EXPANSION INTO NEW SECTORS.
02:40:59:00
           02:41:00:00
                       WE WORK CLOSELY WITH OUR
02:41:00:00
           02:41:01:00
                       PARTNERS TO MAKE SURE THAT THEY
02:41:01:00
           02:41:02:00
                       UNDERSTAND THAT THEY CAN BREAK
                       OUR FUNDING SOURCES SO THAT
02:41:02:00
           02:41:03:00
02:41:03:00
           02:41:04:00
                       THEY CAN PROPOSE A PROGRAM THAT
02:41:04:00
           02:41:10:00
                       WRAPS TOGETHER FUNDING AND
02:41:10:00
           02:41:10:00
                       FUNDING AND POTENTIALLY TO
02:41:10:00
           02:41:14:00
                       CREATE A PATHWAY FOR STUDENTS.
02:41:14:00
           02:41:15:00
                       SO IN SOME WAYS WE'RE SORT
02:41:15:00
           02:41:18:00
                       OF WORKING THE TOOLS THAT WE
                       HAVE TO BUT ALSO DEVELOPING THE
02:41:18:00
           02:41:22:00
02:41:22:00
           02:41:23:00
                       TOOLS JUST IN THE EXPANSION
02:41:23:00
           02:41:23:00
                       OF.
02:41:23:00
           02:41:26:00
                       BUT I THINK I THINK THE WRITING
02:41:26:00
           02:41:27:00
                       IS DEFINITELY ON THE WALL IN
02:41:27:00
           02:41:29:00
                       TERMS OF THE EXPANSION
02:41:29:00
           02:41:30:00
                       OF SCIENCE.
                       AND SO YEAH, IT'S A MOMENT TO
02:41:30:00
           02:41:31:00
02:41:31:00
           02:41:31:00
                       JUMP ON.
02:41:31:00
           02:41:34:00
                       I AGREE.
02:41:34:00
           02:41:34:00
                       YEAH.
02:41:34:00
           02:41:35:00
                       AND JUST TO MAKE SURE THAT WE
02:41:35:00
           02:41:37:00
                       HAVE A RESULTS ORIENTED PLAN
02:41:37:00
           02:41:38:00
                       LIKE I THINK IT'S GREAT IF I
02:41:38:00
           02:41:41:00
                       THINK IT'S GREAT FOR WHEN WE'RE
02:41:41:00
           02:41:42:00
                       DEVELOPING THINGS FOR IT TO BE
02:41:42:00
           02:41:43:00
                       LIKE OK, WHAT WAS OUR
02:41:43:00
           02:41:45:00
                       ACHIEVEMENT THIS YEAR WHEN WE
02:41:45:00
           02:41:46:00
                       SUPPORTED BEN FRANKLIN IN
02:41:46:00
           02:41:46:00
                       CREATING THIS NEW SET
02:41:46:00
           02:41:49:00
                       OF COURSES OR LIKE YOU THEY
02:41:49:00
           02:41:50:00
                       ENROLLED MORE PEOPLE IN THESE
02:41:50:00
           02:41:50:00
                       COURSES.
02:41:50:00
           02:41:51:00
                       THAT'S FINE BUT THOSE ARE ALL
02:41:51:00
           02:41:53:00
                       INTERMEDIATE GOALS, RIGHT?
02:41:53:00
           02:41:54:00
                       AT SOME POINT THE METRIC HAS TO
02:41:54:00
           02:41:57:00
                       BE AND THIS MANY BEN FRANKLIN
02:41:57:00
           02:42:00:00
                       LIKE GRADS FROM THIS PAST GOT
02:42:00:00
           02:42:01:00
                       JOBS IN THIS THING AND I THINK
02:42:01:00
           02:42:05:00
                       I JUST I I I DON'T FEEL AS A
02:42:05:00
           02:42:06:00
                       COUNCILOR THAT I SEE ENOUGH
```

```
02:42:06:00
           02:42:08:00
                       OF THAT KIND OF DATA ON
                       WORKFORCE DEVELOPMENT LIKE THE
02:42:08:00
           02:42:09:00
02:42:09:00
           02:42:13:00
                       WAYS IN WHICH AND I'M SURE SOME
02:42:13:00
           02:42:14:00
                       OF IT YOU HAVE AND I JUST DON'T
02:42:14:00
           02:42:15:00
                       SEE KATIE LIKE I'M NOT I SHOULD
02:42:15:00
           02:42:16:00
                       BUT I JUST I FEEL LIKE THAT
02:42:16:00
           02:42:20:00
                       LIKE NOT WHAT DID WE DO BUT
02:42:20:00
           02:42:21:00
                       LIKE WHAT HAPPENED IN TERMS
02:42:21:00
           02:42:24:00
                       OF THE CORE OUTCOME WE'RE
02:42:24:00
           02:42:28:00
                       TRYING TO ACHIEVE LIKE YEAH
02:42:28:00
           02:42:28:00
                       ABSOLUTELY.
02:42:28:00
           02:42:29:00
                       I MEAN PEOPLE ARE INVESTING
                       THEIR TIME ENERGY THEIR LIMITED
02:42:29:00
           02:42:31:00
02:42:31:00
           02:42:32:00
                       TIME IN A JOB TRAINING PROGRAM
02:42:32:00
           02:42:36:00
                       FOR FOR ONE REASON BECAUSE THEY
02:42:36:00
           02:42:37:00
                       WANT A JOB AND SO WE'RE ALL
02:42:37:00
           02:42:40:00
                       SORT OF MAKING THAT IMPLIED
02:42:40:00
           02:42:41:00
                       PROMISE TO PEOPLE THAT THERE
02:42:41:00
           02:42:42:00
                       WILL BE A JOB ON THE OTHER END
                       AND WE TAKE THAT VERY SERIOUSLY
02:42:42:00
           02:42:44:00
02:42:44:00
           02:42:44:00
02:42:44:00
           02:42:45:00
                       A LOT OF OUR CONTRACTS ARE
02:42:45:00
           02:42:46:00
                       PERFORMANCE BASED SO I'D BE
                       HAPPY TO SORT OF PULL TOGETHER
02:42:46:00
           02:42:48:00
                       SOME FIGURES AND SHARE THAT.
02:42:48:00
           02:42:49:00
02:42:49:00
           02:42:51:00
                       BUT WE DEFINITELY HAVE TO KEEP
02:42:51:00
           02:42:52:00
                       THAT EMPLOYMENT AND WE THINK
02:42:52:00
           02:42:53:00
                       ABOUT THAT A LOT.
02:42:53:00
           02:42:55:00
                       THE PEOPLE WHO ARE TAKING TIME
02:42:55:00
           02:42:56:00
                       AWAY FROM THEIR FAMILIES.
02:42:56:00
           02:42:57:00
                       TAKING TIME AWAY FROM THEIR
02:42:57:00
           02:42:59:00
                       OTHER PAID EMPLOYMENT TO
02:42:59:00
           02:43:00:00
                       PARTICIPATE IN A PROGRAM IT'S
           02:43:03:00
02:43:00:00
                       NOT BECAUSE THEY WANT THE
02:43:03:00
           02:43:03:00
                       EXPERIENCE OF GOING TO A JOB
02:43:03:00
           02:43:04:00
                       TRAINING PROGRAMS BECAUSE THEY
02:43:04:00
           02:43:07:00
                       WANT A BETTER JOB.
02:43:07:00
           02:43:08:00
                       SO I THINK THAT THAT'S THE
02:43:08:00
           02:43:09:00
                       BOTTOM LINE FOR OUR OFFICERS AS
02:43:09:00
           02:43:10:00
                       WELL.
02:43:10:00
           02:43:11:00
                       GREAT.
02:43:11:00
           02:43:11:00
                       ALL RIGHT.
02:43:11:00
           02:43:12:00
                       WELL, YEAH, I WOULD LOVE IT IF
```

02:43:12:00	02:43:15:00	YOU PUT SOME STUFF TOGETHER FOR	
02:43:15:00	02:43:15:00	ME ON THAT.	
02:43:15:00	02:43:16:00	THAT WOULD BE AWESOME BECAUSE I	
02:43:16:00	02:43:19:00	JUST I FEEL LIKE I'VE GOT YOU	
02:43:19:00	02:43:19:00	IN ALL THE CONVERSATIONS WE'RE	
02:43:19:00	02:43:20:00	HAVING ABOUT DEVELOPMENT ON THE	
02:43:20:00	02:43:22:00	BROOKLYN OUT OF CORRIDOR IN THE	
02:43:22:00	02:43:23:00	LAB SPACE LIKE I'VE GOT A	
02:43:23:00	02:43:24:00	REALLY KIND OF GRASP ON WHAT	
02:43:24:00	02:43:27:00	WE'RE GOING TO DO ON WORKFORCE	
02:43:27:00	02:43:27:00	DEVELOPMENT FRONT TO GET	
02:43:27:00	02:43:30:00	COMFORTABLE WITH THAT AND IN	
02:43:30:00	02:43:33:00	THE I THINK MY LAST QUESTIONS	
02:43:33:00	02:43:34:00	ARE EVERYONE THIS IS THE	
02:43:34:00	02:43:34:00	DANGEROUS THING.	
02:43:34:00	02:43:39:00	SO COMMERCIAL VACANCIES IT CAME	
02:43:39:00	02:43:42:00	UP IN OUR MEETING THAT I THINK	
02:43:42:00	02:43:46:00	THE OLD FOLKS ARE WORKING WITH	
02:43:46:00	02:43:47:00	THE PDA RESEARCH AND SORT	
02:43:47:00	02:43:49:00	OF LOOKING AT GOOGLE ANALYTICS	
02:43:49:00	02:43:50:00	DATA AND TRYING TO GET A BETTER	
02:43:50:00	02:43:54:00	FEEL FOR WHERE WE HAVE THE	
02:43:54:00	02:43:54:00	AGENCIES.	
02:43:54:00	02:43:57:00	AND I JUST LOVE TO HEAR BECAUSE	
02:43:57:00	02:43:58:00	OBVIOUSLY AS WE RECENTLY	
02:43:58:00	02:43:59:00	DISCUSSED WITH ASSESSING SORT	
02:43:59:00	02:44:01:00	OF THE SETTING RECORDS ABOUT	
02:44:01:00	02:44:02:00	WHAT'S VACANT, IT'S OFTEN	
02:44:02:00	02:44:04:00	MISLEADING BECAUSE A LANDLORD	
02:44:04:00	02:44:05:00	AND LEAVE SOMETHING TO	
02:44:05:00	02:44:06:00	THEMSELVES LIKE THERE CAN BE	
02:44:06:00	02:44:07:00	TECHNICALLY A LEASE ON THE	
02:44:07:00	02:44:09:00	BOOKS BUT NOBODY'S ACTUALLY	
02:44:09:00	02:44:09:00	OPERATING SO IT DOESN'T	
02:44:09:00	02:44:12:00	PERFECTLY MATCH UP WITH WHAT	
02:44:12:00	02:44:13:00	OUR CONSTITUENTS EXPERIENCE,	
02:44:13:00	02:44:14:00	WHICH IS I HAVE A LOT OF BLANK	
02:44:14:00	02:44:16:00	STOREFRONTS HERE WHERE PEOPLE	
02:44:16:00	02:44:17:00	COMING BACK INTO IT AND I'M	
02:44:17:00	02:44:18:00	ESPECIALLY INTERESTED IN THIS	
02:44:18:00	02:44:20:00	BECAUSE I THINK I COUNCILOR	
02:44:20:00	02:44:21:00	MEDIA AND I AND PRETTY MUCH	
02:44:21:00	02:44:24:00	EVERYBODY ON THE COUNCIL IS	

```
02:44:24:00
           02:44:25:00
                       TRYING TO THINK IN THIS MOMENT
02:44:25:00
           02:44:28:00
                       ABOUT HOW HOW CAN PART OF THE
02:44:28:00
           02:44:31:00
                       RECOVERY THE DESIGNING PROGRAM
02:44:31:00
           02:44:32:00
                       IS THAT THAT SUCCESSFULLY
02:44:32:00
           02:44:36:00
                       INCENTIVIZE MOVING LIKE LOCAL
                       INDEPENDENT SMALL BUSINESSES
02:44:36:00
           02:44:36:00
02:44:36:00
           02:44:40:00
                       OWNED BY PEOPLE OF COLOR WOMEN
02:44:40:00
           02:44:41:00
                       LIKE INTO VACANCIES AND IT'S
02:44:41:00
           02:44:44:00
                       ONE OF THE PIECES THAT YOU HAVE
02:44:44:00
           02:44:45:00
                       TO UNDERSTAND WHERE YOUR
02:44:45:00
           02:44:46:00
                       VACANCIES ARE IN A DATA DRIVEN
           02:44:48:00
02:44:46:00
                       WAY.
                       SO I KNOW OUR IS NOT ON THIS
02:44:48:00
           02:44:49:00
02:44:49:00
           02:44:52:00
                       CALL BUT I JUST WANT A LITTLE
02:44:52:00
           02:44:53:00
                       BIT CURIOUS KIND OF IF ANYBODY
02:44:53:00
           02:44:56:00
                       CAN SPEAK TO THAT COLLABORATION
02:44:56:00
           02:44:57:00
                       WITH OED AND WHEN IT SOUNDED
                       LIKE SOME SOME LIKE BETTER
02:44:57:00
           02:44:59:00
02:44:59:00
           02:45:03:00
                       FINER GRAINED DATA ON VACANCIES
                       AND ECONOMIC ACTIVITY WAS
02:45:03:00
           02:45:04:00
02:45:04:00
           02:45:07:00
                       EXPECTED SOON WHEN YOU TALK TO
02:45:07:00
           02:45:08:00
                       THEM A WEEK OR TWO AGO.
02:45:08:00
           02:45:09:00
                       SO MICHELLE, YOU LOOK LIKE
                       MAYBE YOU CAN I KNOW THAT WE'RE
02:45:09:00
           02:45:11:00
02:45:11:00
           02:45:12:00
                       WORKING ON A MEMORANDUM
02:45:12:00
           02:45:14:00
                       OF AGREEMENT TO START TO BUILD
02:45:14:00
           02:45:15:00
                       A DATABASE AND I'VE BEEN
02:45:15:00
           02:45:18:00
                       WORKING WITH OUR RESEARCH TEAM
02:45:18:00
           02:45:19:00
                       TO PURCHASE MORE COMMERCIAL
02:45:19:00
           02:45:23:00
                       DATA BECAUSE YOU KNOW, OUR
02:45:23:00
           02:45:23:00
                       PREVIOUS SOURCES, REMI AND
02:45:23:00
           02:45:27:00
                       OTHERS AS WE'VE MONITORED BOTH
02:45:27:00
           02:45:31:00
                       THE IMPACT OF THE PANDEMIC AND
02:45:31:00
           02:45:34:00
                       THE RECOVERY WE ARE TRYING TO
02:45:34:00
           02:45:38:00
                       GATHER MORE DATA PARTICULARLY
02:45:38:00
           02:45:38:00
                       AROUND BUSINESSES.
02:45:38:00
           02:45:43:00
                       AND SO IF I MIGHT HAVE THIS
02:45:43:00
           02:45:43:00
                       CONNECTED WITH THE WRONG
02:45:43:00
           02:45:46:00
                       PROJECT BUT IF I'M THINKING
02:45:46:00
           02:45:47:00
                       ABOUT THE RIGHT MATTER, I
02:45:47:00
           02:45:48:00
                       BELIEVE WE'RE GOING TO OUR
02:45:48:00
           02:45:51:00
                       BOARD IN JUNE TO APPROVE THE
02:45:51:00
           02:45:52:00
                       MOEY AND I KNOW THAT WE'RE
```

```
02:45:52:00
            02:45:54:00
                        WORKING WITH MADORE AND EARLY
02:45:54:00
           02:45:58:00
                       TO TRY TO START BUILDING SO I
02:45:58:00
           02:45:58:00
                        KNOW ALFARO'S DEEP IN
02:45:58:00
           02:46:02:00
                        CONVERSATIONS WITH THEM AND WE
02:46:02:00
           02:46:03:00
                       COULD CERTAINLY FOLLOW UP ANY
02:46:03:00
           02:46:06:00
                       ADDITIONAL INFORMATION AS
02:46:06:00
            02:46:06:00
                        NEEDED.
02:46:06:00
           02:46:07:00
                       YEAH, I WOULD LOVE I WOULD LOVE
02:46:07:00
           02:46:10:00
                       UP AND JUST BE AND KNOW WHAT
02:46:10:00
           02:46:11:00
                        OUR TIMING IS BECAUSE IT SEEMS
02:46:11:00
           02:46:11:00
                       TO ME LIKE SOMETHING THAT WE
02:46:11:00
           02:46:13:00
                       SHOULD BE IF WE COULD FIGURE
                        OUT THE RIGHT SET OF CONDITIONS
02:46:13:00
           02:46:33:00
02:46:33:00
           02:46:34:00
                       SO THAT YOU'RE GENUINELY MAKING
02:46:34:00
           02:46:35:00
                        SOMETHING HAPPEN THAT WOULDN'T
02:46:35:00
           02:46:36:00
                        BE HAPPENING OTHERWISE.
02:46:36:00
           02:46:37:00
                       I THINK THERE IS AN OPPORTUNITY
02:46:37:00
           02:46:37:00
                       FOR US TO THINK ABOUT
02:46:37:00
           02:46:38:00
                       RECOVERY FUNDS IN WAYS THAT ARE
02:46:38:00
           02:46:39:00
                        PLAYING THIS MATCHING GAME AND
02:46:39:00
           02:46:40:00
                       I THINK IT'S GOING TO BE DRIVEN
02:46:40:00
           02:46:40:00
                        BY HAVING BETTER DATA AND SO
02:46:40:00
           02:46:41:00
                       I'M SURE THAT IS THE RIGHT
02:46:41:00
           02:46:41:00
                       MATTER.
02:46:41:00
           02:46:42:00
                        MICHEL, I MEAN IT WAS MADORE IT
02:46:42:00
           02:46:43:00
                       WAS TALKING ABOUT IT.
02:46:43:00
           02:46:44:00
                       I SUSPECT SHE'S NOT WORKING ON
02:46:44:00
           02:46:45:00
                       TWO DIFFERENT WAYS FOR DATA ON
02:46:45:00
           02:46:45:00
                       COMMERCIAL STUFF.
02:46:45:00
           02:46:46:00
                       WHAT YOU SO WOULD LOVE WOULD
02:46:46:00
           02:46:46:00
                       FOLLOW UP ON GREAT.
                       WELL, I THINK I THINK THAT'S
02:46:46:00
           02:46:48:00
02:46:48:00
           02:46:52:00
                       EVERYTHING FOR ME AND I'M JUST
           02:46:52:00
02:46:52:00
                       BEFORE I GO TO PUBLIC
02:46:52:00
           02:46:54:00
                       TESTIMONY, I JUST WANT TO THANK
02:46:54:00
           02:46:56:00
                        FROM THE AGENCY WANTS TO SAY A
02:46:56:00
           02:46:57:00
                       FINAL WORD AND THEN ALSO I JUST
02:46:57:00
           02:46:59:00
                       I DIDN'T DO THIS PROPERLY SO I
02:46:59:00
           02:47:00:00
                       JUST WANTED TO WELCOME VERY,
02:47:00:00
           02:47:02:00
                       VERY I THINK THIS IS YOUR FIRST
02:47:02:00
           02:47:03:00
                       TIME BEFORE THE COUNCIL AND WE
02:47:03:00
           02:47:07:00
                       LOOK FORWARD TO FUTURE ONCE
02:47:07:00
           02:47:07:00
                       AGAIN IN PERSON.
```

```
02:47:07:00
           02:47:10:00
                       HAPPY TO HAPPY TO SEE YOU HERE
02:47:10:00 02:47:10:00
                      ON THE TEAM.
02:47:10:00
           02:47:11:00
                       YEAH.
02:47:11:00
           02:47:12:00
                       SO JUST WANT TO SAY THAT AND IF
                      ANYONE FROM MEDIA WANTS TO SAY
02:47:12:00
           02:47:14:00
02:47:14:00
           02:47:18:00
                      ANYTHING BEFORE I GO TO PUBLIC
02:47:18:00
           02:47:19:00
                      TESTIMONY, NOW'S YOUR CHANCE.
02:47:19:00
           02:47:22:00
                      JUST ONE CLARIFICATION.
02:47:22:00
           02:47:23:00
                      I MISSPOKE A LITTLE BIT EARLIER
02:47:23:00
           02:47:25:00
                       REGARDING MY LINKAGE COMMENTS
02:47:25:00
           02:47:26:00
                      GETTING A LITTLE AHEAD
02:47:26:00
           02:47:27:00
                      OF MYSELF.
                      WHAT WE'RE CURRENTLY DOING IS
02:47:27:00
           02:47:27:00
02:47:27:00
           02:47:30:00
                      LOOKING AT WHAT AN APPROPRIATE
02:47:30:00
           02:47:30:00
                      ADJUSTMENT MIGHT BE BASED ON
02:47:30:00
           02:47:31:00
                      FEBRUARY TWENTY ONE TO JULY
02:47:31:00
           02:47:33:00
                      TWENTY ONE TIMELINE GIVEN THAT
02:47:33:00
           02:47:34:00
                      WE JUST INCREASED LINKAGE IN
02:47:34:00
           02:47:35:00
                      FEBRUARY OF THIS YEAR WE'LL BE
                      LOOKING LINKAGE POST COVID WITH
02:47:35:00
           02:47:37:00
02:47:37:00
           02:47:38:00
                      AN UPDATED STUDY SINCE THE LAST
02:47:38:00
           02:47:41:00
                      STUDY WAS IN TWENTY SIXTEEN.
02:47:41:00
           02:47:42:00
                      SO JUST WANTED TO CLARIFY THAT
                      I WAS NOT SUFFICIENTLY DETAILED
02:47:42:00
           02:47:42:00
02:47:42:00
           02:47:45:00
                      MY ANSWER PREVIOUSLY AND TO GET
02:47:45:00
           02:47:46:00
                      CLARIFICATION I WAS SURPRISED
02:47:46:00
           02:47:49:00
                      BY THE ALACRITY WITH WHICH WE
02:47:49:00
           02:47:50:00
                      WERE PROPOSING ANOTHER
02:47:50:00
           02:47:50:00
                      INCREASE.
02:47:50:00
           02:47:52:00
                      I WAS GETTING AHEAD OF MYSELF
02:47:52:00
           02:47:56:00
                      AS IF IT'S PERFECT.
02:47:56:00
           02:47:57:00
                      IT'S NEVER PERFECT.
02:47:57:00
           02:48:00:00
                      ALL RIGHT WELL WE WILL
02:48:00:00
           02:48:01:00
                      COUNCILOR EDWARDS KNOWS SO THAT
02:48:01:00
           02:48:01:00
                      THE TIME PERIOD IS LOOKING AT
02:48:01:00
           02:48:04:00
                      THAT AND THEN YEAH, I THINK
02:48:04:00
           02:48:05:00
                      WE'RE ALL ANTSY ON IT ON THE
02:48:05:00
           02:48:07:00
                       COUNCIL TO TO THINK ABOUT
02:48:07:00
           02:48:08:00
                      ANOTHER INCREASE BUT ALSO
02:48:08:00
           02:48:09:00
                      MINDFUL THAT THERE'S A THERE'S
02:48:09:00
           02:48:11:00
                      A NEED TO KIND FIGURE OUT WHERE
02:48:11:00
           02:48:12:00
                      THE ECONOMY IS ACTUALLY AT
```

```
02:48:16:00
           02:48:17:00
                       OF A BLACK BOX FOR EVERYBODY
02:48:17:00 02:48:19:00
                       AGES AND JUST OUT AND JUST A
02:48:19:00
           02:48:20:00
                       RAPIDLY SHIFTING LANDSCAPE.
02:48:20:00
           02:48:20:00
                       RIGHT.
02:48:20:00
           02:48:22:00
                       SO GREAT.
02:48:22:00
           02:48:26:00
                       ANYTHING ELSE JUST GOES ON AND
                       IN TO THE OTHER COUNCIL IS JUST
02:48:26:00
           02:48:27:00
02:48:27:00
           02:48:28:00
                       FOR YOUR CONTINUED
02:48:28:00
           02:48:28:00
                       COLLABORATION WHETHER IT BE
02:48:28:00
           02:48:30:00
                       PLANNING OR DEVELOPMENT.
02:48:30:00
           02:48:31:00
                       MY REAL ESTATE SHOP WORKFORCE
02:48:31:00
           02:48:32:00
                       DEVELOPMENT WE JUST REALLY
02:48:32:00
           02:48:35:00
                       APPRECIATE CONTINUED
02:48:35:00
           02:48:36:00
                       COLLABORATION WITH THIS BODY.
02:48:36:00
           02:48:36:00
                       GREAT.
02:48:36:00
           02:48:39:00
                       THANK SO MUCH, MIKE AND MIKE
02:48:39:00
           02:48:39:00
                       FOR BEING HERE.
02:48:39:00
           02:48:40:00
                       ALL RIGHT.
02:48:40:00
           02:48:42:00
                       AND WITH THAT WE'LL BE
02:48:42:00
           02:48:43:00
                       LISTENING TO PUBLIC TESTIMONY.
02:48:43:00
           02:48:47:00
                       SO I'LL BE TRANSFERRING FOLKS
02:48:47:00
           02:48:47:00
                       INTO THE ROOM.
02:48:47:00
           02:48:53:00
                       I'VE TOM READY AND SARAH
                       HAMMOND THE UP FIRST AND IF YOU
02:48:53:00
           02:48:57:00
02:48:57:00
           02:48:59:00
                       ARE WATCHING US AT HOME AND YOU
02:48:59:00
           02:49:01:00
                       HAD WANTED TO TESTIFY, YOU ARE
02:49:01:00
           02:49:02:00
                       IN THE ZONE NOW WOULD BE THE
02:49:02:00
           02:49:05:00
                       TIME TO QUICKLY EMAIL YOU A UP
02:49:05:00
           02:49:06:00
                       AND GET THE LINK BECAUSE AFTER
02:49:06:00
           02:49:09:00
                       AFTER WE TAKE THESE WILL WILL
02:49:09:00
           02:49:12:00
                       BE CLOSED AT THE HEARING AND IF
02:49:12:00
           02:49:13:00
                       YOU CAN IF YOU'RE GIVEN PUBLIC
02:49:13:00
           02:49:14:00
                       TESTIMONY, JUST STATE YOUR
02:49:14:00
           02:49:16:00
                       NAME, YOUR RESIDENCE OR
02:49:16:00
           02:49:20:00
                       AFFILIATION AND THEN JUST SHARE
02:49:20:00
           02:49:24:00
                       WITH US MR REDDY.
02:49:24:00
           02:49:25:00
                       THANK YOU COUNCILOR TOM
02:49:25:00
           02:49:26:00
                       BREADON.
02:49:26:00
           02:49:27:00
                       I LIVED IN SOUTH BOSTON AND
02:49:27:00
           02:49:29:00
                       COUNCILOR WANTS TO APPRECIATE
02:49:29:00
           02:49:31:00
                       THE TIME OF THE COMMENTS I'D
02:49:31:00
           02:49:32:00
                       LIKE TO FOCUS ON TWO PRIMARY
02:49:32:00 02:49:33:00
                       THINGS.
```

```
02:49:33:00
            02:49:35:00
                        FIRST AND FOREMOST IS HOW DO WE
02:49:35:00
           02:49:36:00
                        REESTABLISH OR ESTABLISH
02:49:36:00
           02:49:40:00
                        DEPENDING ON YOUR POINT OF VIEW
02:49:40:00
           02:49:41:00
                        THE PUBLIC TRUST IN THE PROCESS
02:49:41:00
           02:49:44:00
                       THAT THE CHOOSES TO ENGAGE THE
02:49:44:00
           02:49:48:00
                        COMMUNITY AND TO GET MEANINGFUL
02:49:48:00
           02:49:48:00
                        COMMUNITY INPUT?
02:49:48:00
           02:49:49:00
                       I THINK TO AN INTERESTING
02:49:49:00
           02:49:51:00
                        JUXTAPOSITION WE COME OUT
02:49:51:00
           02:49:52:00
                        OF THE PANDEMIC AND THE
02:49:52:00
           02:49:55:00
                        EMERGENCY ORDERS AND IN THE
02:49:55:00
           02:49:55:00
                       VIRTUAL WORLD THAT WE'RE IN
02:49:55:00
           02:49:57:00
                        TODAY TO ACTUALLY BE ABLE TO
                        JUMPSTART THAT.
02:49:57:00
           02:50:01:00
02:50:01:00
           02:50:02:00
                        REALLY INTERESTED IN THE EMAIL
02:50:02:00
           02:50:05:00
                        THAT WAS MENTIONED EARLIER IN
02:50:05:00
           02:50:05:00
                       THE HEARING AND HOPEFULLY
02:50:05:00
           02:50:06:00
                       THAT'S AVAILABLE SOMEWHERE SO
02:50:06:00
           02:50:08:00
                        THAT EVERYBODY THAT
02:50:08:00
           02:50:09:00
                        PARTICIPATED IN AND LISTENING
02:50:09:00
           02:50:13:00
                        TO THE COMMENTS CAN BE TRUE.
02:50:13:00
           02:50:14:00
                        THAT SOUNDS LIKE IT'S A VERY
02:50:14:00
           02:50:16:00
                       THOUGHTFUL AND STRUCTURED SET
02:50:16:00
           02:50:16:00
                       OF RECOMMENDATIONS.
                        CLEARLY I PERSONALLY WOULD LIKE
02:50:16:00
           02:50:20:00
02:50:20:00
           02:50:21:00
                        TO DO THAT BUT I'D LIKE TO SEE
02:50:21:00
           02:50:22:00
                        THE BPA AND FRANKLY THE CITY I
02:50:22:00
           02:50:24:00
                        THINK THE COUNCIL SHOULD
02:50:24:00
           02:50:27:00
                        SERIOUSLY CONSIDER HOW PUBLIC
02:50:27:00
           02:50:29:00
                        ENGAGEMENT IS IS IS GATHERED IN
02:50:29:00
           02:50:32:00
                        MEANINGFUL INPUT IS CONSIDERED
02:50:32:00
           02:50:32:00
                        BECAUSE HONESTLY EACH AGENCY
02:50:32:00
           02:50:35:00
                        DOES SOMETHING DIFFERENT FOR
02:50:35:00
           02:50:36:00
                        EVEN THOUGH THESE COMMENTS ARE
02:50:36:00
           02:50:39:00
                        DIRECTED TO THE BPA.
02:50:39:00
           02:50:40:00
                        SO THAT WOULD INCLUDE THINGS
02:50:40:00
           02:50:44:00
                        HYBRID CLEARLY IN PERSON REMOTE
02:50:44:00
           02:50:44:00
                        AT A LOCATION THAT SUPPORTS
02:50:44:00
           02:50:46:00
                        THAT WITH APPROPRIATE LANGUAGE
02:50:46:00
           02:50:47:00
                       ACCESS ALL OF THE THINGS THAT
02:50:47:00
           02:50:50:00
                        HAVE BEEN TALKED ABOUT.
02:50:50:00
           02:50:51:00
                        BUT BUT THEY HAVE AN
02:50:51:00
           02:50:54:00
                       OPPORTUNITY TO DO THIS RIGHT
```

```
02:50:54:00
           02:50:55:00
                       PART AND PARCEL OF THAT IS THE
02:50:55:00
           02:50:58:00
                       IMPACT ADVISORY GROUPS I COME
02:50:58:00
           02:50:58:00
                       FROM.
02:50:58:00
           02:50:59:00
                       HE HAS HAD DONE SOME WORK IN
02:50:59:00
           02:51:01:00
                       THAT IN THAT SPACE CLEARLY
02:51:01:00
           02:51:02:00
                       EDUCATION ON WHAT AN IMPACT
02:51:02:00
           02:51:05:00
                       ADVISORY GROUP IS, KNOWLEDGE
02:51:05:00
           02:51:06:00
                       ABOUT THE PROCESS,
02:51:06:00
           02:51:09:00
                       UNDERSTANDING HOW THAT INPUT IS
02:51:09:00
           02:51:10:00
                       USED BOTH AT THE PUBLIC AND FOR
02:51:10:00
           02:51:13:00
                       THE IAG MEMBERS CLEARLY THAT
           02:51:14:00
02:51:13:00
                       THE OVERALL ENGAGEMENT PROCESS
02:51:14:00
           02:51:17:00
                       NEEDS THAT.
02:51:17:00
           02:51:18:00
                       SO THAT'S PUBLIC ENGAGEMENT.
02:51:18:00
           02:51:21:00
                       SECOND POINT IS JUST THE USE
02:51:21:00
           02:51:22:00
                      OF CITY ON LAND.
02:51:22:00
           02:51:26:00
                       THE EPA, MOST OF THE CITY ON
02:51:26:00
           02:51:27:00
                      LAND FROM WHAT I CAN SEE IN THE
02:51:27:00
           02:51:29:00
                       OPPORTUNITIES THAT IT CREATES
02:51:29:00
           02:51:30:00
                       TO USE IT FOR CITY SERVICES NOT
02:51:30:00
           02:51:33:00
                       JUST AS AS A REVENUE SOURCE, I
02:51:33:00
           02:51:36:00
                       RECOGNIZE THE NEED TO HAVE A
02:51:36:00
           02:51:37:00
                       BALANCED BUDGET BUT PAROCHIALLY
02:51:37:00
           02:51:38:00
                      SPEAKING I THINK COUNCILOR
                      FLYNN TALKED ABOUT THIS.
02:51:38:00
           02:51:40:00
02:51:40:00
           02:51:43:00
                       THIS IS A SIGNIFICANT NEED THAT
02:51:43:00
           02:51:44:00
                      FOR FIRE ANY OF THE SERVICES
02:51:44:00
           02:51:45:00
                      AND IN THE NEIGHBORHOOD THAT I
02:51:45:00
           02:51:48:00
                       LIVE IN THERE'S THERE'S LAND
02:51:48:00
           02:51:52:00
                       THAT'S CURRENTLY UP FOR OUR FEE
02:51:52:00
           02:51:53:00
                      FOR REUSE CONSIDERATION IN THE
02:51:53:00
           02:51:55:00
                      FLYNN PARK.
02:51:55:00
           02:51:56:00
                      WE CLEARLY WOULD LIKE TO SEE
02:51:56:00
           02:51:59:00
                       THAT SOME OF THAT CAN BE
02:51:59:00
           02:51:59:00
                       CONSIDERED FOR OUR CIVIC
02:51:59:00
           02:51:59:00
                       SERVICES.
                       SO THANK YOU, COUNCILOR.
02:51:59:00
           02:52:02:00
02:52:02:00
           02:52:03:00
                       GREAT.
02:52:03:00
           02:52:04:00
                       THANK YOU SO MUCH, TOM.
02:52:04:00
           02:52:07:00
                       AND I'M SURE THAT WE CAN THAT
02:52:07:00
           02:52:08:00
                       THE EMAIL THAT WAS MENTIONED BY
02:52:08:00
           02:52:08:00
                       COUNCILOR CAMPBELL IS A PUBLIC
RECORD.
```

```
SO I'M SURE YOU CAN FIND OUT
02:52:09:00
           02:52:10:00
02:52:10:00
           02:52:14:00
                       FOR YOU AT SARAH MCCAMMON YOUR
                       NEXT YOU'VE SEEN IT YOURSELF
02:52:14:00
           02:52:20:00
02:52:20:00
           02:52:28:00
                       JUST THANK YOU VERY MUCH.
02:52:28:00
           02:52:29:00
                       MY NAME IS SARAH MCCAMMON.
                       I'M A FOUR POINT RESIDENT AND
02:52:29:00
           02:52:30:00
02:52:30:00
           02:52:33:00
                       I'M ALSO THE EXECUTIVE DIRECTOR
02:52:33:00
           02:52:33:00
                       OF THE HARBOURFRONT
02:52:33:00
           02:52:34:00
                       NEIGHBORHOOD ALLIANCE.
02:52:34:00
           02:52:36:00
                       WE BRING TOGETHER RESIDENTS
02:52:36:00
           02:52:37:00
                       VOICES IN THE NEIGHBORHOODS
02:52:37:00
           02:52:41:00
                       FROM EAST BOSTON, CHARLESTOWN
02:52:41:00
           02:52:45:00
                       NORTH END DOWNTOWN SOUTH BOSTON
02:52:45:00
           02:52:48:00
                       SEAPORT FORT POINT WATER IN
02:52:48:00
           02:52:51:00
                       DORCHESTER, COLUMBIA SEVEN HILL
02:52:51:00
           02:52:56:00
                       NEIGHBORHOODS TO TO DRIVE A
02:52:56:00
           02:52:59:00
                       COMMUNITY DRIVEN PROCESS FOR A
02:52:59:00
           02:53:00:00
                       SUSTAINABLE AND PUBLICLY
02:53:00:00
           02:53:04:00
                       ACCESSIBLE WATERFRONT.
                       AND ONE OF THE THINGS THAT WE
02:53:04:00
           02:53:06:00
02:53:06:00
           02:53:08:00
                       TALKED ABOUT LAST YEAR AT THIS
02:53:08:00
           02:53:11:00
                       TIME WAS THE COMMUNITY
02:53:11:00
           02:53:12:00
                       ENGAGEMENT DURING THE PANDEMIC
                       WE ARE NOW COMING OUT OF THAT
02:53:12:00
           02:53:15:00
02:53:15:00
           02:53:16:00
                       AND WITH THAT THE STATE
02:53:16:00
           02:53:19:00
                       OF EMERGENCY WILL BE LIFTED ON
02:53:19:00
           02:53:20:00
                       JUNE 15TH AND WE ARE CURIOUS TO
02:53:20:00
           02:53:22:00
                       UNDERSTAND SINCE THAT WASN'T
02:53:22:00
           02:53:23:00
                       ALLOWED THE MEETINGS WEREN'T
02:53:23:00
           02:53:26:00
                       ALLOWED USE UNDER THAT
02:53:26:00
           02:53:27:00
                       ADJUSTMENT TO OPEN MEETING LAW.
02:53:27:00
           02:53:30:00
                       HOW THE EPA WILL BE CONDUCTING
02:53:30:00
           02:53:34:00
                       MEETINGS GOING FORWARD.
02:53:34:00
           02:53:37:00
                       WE ARE ALSO HAVE ADVOCATED FOR
02:53:37:00
           02:53:38:00
                       HAVING A VERY TRANSPARENT
02:53:38:00
           02:53:41:00
                       PROCESS WHERE PEOPLE KNOW WHO'S
02:53:41:00
           02:53:42:00
                       IN THE ROOM, THEY CAN CHAT,
02:53:42:00
           02:53:45:00
                       THEY CAN ASK THEIR QUESTIONS
02:53:45:00
           02:53:46:00
                       AND RUNNING ZOOME WEBINAR DOES
02:53:46:00
           02:53:49:00
                       NOT FACILITATE THAT IN ANY WAY.
02:53:49:00
           02:53:53:00
                       SO WITH THAT IT'S A VERY MUCH
02:53:53:00
           02:53:54:00
                       BOTTOM DOWN TEACHING APPROACH
02:53:54:00
           02:53:58:00
                      AND IT DOES NOT BRING TOGETHER
```

```
02:53:58:00
           02:54:02:00
                       HIGH LEVEL AND ROBUST LEVEL
02:54:02:00
           02:54:02:00
                       OF VIRTUAL ENGAGEMENT AND SO WE
02:54:02:00
           02:54:05:00
                       WOULD LIKE TO ADVOCATE FOR
02:54:05:00
           02:54:09:00
                       ZOOME MEETINGS IF THE DURING A
02:54:09:00
           02:54:10:00
                       HIGH PROPORTION OF IN-PERSON
02:54:10:00
           02:54:16:00
                       AND DIGITAL PLATFORMS.
02:54:16:00
           02:54:16:00
                       THE OTHER THING THAT I'LL JUST
02:54:16:00
           02:54:17:00
                       SAY REALLY QUICKLY IF I HAVE A
02:54:17:00
           02:54:19:00
                       MINUTE IS ABOUT LIFESCIENCES
02:54:19:00
           02:54:22:00
                       AND WE'RE SEEING A LOT
02:54:22:00
           02:54:23:00
                       OF INFILTRATION, A
02:54:23:00
           02:54:26:00
                       PROLIFERATION OF LIFESCIENCES
02:54:26:00
           02:54:27:00
                       IN RESIDENTIAL COMMUNITIES AND
02:54:27:00
           02:54:31:00
                       THE HEAD HOUSE OR THE
02:54:31:00
           02:54:32:00
                       MECHANICAL HOUSES BEING 20 TO
02:54:32:00
           02:54:35:00
                       50 FEET ABOVE ZONING REALLY HAS
02:54:35:00
           02:54:38:00
                       AN IMPACT ON THE CHARACTER
02:54:38:00
           02:54:39:00
                       OF OUR NEIGHBORHOODS AND WE
02:54:39:00
           02:54:43:00
                       WOULD LIKE TO SEE THAT ZONING
02:54:43:00
           02:54:45:00
                       BE ADJUSTED OR FOR THE FORWARD
02:54:45:00
           02:54:49:00
                       HEIGHT TO INCLUDE A CAP OR
02:54:49:00
           02:54:50:00
                       SOMEHOW LIMIT THOSE MECHANICAL
02:54:50:00
           02:54:53:00
                       HOUSES.
02:54:53:00
           02:54:54:00
                       THANK YOU.
02:54:54:00
           02:54:54:00
                       GREAT.
02:54:54:00
           02:54:56:00
                       THANK YOU SO MUCH FOR THOSE
02:54:56:00
           02:54:57:00
                       COMMENTS AND YES.
02:54:57:00
           02:55:00:00
                       AND I THINK WE'RE ALL WE'RE ALL
02:55:00:00
           02:55:01:00
                       THINKING THAT THE VIRTUAL TO
02:55:01:00
           02:55:04:00
                       HYBRID ET CETERA TRANSITION
                       IT'S GOING TO BE A WORK IN
02:55:04:00
           02:55:05:00
02:55:05:00
           02:55:06:00
                       PROGRESS AND IT NEEDS TO BE
02:55:06:00
           02:55:08:00
                       FIGURED OUT WELL AND IN A WAY
02:55:08:00
           02:55:09:00
                       THAT MAXIMIZES ENGAGEMENT IN
02:55:09:00
           02:55:12:00
                       THAT SENSE OF PEOPLE BEING ABLE
02:55:12:00
           02:55:13:00
                       TO RELATE TO EACH OTHER.
           02:55:16:00
02:55:13:00
                       SO APPRECIATE THOSE COMMENTS
02:55:16:00
           02:55:17:00
                       AND HELP TO BE ABLE TO TAKE
02:55:17:00
           02:55:17:00
                       THEM BACK AS WELL.
02:55:17:00
           02:55:18:00
                       ALL RIGHT.
02:55:18:00
           02:55:20:00
                       I THINK THAT'S EVERYBODY WHO WE
02:55:20:00
           02:55:23:00
                       HAVE HERE FOR PUBLIC COMMENT
02:55:23:00
           02:55:27:00
                       AND SO NOTHING REMAINS EXCEPT
```

02:55:27:00	02:55:31:00	FOR ME TO SAY THAT THIS HEARING
02:55:31:00	02:55:32:00	OF THE BOSTON CITY COUNCIL'S
02:55:32:00	02:55:35:00	WAYS AND MEANS COMMITTEE IS
02:55:35:00	02:55:35:00	ADJOURNED.
02:55:35:00	02:55:39:00	THANK YOU ALL AND THANK YOU FOR
02:55:39:00	02:55:40:00	YOUR PATIENCE WITH OUR
02:55:40:00	02:55:40:00	TECHNICAL DIFFICULTIES EARLIER.
02:55:40:00	02:55:56:00	THANK YOU, COUNCILOR.