

FY21 Budget Process

City Council Information Request

Department: Department of Neighborhood Development (DND)

GENERAL INFORMATION:

1. Summary Budget for FY21 - *See Separate Attachment (Appendix A)*
2. Detail on “Other” or “Misc” Line Items (53900, 54900, & 55900)

BUDGET NARRATIVE:

3. Three Largest Budget Reductions from FY20 in dollars and %
4. Three Largest Budget Increases from FY20 in dollars and %
5. Detail on Other Significant Budget Expansions or Reductions
6. Any New Responsibilities Assigned to Department in the Last Two Years
7. Any Responsibilities Transferred Out of Department in Last Two Years
8. Actual YTD FY20 Spending - *See Separate Attachment (Appendix B)*
9. Any Savings Realized by Department in FY20
10. Any Changes to External Funds
11. List of 5 Major Accomplishments in FY20 – *See Separate Attachment (Appendix C)*
12. Chief FY21 Goals, Ongoing and New Initiatives – *See Separate Attachment (Appendix D)*
13. Multi-year Projects or Investments, Discuss FY20 Ramp-up or Wind-down in Spending, and Future Year Plan
14. Any Expanded Budget Authority Not Granted, But Plan to Resubmit in Future
15. Departmental Financial and Personnel Resources Devoted to Language Access

PERSONNEL INFORMATION:

16. Five Year Analysis of Full Time Employees (FTEs)
17. Breakdown of Employees on Leave
18. Five Year Analysis of the Total Number of Positions
19. A. Breakdown of Employees by Race and Gender
B. Breakdown of Top 10 Wage Earners by Race and Gender
20. Breakdown of Employees with Language Competency Other Than English
21. Five Year Analysis of Overtime
22. Amount and Justification of Any Stipends
23. Any Hiring Challenges Experienced This Year

CONTRACTS - See Separate Attachment (Appendix E)

24. Overview of Current Contracts
25. Breakdown of Contracts
26. Any Barriers to Contractor Diversity in Department Contracts
27. Narrative on Contracts Over \$100,000

PERFORMANCE MEASURES

REVOLVING FUNDS

2) Detail on "Other" and "Misc" Line Items

Account	Account Descr	Amount	Details
53900	Misc Supplies and Materials	11,625	Computer supplies, land and building supplies, prison program tools
54900	Other Current Charges	122,506	Dues and memberships, books and subscriptions, water bottles/coolers, software licenses, FleetHUB, Registry of Deeds filing fees, MassDEP compliance fees
55900	Misc Equipment	8,755	Desktop PCs

3) Three Largest Budget Reductions from FY20

	Account	Account Description	Amount	% Change	Explanation
1.	53700	Total Clothing Allowance	(11,000)	-61%	SEIU employee clothing benefit will be partially covered by grants
2.	54300	Workers' Comp Medical	(5,000)	-50%	Decrease based on actual spending in recent years
3.	52600	Repairs Buildings & Structures	(1,202)	-1%	Decrease based on actual spending in recent years for Court St building maintenance

4) Three Largest Budget Increases from FY20

	Account	Account Description	Amount	% Change	Explanation
1.	56200	Total Special Appropriations	5,972,891	40%	Housing Boston 2030 line - new homelessness investments, and year 1 investments for 5-year housing plan
2.	51000	Total Permanent Employees	293,077	8%	New Advisor on Family Homelessness, and shifting environmental abatement positions from grant to operating budget
3.	52900	Contracted Services	239,051	17%	Shifting environmental abatement costs from grant to operating budget

5) Other Significant Budget Expansions or Reductions - N/A

6) Any New Responsibilities Assigned to Department in the Last Two Years - In FY18, after passage of the Community Preservation Act (CPA), DND began collaborating with the CPC on reviewing potential CPA-funded housing development projects. In FY19, the Affirmative Fair Housing Marketing program moved to DND from the Office of Fair Housing & Equity.

7) Any Responsibilities Transferred Out of Department in Last Two Years - No responsibilities were transferred out during the last two years.

8) Actual YTD FY20 Spending - *See Separate Attachment (Appendix B)*

9) FY20 Savings Realized by Department - N/A

10) Changes to External Funds - No major changes to existing external funds. Although proposed federal budget cuts raise questions about future levels of funding for the Community Development Block Grant (CDBG) and HOME Investment Partnerships programs, which provide funding for a variety of neighborhood development activities, this budget assumes that DND will continue to receive these recurring federal entitlement grants, as well as competitive grants such as the Continuum of Care (CoC) program.

In response to the COVID-19 pandemic, Congress passed the Coronavirus Aid, Relief, and Economic Security (CARES) Act which was signed into law on March 27, 2020. The legislation included much needed resources for entitlement grant communities. As of April 25, 2020, Boston has been awarded \$10.2M in CDBG, \$5.2M in ESG, and \$449k in HOPWA funding. There will also be a second round of funding of these grants; however, the award amounts and timing of the funding are still under development by HUD.

11) List of 5 Major Accomplishments - FY20 - See Separate Attachment (Appendix C)

12) Chief FY21 Goals, Ongoing and New Initiatives - See Separate Attachment (Appendix D)

13) Multi-year Projects or Investments, Discuss FY20 Ramp-up or Wind-down in Spending, and Future Year Plan - After being piloted in FY19, the Intergenerational Homeshare program and Accessory Dwelling Unit (ADU) Loan program were expanded in FY20 with increased funding. The Housing Court Navigator program was piloted in FY20, and the FY21 budget includes funding to continue and expand the program. The FY21 budget also includes multi-year investments outlined in the Mayor's five-year housing plan, including significant new investments in homeownership programs and improving rental housing opportunities through the first City-funded voucher program.

14) Any Expanded Budget Authority Not Granted, But Plan to Resubmit in Future - While additional resources can always be put to good use, the department understands that resources are limited, especially during these difficult fiscal times.

15) Departmental Financial and Personnel Resources Devoted to Language Access

FY20 Language Communications Access (LCA) Allocation (in ONS Budget) - \$5,000

Funds are used to access Language Line Services, live three-way calling between staff members and Bostonians requiring access in languages other than English. The line is currently being used heavily by the Office of Housing Stability staff helping renters in distress. The expectation is that the usage of this service will increase in FY21 when the Eviction and Foreclosure Moratorium expires and calls for assistance from homeowners to the Boston Home Center begin to rise.

Other Financial and Personnel Resources - \$25,000 in CDBG grant funding

This amount reflects payment to LCA-approved certified vendors and interpreters for critical documents, as well as live interpretation of community meetings (upon request) and all public hearings for any HUD-related funding (i.e. the annual Action Plan Hearing). This amount does not reflect additional monies used for printing and distribution of translated materials. It also does not reflect the language access requirements in the vendor contracts the Boston Home Center has to provide for homebuyer education in languages other than English. In addition, the Boston Home Center contracts for foreclosure and other financial counseling services related to homeownership which also require translated materials.

16) Five Year Analysis of Full-Time Equivalents as of January 1

	FY17	FY18	FY19	FY20	FY21 Projected
Operating FTEs	38.5	38.3	37.0	39.7	40.7
External FTEs	94.2	93.4	85.8	86.1	86.1
Total FTEs	132.7	131.7	122.8	125.8	126.8

17) Breakdown of Instances of Employees on Leave

Leave Type	FY19	FY20 (Through March)
FMLA	19	26
Paid Administrative Leave	-	-
Unpaid	-	-

18) Five Year Analysis of the Total Number of Positions

	FY17 Adopted	FY18 Adopted	FY19 Adopted	FY20 Adopted	FY21 Recommended
Operating Full-Time Positions (Permanent)	41.17	40.72	44.67	43.54	45.50
External Full-Time Positions (Permanent)	99.83	98.28	94.13	92.26	90.30
Total Full-Time Positions (Permanent)	141.00	139.00	138.80	135.80	135.80

19A) Breakdown of Employees by Race and Gender

Active Employees as of April 1, 2020

	Female	Male	Total	% of Total
Asian	4	1	5	4.0%
Black	24	10	34	27.0%
Hispanic	7	5	12	9.5%
White	45	30	75	59.5%
Total	80	46	126	100%
% of Total	63.5%	36.5%	100%	

19B) Breakdown of Top Ten Dept Salaries by Race and Gender

Active Employees as of April 1, 2020

	Female	Male	Total	% of Total
Black		1	1	10%
White	5	4	9	90%
Total	5	5	10	100%
% of Total	50%	50%	100%	

20) Employee Counts with Language Competency in the Volunteer Pool

Language	# of employees
Spanish	1

In addition to the 1 DND employee in the volunteer pool who is available to help other departments, many DND staff members routinely interact with Bostonians in Spanish, Haitian Creole, Cape Verde Creole, Mandarin, and Cantonese. This is particularly true of staff members in the Office of Housing Stability and the Boston Home Center, many of whom are using their language skills daily, but staff members in other divisions have and do work to assist constituents as needed in these languages.

21) Five Year Overtime History - N/A

22) Amount and Justification of Any Stipends - N/A

23) Any Hiring Challenges Experienced This Year - N/A

24, 25, 26, 27) Breakdown of contracts, contracts over \$100k - See Separate Attachment (Appendix E)

Performance Measures

Measure	FY18 Actual	FY19 Actual	FY20 Proj	FY21 Target	Comments on Targets	Trend Narrative
# of homeowners assisted with foreclosure prevention counseling	233	226	238	240	Target is based on the number of petitions filed.	As property values in Boston have increased, lenders are more likely to foreclose on properties.
# of potential evictions averted	479	680	794	850	Target is based on the current trend in requests for eviction prevention assistance, as well as the FY21 recommended investment in increased flexible financial assistance.	Eviction filings have increased in the Eastern District Housing Court, which has led to an increase in requests for assistance over the past 3 years.
# of housing-insecure households placed in permanent housing	303	456	313	325	Target is based on the current trend non including unexpected increase in FY19 due to natural disasters.	Other than the bump in FY19, the trend has been steadily in the 300-325 range, which the department expects to continue.
# of middle income housing units permitted (deed restricted and market)	1,777	882	1,578	1,542	Target is determined by comparing actuals to Housing Boston 2030 Plan target and calculating what is needed per year to achieve goal.	Private market rate development dropped as the market shifted away from large downtown projects toward smaller neighborhood projects, and the volume of smaller neighborhood projects is ramping up.

Performance Measures

Measure	FY18 Actual	FY19 Actual	FY20 Proj	FY21 Target	Comments on Targets	Trend Narrative
Total # of net new housing units permitted	4,889	2,387	4,554	3,304	Target is determined by comparing actuals to Housing Boston 2030 Plan target and calculating what is needed per year to achieve goal.	Private market rate development dropped as the market shifted away from large downtown projects toward smaller neighborhood projects, and the volume of smaller neighborhood projects is ramping up.
# of low income housing units permitted (deed restricted and IDP)	315	254	344	533	Target is determined by comparing actuals to Housing Boston 2030 Plan target and calculating what is needed per year to achieve goal.	Affordable housing permits can vary widely from year to year, as just one project being delayed by a year can make a big difference in the permitted unit numbers.
# of homebuyers assisted with down payment assistance	111	81	90	213	Target is based on prior year's performance plus the amount of affordable deed restricted units expected to come online in FY21, which many of the department's buyers purchase, as well as the FY21 recommended investment in increased downpayment assistance.	In FY18, a number of affordable developments came online. In FY21, the department is projecting more buyers served due to increased outreach, and because a number of affordable units will come online.

Performance Measures

Measure	FY18 Actual	FY19 Actual	FY20 Proj	FY21 Target	Comments on Targets	Trend Narrative
# of homeowners assisted through the home repair and rehab program	1,051	1,084	940	1,000	Target is based on FY20 projection plus a small bump based on FY18 and FY19 actuals exceeding 1,000.	The number of repairs can vary from year to year due to the nature of the program, but actuals have been pretty consistently around 1,000.
# of chronically homeless individuals placed in permanent housing	220	244	220	220	Variations in actuals occur each year due to fluctuations in housing resources, housing market vacancies, etc., therefore the FY21 target was determined on the FY20 projection.	While actuals have been relatively consistent, in FY19 there was a bump in housing resources available for chronically homeless individuals through BHA.
# of homeless veterans placed in permanent housing	184	265	200	200	Variations in actuals occur each year due to fluctuations in housing resources, housing market vacancies, etc., therefore the FY21 target was determined on the FY20 projection.	The number of project-based opportunities available to formerly homeless veterans fluctuates each year, depending on whether or not a development targeted to formerly homeless veterans opens in a given year and how many units are in the building.

Performance Measures

Measure	FY18 Actual	FY19 Actual	FY20 Proj	FY21 Target	Comments on Targets	Trend Narrative
# of land parcels and buildings sold or transferred for development and open space	79	66	77	80	Target is based on the department's pipeline of properties slated for sale and where they are in the disposition process.	Property disposition actuals are influenced by many variables, which account for the changes from year to year.

Revolving Fund(s) - N/A

Department History

Personnel Services	FY18 Expenditure	FY19 Expenditure	FY20 Appropriation	FY21 Recommended	Inc/Dec 20 vs 21
51000 Permanent Employees	3,423,767	3,595,118	3,811,248	4,104,325	293,077
51100 Emergency Employees	0	0	42,000	42,000	0
51200 Overtime	0	0	0	0	0
51600 Unemployment Compensation	0	0	11,000	11,000	0
51700 Workers' Compensation	12,763	0	2,500	2,500	0
Total Personnel Services	3,436,530	3,595,118	3,866,748	4,159,825	293,077
Contractual Services	FY18 Expenditure	FY19 Expenditure	FY20 Appropriation	FY21 Recommended	Inc/Dec 20 vs 21
52100 Communications	63,910	66,850	50,736	60,720	9,984
52200 Utilities	5,330	30,807	23,996	33,174	9,178
52400 Snow Removal	975	0	0	0	0
52500 Garbage/Waste Removal	8,800	3,756	8,750	8,750	0
52600 Repairs Buildings & Structures	88,359	123,444	101,202	100,000	-1,202
52700 Repairs & Service of Equipment	7,763	9,188	10,500	10,500	0
52800 Transportation of Persons	3,267	4,302	4,120	5,000	880
52900 Contracted Services	1,366,127	981,854	1,423,459	1,662,510	239,051
Total Contractual Services	1,544,531	1,220,201	1,622,763	1,880,654	257,891
Supplies & Materials	FY18 Expenditure	FY19 Expenditure	FY20 Appropriation	FY21 Recommended	Inc/Dec 20 vs 21
53000 Auto Energy Supplies	36	94	295	272	-23
53200 Food Supplies	0	0	0	0	0
53400 Custodial Supplies	0	0	0	0	0
53500 Med, Dental, & Hosp Supply	0	0	0	0	0
53600 Office Supplies and Materials	17,207	19,228	25,800	25,800	0
53700 Clothing Allowance	21,525	5,855	18,000	7,000	-11,000
53800 Educational Supplies & Mat	0	0	0	0	0
53900 Misc Supplies & Materials	5,693	7,529	11,625	11,625	0
Total Supplies & Materials	44,461	32,706	55,720	44,697	-11,023
Current Chgs & Oblig	FY18 Expenditure	FY19 Expenditure	FY20 Appropriation	FY21 Recommended	Inc/Dec 20 vs 21
54300 Workers' Comp Medical	1,344	1,353	10,000	5,000	-5,000
54400 Legal Liabilities	3,400	0	3,570	3,570	0
54500 Aid To Veterans	0	0	0	0	0
54600 Current Charges H&I	0	0	0	0	0
54700 Indemnification	0	0	0	0	0
54800 Reserve Account	0	0	0	0	0
54900 Other Current Charges	104,302	105,476	119,606	122,506	2,900
Total Current Chgs & Oblig	109,046	106,829	133,176	131,076	-2,100
Equipment	FY18 Expenditure	FY19 Expenditure	FY20 Appropriation	FY21 Recommended	Inc/Dec 20 vs 21
55000 Automotive Equipment	0	0	0	0	0
55400 Lease/Purchase	0	0	0	0	0
55600 Office Furniture & Equipment	0	0	0	0	0
55900 Misc Equipment	1,100	8,423	8,755	8,755	0
Total Equipment	1,100	8,423	8,755	8,755	0
Other	FY18 Expenditure	FY19 Expenditure	FY20 Appropriation	FY21 Recommended	Inc/Dec 20 vs 21
56200 Special Appropriation	8,550,000	9,240,452	14,890,452	20,863,343	5,972,891
57200 Structures & Improvements	0	0	0	0	0
58000 Land & Non-Structure	0	0	0	0	0
Total Other	8,550,000	9,240,452	14,890,452	20,863,343	5,972,891
Grand Total	13,685,668	14,203,729	20,577,614	27,088,350	6,510,736

Appendix B

**City of Boston
Summarized Appropriations by Department
Budget Year 2020
as of March 31, 2020**

<u>Fund</u>	<u>Descr</u>	<u>Dept</u>	<u>Description</u>	<u>Acct</u>	<u>Descr</u>	<u>Bdgtd</u>	<u>Encumb</u>	<u>Expend</u>	<u>Avail</u>	
100	General	Fund	188000	Neighborhood Developm	51000	Permanent Employees	3,811,248.00	-	2,634,932.36	1,176,315.64
100	General	Fund	188000	Neighborhood Developm	51100	Emergency Employees	42,000.00	-	227.80	41,772.20
100	General	Fund	188000	Neighborhood Developm	51600	Unemployment Compensa	11,000.00	-	-	11,000.00
100	General	Fund	188000	Neighborhood Developm	51700	Workers Compensation	2,500.00	-	-	2,500.00
100	General	Fund	188000	Neighborhood Developm	52100	Telecommunications	50,736.00	-	58,727.14	(7,991.14)
100	General	Fund	188000	Neighborhood Developm	52200	Utilities	23,996.00	-	23,736.22	259.78
100	General	Fund	188000	Neighborhood Developm	52500	Waste Removal	8,750.00	4,070.40	2,206.30	2,473.30
100	General	Fund	188000	Neighborhood Developm	52600	Repairs/Maintenance	113,345.00	20,881.29	44,459.04	48,004.67
100	General	Fund	188000	Neighborhood Developm	52700	Repair/Service Equip	10,500.00	1,998.00	3,560.57	4,941.43
100	General	Fund	188000	Neighborhood Developm	52800	Transportation/Travel	4,120.00	-	3,388.22	731.78
100	General	Fund	188000	Neighborhood Developm	52900	Contracted Services	1,423,459.00	860,246.93	559,427.34	3,784.73
100	General	Fund	188000	Neighborhood Developm	53000	Motor Vehicle Energy	295	-	56.53	238.47
100	General	Fund	188000	Neighborhood Developm	53600	Office Supplies	25,637.00	7,600.14	7,147.29	10,889.57
100	General	Fund	188000	Neighborhood Developm	53700	Clothing Allowance	6,020.00	-	6,017.81	2.19
100	General	Fund	188000	Neighborhood Developm	53900	Misc Supplies/Materia	11,625.00	-	363.15	11,261.85
100	General	Fund	188000	Neighborhood Developm	54300	Workers Comp Medical	10,000.00	-	1,126.48	8,873.52
100	General	Fund	188000	Neighborhood Developm	54400	Legal Liability Premi	3,570.00	-	-	3,570.00
100	General	Fund	188000	Neighborhood Developm	54900	Current Charges	119,606.00	2,750.00	50,450.92	66,405.08
100	General	Fund	188000	Neighborhood Developm	55900	Equipment	8,755.00	-	6,735.20	2,019.80
100	General	Fund	188000	Neighborhood Developm	56200	Special Appropriation	14,890,452.00	-	14,890,452.00	-
				Neighborhood Developm Total			20,577,614.00	897,546.76	18,293,014.37	1,387,052.87

Please provide a list of 5 major accomplishments for FY20, highlighting first-time accomplishments.

DND provides services to the citizens of Boston in 5 core areas. Major accomplishments in each core area are as follows:

Creating and Preserving Affordable Housing

- In FY20, we have stayed on pace to achieving our Housing Boston 2030 goal of 69,000 new housing units by 2030. Our progress as of April 10th is:
 - Total Housing Production: 33,507 units have been permitted or completed, representing 125 percent of the City's target to date
 - Low Income Housing: 2,437 units have been permitted or completed, representing 75 percent of the City's target to date
 - Middle Income Housing: 9,368 units have been permitted or completed, representing 92 percent of the City's target to date. Of those, 3,406 are income-restricted units and 5,962 units are middle-income affordable market units
- In February 2020 we announced the largest affordable housing funding round by the City of Boston since the release of the Housing Boston 2030 plan in 2014, with \$61.4 million awarded to create and preserve 1,097 units in 19 developments across the City.

Ending Homelessness

- In February 2020, we passed the milestone of more than 1,000 chronically homeless individuals housed since the launch of the Boston's Way Home initiative in 2015.
- In November 2019, we launched *Rising to the Challenge*, a plan to prevent and end homelessness among unaccompanied youth and young adults after a year-long community-wide planning process. In 2019, awarded \$4.7 million to create 157 new housing opportunities with services for unaccompanied youth and young adults.

Preventing Displacement and Stabilizing Housing

- In 2019 we created the Eviction Prevention Task Force, culminating with the December release of *An Action Plan to Reduce Evictions in Boston*, which aims to reduce the total number of evictions in subsidized housing by 33% and in market-rate housing by 25% within five years.

Strengthening Homeownership

- In collaboration with MHP Fund, we created the new ONE+Boston Mortgage Program which will provide a reduced interest rate loan product combined with enhanced down payment assistance for Boston residents at or below 100% AMI who buy in Boston. The new program will create more buying opportunities for low to moderate income families looking to buy a home in the city. The program received \$3.8 million in Community Preservation Act funding.

Managing and Disposing of City-Owned Property

- Since 2014, DND has sold or transferred 315 parcels totaling 2,175,516 square feet of land, which has generated \$7,887,592 in revenue for the City. These parcels will create 990 units of housing, 661 of which are income-restricted affordable units, and 400,894 square feet of open space.

Please outline your chief goals for FY21, divided into ongoing and new initiatives.

In FY21, DND will continue to provide outstanding community development services to the residents of Boston. These services include funding the creation of low, moderate, and middle income housing in Boston; promoting homeownership by assisting Bostonians in obtaining, maintaining, and retaining their homes; ending homelessness in our City; preventing displacement and stabilizing housing; and developing City-owned property to meet the City's community development objectives.

Chief Ongoing Goals for FY21 by core area:

Creating and Preserving Affordable Housing

- Ensure growth and affordability in Boston's housing market by advancing the goals of the Housing Boston 2030 Plan by producing 3,304 new units of housing to keep pace with the goal of 69,000 by 2030, including units for low income and the middle class

Strengthening Homeownership

- Help 1,000 homeowners, including seniors, improve their homes and communities through Boston Home Center's home repair and rehabilitation programs
- Foster Homeownership in Boston's neighborhoods by providing down payment assistance to over 200 first-time home buyers
- Assist existing homeowners in retaining their homes by providing 240 homeowners with foreclosure prevention counseling

Ending Homelessness

- Provide assistance towards ending homelessness in Boston by placing 220 chronically homeless individuals and 200 homeless veterans into permanent housing with services
- Assist approximately 200 homeless youth and young adults through the programs outlined in the City's youth homelessness action plan

Preventing Displacement and Stabilizing Housing

- Assist tenants and landlords in preserving their tenancies by preventing 850 potential evictions and placing 325 housing-insecure households into permanent housing

Managing and Disposing of City-owned Property

- Sell or transfer a total of 80 City-owned land parcels and buildings for housing development and open space projects

In January, the Mayor announced a five-year, \$500M housing funding commitment. New (or newly enhanced) initiatives for FY21 from this commitment:

- Preserve and generate affordable rental opportunities by implementing the first City-funded housing voucher program which will provide hundreds of vouchers to subsidize those with the most need, over a five year period.
- Create approximately twice as many affordable homeownership opportunities than FY20 by providing enhanced downpayment assistance to low and moderate income first-time homebuyers and by expanding the ONE Plus Boston Mortgage program, which provides homebuyers with a discounted interest rate on their mortgage
- Advance the goals of the Action Plan to Reduce Evictions in Boston by expanding the Housing Court Navigator program, which connects tenants in Housing Court to resources and legal assistance and by providing more resources for tenancy preservation flexible funding assistance, which helps households preserve tenancies or secure new housing.
- Advance structural change to support the creation of affordable housing to address the resources gap for small, local minority and women-owned business enterprises (MWBES) that develop affordable housing

New (or newly enhanced) Initiatives in Chronic, Youth and Family Homelessness for FY21:

- Advance the goals of the youth action plan by providing additional resources for rapid rehousing programs which include move-in costs, rental assistance, housing search, and case management services to youth and young adults as they transition from homelessness to permanent housing
- Expand Street Outreach programs in East Boston, Roxbury, Dorchester, and Jamaica Plain, to better assist individuals in those neighborhoods who are currently not in shelters
- Create an Advisor on Family Homelessness to facilitate coordination between existing services offered by the City, State, and external partners to ensure more homeless families get the help they need
- Expand our Front Door Triage programs, improving our ability to provide initial direct assistance to homeless individuals when they first enter the system

Appendix E

Appendix E 24) DND Contracts

Vendor Name	Contract Description	Begin Dt	Expire Dt	Max Amt	Vendor City
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Prog.	5/1/2019	4/30/2020	\$ 2,548,024	Boston
Pine Street Inn, Inc.	Continuum of Care (CoC) Prog.	5/1/2019	4/30/2020	\$ 642,870	Boston
Community Economic Development Asst Cor	FY19 N10	5/10/2019	5/10/2020	\$ 350,000	Boston
Focus Strategies	Emergency Shelter System Trans	6/1/2018	5/31/2020	\$ 152,635	Walnut
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Prog.	6/1/2019	5/31/2020	\$ 374,107	Boston
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Progra	6/1/2019	5/31/2020	\$ 91,751	Boston
Pine Street Inn, Inc.	Continuum of Care (CoC) Prog.	6/1/2019	5/31/2020	\$ 1,325,619	Boston
Vietnam Veterans Workshop Inc D/B/A	Continuum of Care (CoC) Prog.	6/1/2019	5/31/2020	\$ 328,830	Boston
Sumner Hill Rental Apartments LLC	Lead paint Abatement Grant	6/28/2019	6/28/2020	\$ 18,000	Jamaica Plain
BINDR LLC	Salesforce Maint. & Support	9/15/2015	6/30/2020	\$ 741,700	Andover
HomeStart, Inc.	HOPWA - prog. yr. 2017-2018	9/1/2017	6/30/2020	\$ 179,313	Boston
HomeStart, Inc.	Vacancy Clearinghouse/Homeless	10/1/2017	6/30/2020	\$ 317,174	Boston
Pine Street Inn, Inc.	Emergency Solutions Grant Prog	10/1/2017	6/30/2020	\$ 2,025,102	Boston
Motion Recruitment Partners II	HMIS Data Analyst	6/4/2018	6/30/2020	\$ 438,194	Boston
Asian American Civic Association, Inc	Homelessness Prevention Prog.	1/1/2019	6/30/2020	\$ 75,163	Boston
Boston Medical Center	Homelessness Prevention Prog.	1/1/2019	6/30/2020	\$ 97,288	Boston
HEARTH Inc.	Homelessness Prevention Prog.	1/1/2019	6/30/2020	\$ 240,000	Boston
HomeStart, Inc.	Homelessness Prevention Prog.	1/1/2019	6/30/2020	\$ 706,690	Boston
Little Sisters of the Assumption Family	Homelessness Prevention Prog	1/1/2019	6/30/2020	\$ 151,031	Roxbury
Metro Boston Housing Partnership, Inc.	Homelessness Prevention Prog.	1/1/2019	6/30/2020	\$ 513,746	Boston
Nuestra Comunidad Development Corp.	Homelessness Prevention	1/1/2019	6/30/2020	\$ 165,534	Roxbury
Livny, Ayala	Youth Action Board Consultancy	2/1/2019	6/30/2020	\$ 112,964	Cambridge
A&M Home Services LLC	Lot Clearance Svc (FY20)-4 & 5	7/1/2019	6/30/2020	\$ 130,000	Roxbury
A&M Home Services LLC	Lot Clearance	7/1/2019	6/30/2020	\$ 49,995	Roxbury
A.M. Appraisal Associates, Inc.	FY 20 Appraisal Services	7/1/2019	6/30/2020	\$ 120,000	Lexington
ABCD, Incorporated	Foreclosure Prevention Program	7/1/2019	6/30/2020	\$ 100,000	Boston
BIB Trucks LLC	Lot Clearance Svc (FY20)-2&3	7/1/2019	6/30/2020	\$ 95,000	Stoughton
Boston Mechanical Inc	plumbing services as needed FY	7/1/2019	6/30/2020	\$ 24,700	Arlington
Community Economic Development Asst Cor	Preserve at-risk rental housin	7/1/2019	6/30/2020	\$ 305,000	Boston
E D I C / Boston		7/1/2019	6/30/2020	\$ 408,473	Boston
Ecumenical Social Action Committee, Inc.	Foreclosure Prevention Program	7/1/2019	6/30/2020	\$ 60,000	Jamaica Plain

Herculon Forestry Division	Lot Clearance services FY20 R2	7/1/2019	6/30/2020	\$	49,500	Boston
Hill-Jones Property Services LLC	Lot Clearance Svc (FY20)-8 & 9	7/1/2019	6/30/2020	\$	95,000	Holbrook
HomeStart, Inc.	Continuum of Care (CoC) Prog.	7/1/2019	6/30/2020	\$	214,130	Boston
HomeStart, Inc.	Continuum of Care (CoC) Prog.	7/1/2019	6/30/2020	\$	607,379	Boston
HomeStart, Inc.	Continuum of Care (CoC) Prog.	7/1/2019	6/30/2020	\$	312,438	Boston
Housing Corporation, Urban Edge	Foreclosure Prevention Program	7/1/2019	6/30/2020	\$	50,000	Roxbury
L. C. CLEANING COMPANY, INC.	Lot Clearance Svcs (FY 20)-7	7/1/2019	6/30/2020	\$	205,000	Boston
Mass Affordable Housing Alliance	20461 Post Purchase Education	7/1/2019	6/30/2020	\$	26,500	Dorchester
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Prog.	7/1/2019	6/30/2020	\$	278,542	Boston
Metro Boston LLC	Advertising for NHI program	7/1/2019	6/30/2020	\$	11,900	Boston
Michael Kim	Architectural Design Services	7/1/2019	6/30/2020	\$	100,000	Brookline
Nesam Cleaning Company	Lot Clearance FY20 R2409	7/1/2019	6/30/2020	\$	40,000	Lawrence
Nuestra Comunidad Development Corp.	Foreclosure Prevention Program	7/1/2019	6/30/2020	\$	60,000	Roxbury
Pine Street Inn, Inc.	Continuum of Care (CoC) Prog.	7/1/2019	6/30/2020	\$	1,822,228	Boston
Pine Street Inn, Inc.	Continuum of Care (CoC) Prog.	7/1/2019	6/30/2020	\$	175,000	Boston
Placetailor inc	NDF Consultant Services FY19 N	7/1/2019	6/30/2020	\$	49,999	Roxbury
ROXDOT Sweep and Scoop Cooperative Inc	Lot Clearance Svcs (FY 20) - 1	7/1/2019	6/30/2020	\$	115,000	Dorchester
Saint Francis House, Inc.	Continuum of Care (CoC) Prog.	7/1/2019	6/30/2020	\$	291,422	Boston
Shapiro Peter	Landlord counseling Services	7/1/2019	6/30/2020	\$	48,000	Jamaica Plain
T. C. Murphy, Inc.	Lot Clearance Svc (FY20) - 6	7/1/2019	6/30/2020	\$	120,000	Carlisle
T. C. Murphy, Inc.	Lot Clearance FY20	7/1/2019	6/30/2020	\$	49,000	Carlisle
T. C. Murphy, Inc.	Lot Clearance FY20 R2409	7/1/2019	6/30/2020	\$	49,000	Carlisle
T. C. Murphy, Inc.	Strand general contracting ser	7/1/2019	6/30/2020	\$	48,000	Carlisle
Technical Assistance Collaborative Inc.		7/1/2019	6/30/2020	\$	34,384	Boston
Tiger Home Inspection	20338 Tiger Home Inspections	7/1/2019	6/30/2020	\$	11,760	Braintree
Upham's Corner Main Street Inc.	Boston Main Streets	7/1/2019	6/30/2020	\$	75,000	Dorchester
Warakurna LLC	Continuum of Care (CoC) Prog.	7/1/2019	6/30/2020	\$	99,820	Worcester
ASAP Construction LLC	HSG2030 Emergency repairs	8/19/2019	6/30/2020	\$	30,000	Derry
Paragon Corporation	NDF Custom Apps Code Upgrade F	9/26/2019	6/30/2020	\$	43,740	Boston
Allston Brighton Community Development C	Homebuyer Educ Courses - FY20	10/1/2019	6/30/2020	\$	14,400	Brighton
Financial Education Associates Inc	Homebuyer Educ Courses - FY20	10/1/2019	6/30/2020	\$	35,850	Dorchester
Mass Affordable Housing Alliance	Homebuyer Educ Courses - FY20	10/1/2019	6/30/2020	\$	55,300	Dorchester
nesterly	Intergenerational Homeshare	10/1/2019	6/30/2020	\$	100,000	Brooklyn

NS Contracting Co Inc	construction services	10/14/2019	6/30/2020	\$	23,150	Roxbury
A S Construction	HSG2030 Repair Deed Restricted	10/30/2019	6/30/2020	\$	22,000	Roxbury
Boston Public Health Commn.	Peer Hsg. Navigator Prog. FY20	11/1/2019	6/30/2020	\$	251,031	Boston
Los Mellos Cleaning Service	R2420 Snow Removal	11/11/2019	6/30/2020	\$	49,400	Boston
Los Mellos Cleaning Service	snow removal at 4 lots on	12/9/2019	6/30/2020	\$	47,112	Boston
Justice Resource Institute Inc.	BPS Peer Housing Navigator Pil	1/1/2020	6/30/2020	\$	48,969	Needham
W & W Construction Corp.	Interior work for Homeowner	1/30/2020	6/30/2020	\$	37,412	Milton
A S Construction	Repair Deed Restricted Propert	2/10/2020	6/30/2020	\$	48,500	Roxbury
Fire Code Design LLC	R2404 Repairs to bldg/strctrs	3/26/2020	6/30/2020	\$	49,600	Boston
Ascension LLC	Emerg. Medical Sheltering Svcs	4/7/2020	7/27/2020	\$	7,964,321	Morgantown
Computer and Engineering Services Inc	HMIS Data Analyst-2019-2020	8/1/2019	7/31/2020	\$	164,056	Kalamazoo
HomeStart, Inc.	Continuum of Care (CoC)	8/1/2019	7/31/2020	\$	1,610,508	Boston
Social Solutions Global, Inc	Homeless Mgmt Information Syst	5/1/2018	8/31/2020	\$	527,333	Austin
Bay Cove Human Services, Inc. d/b/a	Boston Night Center, 2019-2020	9/1/2019	8/31/2020	\$	120,000	Boston
Bay Cove Human Services, Inc. d/b/a	Continuum of Care (CoC) Prog.	9/1/2019	8/31/2020	\$	566,258	Boston
Heading Home Inc.	Continuum of Care (CoC) Prog.	9/1/2019	8/31/2020	\$	183,100	Charlestown
Little Sisters of the Assumption Family	Continuum of Care (CoC) Prog.	9/1/2019	8/31/2020	\$	276,411	Roxbury
Mass. Housing & Shelter Alliance Inc.	Continuum of Care (CoC)	9/1/2019	8/31/2020	\$	263,752	Boston
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Prog.	9/1/2019	8/31/2020	\$	61,883	Boston
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Prog.	9/1/2019	8/31/2020	\$	57,713	Boston
Pine Street Inn, Inc.	Continuum of Care (CoC) Prog.	9/1/2019	8/31/2020	\$	653,452	Boston
Pine Street Inn, Inc.	Continuum of Care (CoC) Prog.	9/1/2019	8/31/2020	\$	1,456,442	Boston
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Prog.	10/1/2019	9/30/2020	\$	46,424	Boston
Casa Myrna Vazquez, Inc.	Continuum of Care (CoC) Prog	11/1/2019	10/31/2020	\$	262,468	Boston
Casa Myrna Vazquez, Inc.	Continuum of Care (CoC) Prog.	11/1/2019	10/31/2020	\$	675,514	Boston
Bridge Over Troubled Waters, Inc.	Continuum of Care (CoC) Prog.	12/1/2019	11/30/2020	\$	560,766	Boston
Elizabeth Stone House, Inc.	Continuum of Care (CoC) Progra	12/1/2019	11/30/2020	\$	595,250	Jamaica Plain
FamilyAid Boston, Inc.	Continuum of Care (CoC) Prog.	12/1/2019	11/30/2020	\$	690,436	Boston
Mass. Housing & Shelter Alliance Inc.	Continuum of Care (CoC) Prog.	12/1/2019	11/30/2020	\$	228,863	Boston
Victory Programs, Inc.	Continuum of Care (CoC) Prog.	12/1/2019	11/30/2020	\$	176,599	Boston
Metro Boston Housing Partnership, Inc.	Homelessness Prevention Prog.	1/1/2019	12/31/2020	\$	2,234,147	Boston
Neighborhood of Affordable Housing	Homelessness Prevention Prog.	1/1/2019	12/31/2020	\$	2,684,021	East Boston
Mass. Housing & Shelter Alliance Inc.	Continuum of Care (CoC) Prog.	1/1/2020	12/31/2020	\$	422,368	Boston

HomeStart, Inc.	CoC Apartment Connection	2/1/2020	1/31/2021	\$	1,653,336	Boston
Pine Street Inn, Inc.	Chronically Homeless Housing	2/1/2020	1/31/2021	\$	376,152	Boston
Social Solutions Global, Inc	Continuum of Care (CoC) Prog.	9/1/2019	2/28/2021	\$	403,716	Austin
Metro Boston Housing Partnership, Inc.	Continuum of Care(CoC) Prog	3/1/2020	2/28/2021	\$	6,407,168	Boston
Bay Cove Human Services, Inc. d/b/a	Walnut Community Housing (CoC)	4/1/2020	3/31/2021	\$	78,728	Boston
AppExtremes, Inc dba	Conga Composer Software	4/24/2020	4/30/2021	\$	18,600	Broomfield
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) prog.	5/1/2020	4/30/2021	\$	2,548,024	Boston
Pine Street Inn, Inc.	Continuum of Care (CoC) Prog	5/1/2020	4/30/2021	\$	642,870	Boston
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Prog.	6/1/2020	5/31/2021	\$	301,053	Boston
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Prog.	6/1/2020	5/31/2021	\$	81,111	Boston
Pine Street Inn, Inc.	Continuum of Care (CoC) Prog.	6/1/2020	5/31/2021	\$	1,325,619	Boston
Vietnam Veterans Workshop Inc D/B/A	Continuum of Care (CoC) Prog.	6/1/2020	5/31/2021	\$	328,830	Boston
Green River Data Analysis, LLC	Coordinated Access System	2/1/2019	6/30/2021	\$	199,200	Brattleboro
Bay Cove Human Services, Inc. d/b/a	Senior Homeowner Service Prog.	7/1/2019	6/30/2021	\$	370,000	Boston
Commonwealth Land Trust Inc	HOPWA - FY2019-2021	7/1/2019	6/30/2021	\$	106,754	Roxbury Crossing
Ecumenical Social Action Committee, Inc.	Senior Homeowner Services Prog	7/1/2019	6/30/2021	\$	380,520	Jamaica Plain
Father Bills & MainSpring, Inc	HOPWA - 2019-2021	7/1/2019	6/30/2021	\$	170,000	Brockton
Fenway Community Health Center Inc.	HOPWA - 2019-2021	7/1/2019	6/30/2021	\$	420,451	Boston
Fenway Community Health Center Inc.	HOPWA - 2019-2021	7/1/2019	6/30/2021	\$	210,789	Boston
Fenway Community Health Center Inc.	HOPWA - FY2019-2021	7/1/2019	6/30/2021	\$	450,000	Boston
Fenway Community Health Center Inc.	HOPWA - FY2019-2021	7/1/2019	6/30/2021	\$	547,048	Boston
HomeStart, Inc.	Boston Rental Assistance Fund	7/1/2019	6/30/2021	\$	712,000	Boston
Justice Resource Institute Inc.	HOPWA - 2019 - 2021	7/1/2019	6/30/2021	\$	670,238	Needham
Metro Boston Housing Partnership, Inc.	HOPWA - 2019-2021	7/1/2019	6/30/2021	\$	3,384,410	Boston
Neighborhood of Affordable Housing	Senior Homeowner Services Prog	7/1/2019	6/30/2021	\$	285,200	East Boston
Tenants' Development Corporation	Senior Homeowner Services Prog	7/1/2019	6/30/2021	\$	360,156	Boston
Bridge Over Troubled Waters, Inc.	Continuum of Care (CoC) Prog.	10/1/2019	9/30/2021	\$	789,051	Boston
Justice Resource Institute Inc.	Continuum of Care (CoC) Prog.	10/1/2019	9/30/2021	\$	395,699	Needham
Metro Boston Housing Partnership, Inc.	Continuum of Care (CoC) Prog.	10/1/2019	9/30/2021	\$	1,076,009	Boston
The Home For Little Wanderers Inc	Continuum of Care (CoC)	10/1/2019	9/30/2021	\$	238,746	Boston
Bridge Over Troubled Waters, Inc.	Continuum of Care (CoC) Prog.	10/21/2019	9/30/2021	\$	2,070,623	Boston
Technical Assistance Collaborative Inc.	Continuum of Care (CoC) Prog.	12/1/2018	11/30/2021	\$	370,885	Boston
Bitfocus, Inc.	Continuum of Care (CoC - HMIIS	2/1/2020	4/30/2022	\$	912,700	Las Vegas

OpportunitySpace, Inc	Software, Licenses, Maint.	7/1/2019	6/30/2022	\$	90,000	Boston
Pine Street Inn, Inc.	Rapid Re-Housing Partnership	1/1/2020	6/30/2022	\$	1,875,000	Boston
ATC Group Services LLC	Environmental Consulting Svcs.	11/12/2019	11/11/2022	\$	750,000	Woburn
GEI Consultants, Inc	Environmental Consulting Svcs.	11/12/2019	11/11/2022	\$	750,000	Woburn
Weston and Sampson Engineers, Inc	Environmental Consulting Svcs.	11/12/2019	11/11/2022	\$	750,000	Peabody
Woodard & Curran New England Inc.	Environmental Consulting Svcs.	11/12/2019	11/11/2022	\$	750,000	Dedham
Green River Data Analysis, LLC	Coordinated Access System	4/1/2020	3/31/2023	\$	561,000	Brattleboro
Community Economic Development Asst Cor	Land Acquisition Contract	4/4/2017	4/4/2027	\$	2,500,000	Boston
Nuestra Comunidad Development Corp.	Vacant Unit Initiative	2/25/2002	8/25/2032	\$	605,000	Roxbury

Appendix E 25) DND Certified Contracts

Vendor Name	Contract Description	Max Amt	Minority	Women	Minority/Women	Small	Small Local	VOSBE	SDVOSBE	Vendor City
Nuestra Comunidad Development Corp.	Vacant Unit Initiative	605,000	MBE							Roxbury
Nuestra Comunidad Development Corp.	Homelessness Prevention	165,534	MBE							Roxbury
Hill-Jones Property Services LLC	Lot Clearance Svc (FY20)-8 & 9	95,000			MWBE	SBE				Holbrook
Housing Corporation, Urban Edge	Foreclosure Prevention Program	50,000	MBE				SLBE			Roxbury
Nuestra Comunidad Development Corp.	Foreclosure Prevention Program	60,000	MBE							Roxbury

Appendix E 26) Any Barriers to Contract Diversity

The department remains committed to following all applicable procurement laws, while working closely with the Office of Economic Development to identify diverse vendors.

Appendix E 27) DND Contracts >\$100k

Vendor Name	Begin Dt	Expire Dt	Max Amt	Narrative Description
Ascension LLC	4/7/2020	7/27/2020	\$ 7,964,321	Emerg. Medical Sheltering Svcs
Metro Boston Housing Partnership, Inc.	3/1/2020	2/28/2021	\$ 6,407,168	Continuum of Care(CoC) Prog
Metro Boston Housing Partnership, Inc.	7/1/2019	6/30/2021	\$ 3,384,410	HOPWA - 2019-2021
Neighborhood of Affordable Housing	1/1/2019	12/31/2020	\$ 2,684,021	Homelessness Prevention Prog.
Metro Boston Housing Partnership, Inc.	5/1/2019	4/30/2020	\$ 2,548,024	Continuum of Care (CoC) Prog.
Metro Boston Housing Partnership, Inc.	5/1/2020	4/30/2021	\$ 2,548,024	Continuum of Care (CoC) prog.
Community Economic Development Asst Cor	4/4/2017	4/4/2027	\$ 2,500,000	Land Acquisition Contract
Metro Boston Housing Partnership, Inc.	1/1/2019	12/31/2020	\$ 2,234,147	Homelessness Prevention Prog.
Bridge Over Troubled Waters, Inc.	10/21/2019	9/30/2021	\$ 2,070,623	Continuum of Care (CoC) Prog.
Pine Street Inn, Inc.	10/1/2017	6/30/2020	\$ 2,025,102	Emergency Solutions Grant Prog
Pine Street Inn, Inc.	1/1/2020	6/30/2022	\$ 1,875,000	Rapid Re-Housing Partnership
Pine Street Inn, Inc.	7/1/2019	6/30/2020	\$ 1,822,228	Continuum of Care (CoC) Prog.
HomeStart, Inc.	2/1/2020	1/31/2021	\$ 1,653,336	CoC Apartment Connection
HomeStart, Inc.	8/1/2019	7/31/2020	\$ 1,610,508	Continuum of Care (CoC)
Pine Street Inn, Inc.	9/1/2019	8/31/2020	\$ 1,456,442	Continuum of Care (CoC) Prog.
Pine Street Inn, Inc.	6/1/2019	5/31/2020	\$ 1,325,619	Continuum of Care (CoC) Prog.
Pine Street Inn, Inc.	6/1/2020	5/31/2021	\$ 1,325,619	Continuum of Care (CoC) Prog.
Metro Boston Housing Partnership, Inc.	10/1/2019	9/30/2021	\$ 1,076,009	Continuum of Care (CoC) Prog.
Bitfocus, Inc.	2/1/2020	4/30/2022	\$ 912,700	Continuum of Care (CoC - HMIIIS
Bridge Over Troubled Waters, Inc.	10/1/2019	9/30/2021	\$ 789,051	Continuum of Care (CoC) Prog.
ATC Group Services LLC	11/12/2019	11/11/2022	\$ 750,000	Environmental Consulting Svcs.
GEI Consultants, Inc	11/12/2019	11/11/2022	\$ 750,000	Environmental Consulting Svcs.
Weston and Sampson Engineers, Inc	11/12/2019	11/11/2022	\$ 750,000	Environmental Consulting Svcs.
Woodard & Curran New England Inc.	11/12/2019	11/11/2022	\$ 750,000	Environmental Consulting Svcs.
BINDR LLC	9/15/2015	6/30/2020	\$ 741,700	Salesforce Maint. & Support
HomeStart, Inc.	7/1/2019	6/30/2021	\$ 712,000	Boston Rental Assistance Fund
HomeStart, Inc.	1/1/2019	6/30/2020	\$ 706,690	Homelessness Prevention Prog.
FamilyAid Boston, Inc.	12/1/2019	11/30/2020	\$ 690,436	Continuum of Care (CoC) Prog.
Casa Myrna Vazquez, Inc.	11/1/2019	10/31/2020	\$ 675,514	Continuum of Care (CoC) Prog.
Justice Resource Institute Inc.	7/1/2019	6/30/2021	\$ 670,238	HOPWA - 2019 - 2021
Pine Street Inn, Inc.	9/1/2019	8/31/2020	\$ 653,452	Continuum of Care (CoC) Prog.

Pine Street Inn, Inc.	5/1/2019	4/30/2020	\$	642,870	Continuum of Care (CoC) Prog.
Pine Street Inn, Inc.	5/1/2020	4/30/2021	\$	642,870	Continuum of Care (CoC) Prog
HomeStart, Inc.	7/1/2019	6/30/2020	\$	607,379	Continuum of Care (CoC) Prog.
Nuestra Comunidad Development Corp.	2/25/2002	8/25/2032	\$	605,000	Vacant Unit Initiative
Elizabeth Stone House, Inc.	12/1/2019	11/30/2020	\$	595,250	Continuum of Care (CoC) Progra
Bay Cove Human Services, Inc. d/b/a	9/1/2019	8/31/2020	\$	566,258	Continuum of Care (CoC) Prog.
Green River Data Analysis, LLC	4/1/2020	3/31/2023	\$	561,000	Coordinated Access System
Bridge Over Troubled Waters, Inc.	12/1/2019	11/30/2020	\$	560,766	Continuum of Care (CoC) Prog.
Fenway Community Health Center Inc.	7/1/2019	6/30/2021	\$	547,048	HOPWA - FY2019-2021
Social Solutions Global, Inc	5/1/2018	8/31/2020	\$	527,333	Homeless Mgmt Information Syst
Metro Boston Housing Partnership, Inc.	1/1/2019	6/30/2020	\$	513,746	Homelessness Prevention Prog.
Fenway Community Health Center Inc.	7/1/2019	6/30/2021	\$	450,000	HOPWA - FY2019-2021
Motion Recruitment Partners II	6/4/2018	6/30/2020	\$	438,194	HMIS Data Analyst
Mass. Housing & Shelter Alliance Inc.	1/1/2020	12/31/2020	\$	422,368	Continuum of Care (CoC) Prog.
Fenway Community Health Center Inc.	7/1/2019	6/30/2021	\$	420,451	HOPWA - 2019-2021
E D I C / Boston	7/1/2019	6/30/2020	\$	408,473	
Social Solutions Global, Inc	9/1/2019	2/28/2021	\$	403,716	Continuum of Care (CoC) Prog.
Justice Resource Institute Inc.	10/1/2019	9/30/2021	\$	395,699	Continuum of Care (CoC) Prog.
Ecumenical Social Action Committee, Inc.	7/1/2019	6/30/2021	\$	380,520	Senior Homeowner Services Prog
Pine Street Inn, Inc.	2/1/2020	1/31/2021	\$	376,152	Chronically Homeless Housing
Metro Boston Housing Partnership, Inc.	6/1/2019	5/31/2020	\$	374,107	Continuum of Care (CoC) Prog.
Technical Assistance Collaborative Inc.	12/1/2018	11/30/2021	\$	370,885	Continuum of Care (CoC) Prog.
Bay Cove Human Services, Inc. d/b/a	7/1/2019	6/30/2021	\$	370,000	Senior Homeowner Service Prog.
Tenants' Development Corporation	7/1/2019	6/30/2021	\$	360,156	Senior Homeowner Services Prog
Community Economic Development Asst Cor	5/10/2019	5/10/2020	\$	350,000	FY19 N10
Vietnam Veterans Workshop Inc D/B/A	6/1/2019	5/31/2020	\$	328,830	Continuum of Care (CoC) Prog.
Vietnam Veterans Workshop Inc D/B/A	6/1/2020	5/31/2021	\$	328,830	Continuum of Care (CoC) Prog.
HomeStart, Inc.	10/1/2017	6/30/2020	\$	317,174	Vacancy Clearinghouse/Homeless
HomeStart, Inc.	7/1/2019	6/30/2020	\$	312,438	Continuum of Care (CoC) Prog.
Community Economic Development Asst Cor	7/1/2019	6/30/2020	\$	305,000	Preserve at-risk rental housin
Metro Boston Housing Partnership, Inc.	6/1/2020	5/31/2021	\$	301,053	Continuum of Care (CoC) Prog.
Saint Francis House, Inc.	7/1/2019	6/30/2020	\$	291,422	Continuum of Care (CoC) Prog.
Neighborhood of Affordable Housing	7/1/2019	6/30/2021	\$	285,200	Senior Homeowner Services Prog

Metro Boston Housing Partnership, Inc.	7/1/2019	6/30/2020	\$	278,542	Continuum of Care (CoC) Prog.
Little Sisters of the Assumption Family	9/1/2019	8/31/2020	\$	276,411	Continuum of Care (CoC) Prog.
Mass. Housing & Shelter Alliance Inc.	9/1/2019	8/31/2020	\$	263,752	Continuum of Care (CoC)
Casa Myrna Vazquez, Inc.	11/1/2019	10/31/2020	\$	262,468	Continuum of Care (CoC) Prog
Boston Public Health Commn.	11/1/2019	6/30/2020	\$	251,031	Peer Hsg. Navigator Prog. FY20
HEARTH Inc.	1/1/2019	6/30/2020	\$	240,000	Homelessness Prevention Prog.
The Home For Little Wanderers Inc	10/1/2019	9/30/2021	\$	238,746	Continuum of Care (CoC)
Mass. Housing & Shelter Alliance Inc.	12/1/2019	11/30/2020	\$	228,863	Continuum of Care (CoC) Prog.
HomeStart, Inc.	7/1/2019	6/30/2020	\$	214,130	Continuum of Care (CoC) Prog.
Fenway Community Health Center Inc.	7/1/2019	6/30/2021	\$	210,789	HOPWA - 2019-2021
L. C. CLEANING COMPANY, INC.	7/1/2019	6/30/2020	\$	205,000	Lot Clearance Svcs (FY 20)-7
Green River Data Analysis, LLC	2/1/2019	6/30/2021	\$	199,200	Coordinated Access System
Heading Home Inc.	9/1/2019	8/31/2020	\$	183,100	Continuum of Care (CoC) Prog.
HomeStart, Inc.	9/1/2017	6/30/2020	\$	179,313	HOPWA - prog. yr. 2017-2018
Victory Programs, Inc.	12/1/2019	11/30/2020	\$	176,599	Continuum of Care (CoC) Prog.
Pine Street Inn, Inc.	7/1/2019	6/30/2020	\$	175,000	Continuum of Care (CoC) Prog.
Father Bills & MainSpring, Inc	7/1/2019	6/30/2021	\$	170,000	HOPWA - 2019-2021
Nuestra Comunidad Development Corp.	1/1/2019	6/30/2020	\$	165,534	Homelessness Prevention
Computer and Engineering Services Inc	8/1/2019	7/31/2020	\$	164,056	HMIS Data Analyst-2019-2020
Focus Strategies	6/1/2018	5/31/2020	\$	152,635	Emergency Shelter System Trans
Little Sisters of the Assumption Family	1/1/2019	6/30/2020	\$	151,031	Homelessness Prevention Prog
A&M Home Services LLC	7/1/2019	6/30/2020	\$	130,000	Lot Clearance Svc (FY20)-4 & 5
A.M. Appraisal Associates, Inc.	7/1/2019	6/30/2020	\$	120,000	FY 20 Appraisal Services
T. C. Murphy, Inc.	7/1/2019	6/30/2020	\$	120,000	Lot Clearance Svc (FY20) - 6
Bay Cove Human Services, Inc. d/b/a	9/1/2019	8/31/2020	\$	120,000	Boston Night Center, 2019-2020
ROXDOT Sweep and Scoop Cooperative Inc	7/1/2019	6/30/2020	\$	115,000	Lot Clearance Svcs (FY 20) - 1
Livny, Ayala	2/1/2019	6/30/2020	\$	112,964	Youth Action Board Consultancy
Commonwealth Land Trust Inc	7/1/2019	6/30/2021	\$	106,754	HOPWA - FY2019-2021